





TeamBirth: Process Innovation for Clinical Safety, Effective Communication, and Dignity in Childbirth

NJ Cohort 5 Collaborative Learning Session #4 April 23, 2025



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Learning Session Agenda

Introduction

TeamBirth Core Knowledge & Skills

TeamBirth Implementation

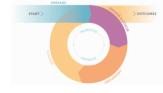
Recap: CORE COMPONENTS
 Add-on components: DISCUSSION & SUPPORT GUIDES
 Practice: Board use scenario

- Current core activities:
 - Collect data & feedback: PATIENT SURVEYING
 - Reminder PROVIDE TRAINING & PRACTICE HUDDLES
 - Reminder ASSESS YOUR CONTEXT
 - Progress check in

Looking Ahead

- Takeaways From Today
- Action Items





TeamBirth Implementation Roadmap

Building on the priority implementation activities from the first session

PHASE	PREPARE	ENGAGE & COACH	IMPLEMENT	SUSTAIN
CORE ACTIVITIES	 ✓ Build your team ✓ Develop your strategy ✓ Assess your context ✓ Customize TeamBirth 	 ✓ Socialize TeamBirth ✓ Provide training & practice huddles ✓ Conducting patient surveys ✓ Test & improve 	 Collect data & feedback Launch TeamBirth Monitor & celebrate progress 	 Embed for sustainability Evaluate impact & continuously improve

NJ TeamBirth Websites

Access the **private** NJ Cohort Resource Page

www.njhcqi.org/teambirthnjcohorts

Password: NJcohorts2022!

Public TeamBirth NJ website

https://www.njhcqi.org/shared-decision-making

WHO WE ARE OUR WORK MEDIA RESOURCES EVENTS Q

TEAMBIRTH NJ COHORT RESOURCE PAGE

TeamBirth is a shared decision-making program that aims to improve safe and respectful childbirth care.

It involves a series of team huddles and other tools used during labor and delivery, to improve communication and ensure care that aligns with patient preferences.

Developed by Ariadane Labs, TeamBirth was designed to operationalize best practices in communication, teamwork, and clinical case, in collaborations with experts from the major professional organizations in obstetrics in the United States, including ACOC, SMFM, ACMM, and AWHONN. The goal is to ensure these practices are occurring reliably with all patients throughout every labor.

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COLLABORATIVE LEARNING SESSION SLIDES



RESOURCES

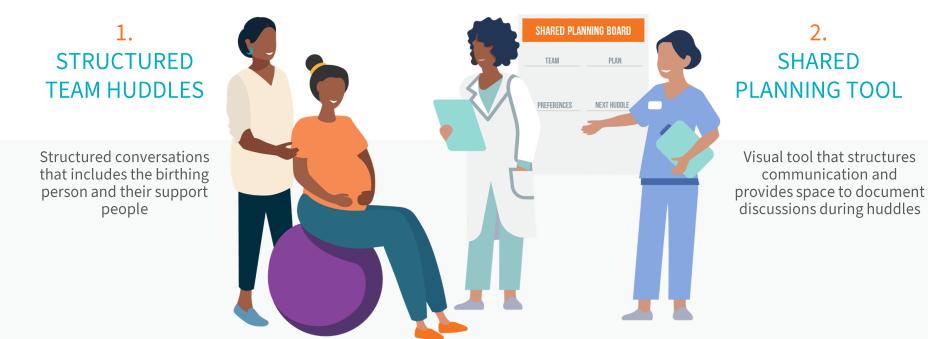
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ISCUSSION GUIDES	0
ATIENT SURVEYING	0
UBLICATIONS ABOUT TEAMBIRTH	0
TAFF TRAINING	0
EAMBIRTH DATA SUBMISSION FORMS	0

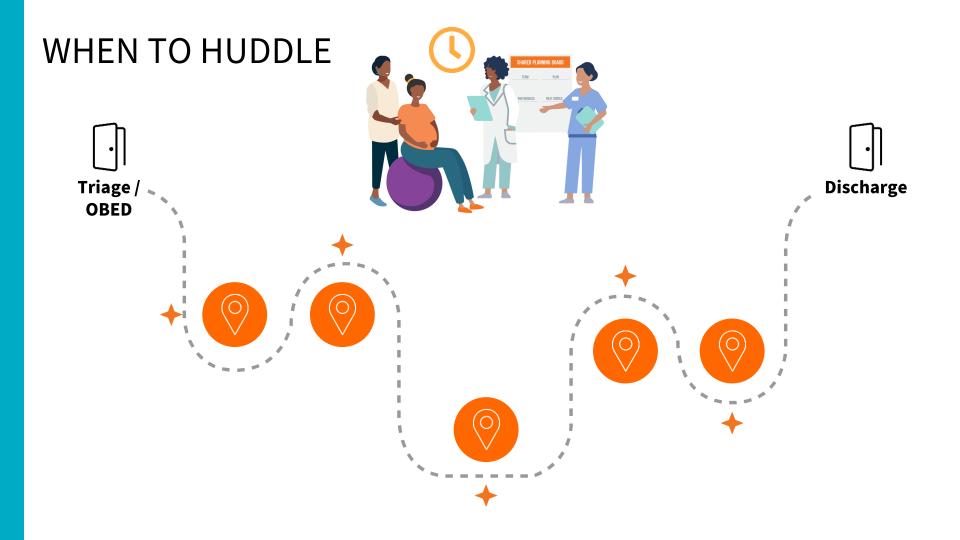


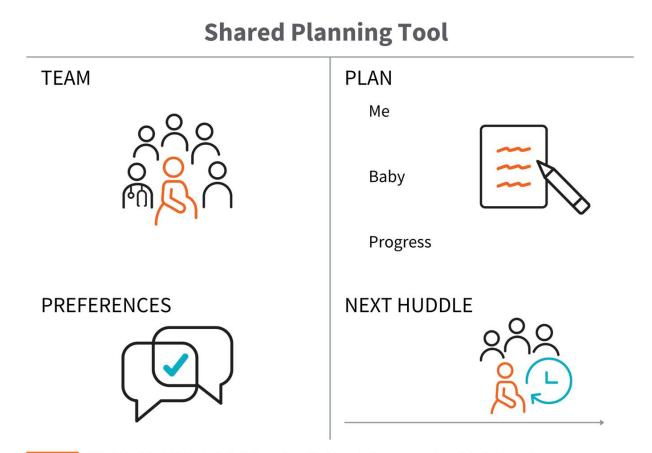
TeamBirth Core Knowledge & Skills

TeamBirth **Core** Components

Critical to successful delivery of TeamBirth across the maternal health continuum









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Shared Planning Tool Version April 2024

TEAM **KEY BEHAVIOR:** Promote the role of each team member

DETAILS

To ensure all roles have valuable input in shared decision-making

INTENT

To establish **psychological safety** by providing an invitation and ongoing opportunity to participate Verbalize that a TeamBirth huddle is occurring

Start with the patient followed by their support people

Ensure relevant team members are included

May include additional information (e.g. here until 7 pm shift change)



PREFERENCES

KEY BEHAVIOR: Elicit patient preferences, thoughts, & concerns to inform the current plan

To humanize the person giving birth & gain insight to what matters most now

INTENT

To give customized clinical care

To facilitate equitable care

May include referencing an already established birth plan

Expect them to change over time

Opportunities to discuss expectations

DETAILS

Encourage support people to help write in this section

Should be written in the patient's word choice (ie. break water vs AROM)

Shared Planning Tool TEAM PLAN M¢ Progress PREFERENCES NEXT HUDDLE

PLAN **KEY BEHAVIOR:** Distinguish the different care plans

Plan content should be written in

To ensure transparency and precision during care planning

To facilitate clear communication and **shareddecision making**

INTENT

patient friendly language Each Huddle, the Plan should be

DETAILS Each Huddle, the Plan should be discussed even if no change is made

Can be updated more frequently as needed by the nurse



NEXT HUDDLE

INTENT

KEY BEHAVIOR: Set shared expectations for the timing of the next huddle

DETAILS

To reduce uncertainty for the patient and support person

To facilitate **situational** awareness Identify planned times for huddles (e.g. next labor evaluation, in a specific time frame)

Identify likely reasons to initiate an as needed huddle (e.g. if pain increases, a decision needs to be made)

Anyone can request a huddle

They can occur in-person or over the phone/video conference



Add-On Components: DISCUSSION AND SUPPORT GUIDES

Discuss the best next steps with your support person, your nurse, Labor Support Guide your provider based on how you are doing, how your baby is doing Use this guide to identify, discuss, and select options for labor support with your team. and how your labor is progressing. What are your care goals? What options can you try yourself? What options can you try with your te If you are in If you are in Movement: Change positions, walk, or move Medication: Start or change medications for your start or change medications for y **DISCUSS WITH** Breathing: Take deep breaths or use relaxation pain Early labor* Active labor* methode Deliver: Assist vaginal delivery or perform C-sec YOUR TEAM Therapeutic Touch: Massage, stroking, or cuddling How am I doing Support Temperature: Apply heat or cold with water or packs labor How is my baby de Environment: Use light, smells, or sounds to create a comfortable space Where am I in lab ME Drink: Have ice chips, water, juice, or other drink Other: You may You may You may benefit from benefit from benefit from Medications: Start or change medications for year Treat condition DISCUSS WITH medical Comfort Being active Monitoring condition **YOUR TEAM** Other: What are the ben Reposition: Lay on your side Monitoring: Change monitoring method Control of your Staying close and risks of each or Re-energize: Use IV for you **Clinical care** Medications: Change or stop medications for very Manage environment to hospital BABY contractions wellbeing Deliver: Assist vaginal delivery or perform C-sec **DISCUSS WITH** Other YOUR TEAM Movement: Change positions, walk, or move Break Water: Use tools to break your water Breathing: Take deep breaths or use relaxation Medication: Start or change medications for yo What can I do to Promote methods contractions PROGRESS more comfortab progress Tools: Use labor support tools, like a birth ball Deliver: Assist vaginal delivery or perform C-sec Where can I go nea Other What are my option labor support 2024 Ariadne Labs: A Joint Center for Health Systems Innovation between Brigham and Women's Hospital and the Harvard T.H. Cha Near the Home Labor & Hospital Deliverv * The American College of Obstetricians and Gynecologists (ACOG) defines labor as contractions that result in cervical change. Active labor typically begins at 4-6cm with accelerated cervical dilation 2024 Ariadne Labs: A Joint Center for Health Systems Innovation between Brigham and Women's Hospital and Admission Discussion

Version March 2024

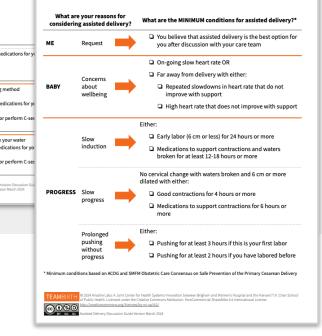
Admission Discussion Guide

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Assisted Delivery Discussion Guide

Use this guide in team discussions about assisted vaginal delivery or C-section. Assisting delivery may be appropriate if your condition meets these criteria, but **discuss with your team what is best for you** and your baby (see Labor Support Guide for options).



Consistent Guide Structure

All the TeamBirth tools provide a structured, standardized approach for untangling the gray areas of labor



BABY

LABOR PROGRESS



Admission Discussion Guide

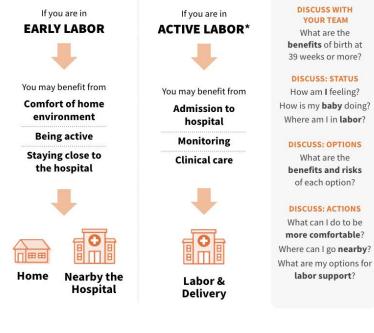
Admission Discussion Guide

Discuss the best next steps with your support person or doula, your nurse, and your provider based on how you are doing, how your baby is doing, and how your labor is progressing.



Admission Discussion Guide

Discuss the best next steps with your support person or doula, your nurse, and your provider based on how you are doing, how your baby is doing, and how your labor is progressing.



* The American College of Obstetricians and Gynecologists (ACOG) defines labor as contractions that result in cervical change. Active labor typically begins at 4-6cm with accelerated cervical dilation. Your clinical team will update you on your cervical dilation and progress. This guide is designed for use with full term births.





Using the Guide together:

- Facilitates shared admission decision making
- Minimizes implicit bias
- Supports transparency and respectful care

- Clearly assess each to determine indicators for admission

PLAN FOR	
Me:	

Baby:

Labor Progress:

ACOG active labor definition

Triage / OBED Huddle Considerations

Consistent use with every patient provides transparent, equitable decision-making

Introduce at onset of labor evaluation

Provides an early messaging opportunity to patients and families about TeamBirth Huddles

Triage and OBED staff and providers may:

• Coordinate the initial Huddle

OR

Communicate to the admitting staff and providers that an initial Huddle is needed



Labor Support Guide

Labor Support Guide

Use this guide to identify, discuss, and select options for labor support with your team. These options can benefit you, your baby, and labor progress.



Using the Guide:

- Facilitates shared decision making
- Minimizes implicit bias
- Supports transparency and respectful care

PLAN FOR

Me:

Baby:

Clearly differentiate

care & support

options for

Labor Progress:



Use this guide to identify, discuss, and select options for labor support with your team. These

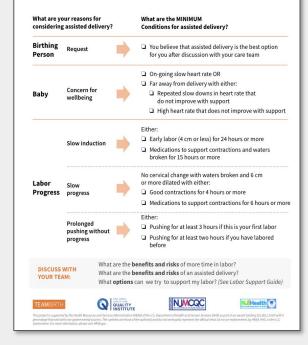
Labor Support Guide

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Assisted Delivery Discussion Guide

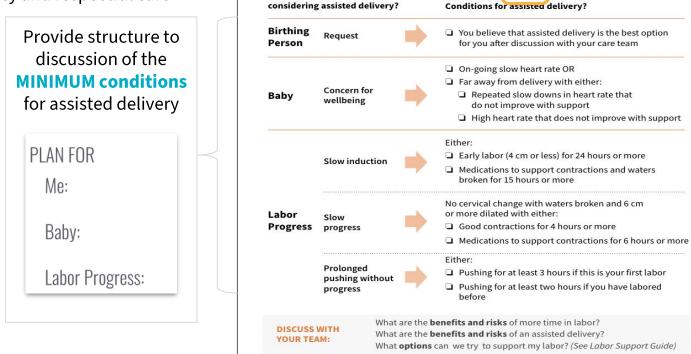
Assisted Delivery Discussion Guide

Use this guide in team discussions about assisted vaginal birth or C-section. Assisting your birth with vacuum, forceps, or C-section may be appropriate if your condition meets these criteria, but discuss with your team what is best for you and your baby.



When there is a concern, using the Guide:

- Facilitates shared decision making
- Minimizes implicit bias
- Supports transparency and respectful care



What are your reasons for





Assisted Delivery Discussion Guide

criteria, but discuss with your team what is best for you and your baby.

Use this guide in team discussions about assisted vaginal birth or C-section. Assisting your

birth with vacuum, forceps, or C-section may be appropriate if your condition meets these

What are the MINIMUM





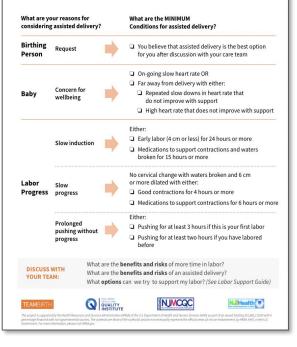
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TeamBirth Huddle Considerations

- Present tool to patient as soon as concern for assisted delivery is identified
- Respectfully redirect conversations
- Identify huddle opportunities
- Support primary RN to coordinate a huddle
- Encourage huddles with Discussion Guide
 - Indeterminate FHR tracing
 - Labor progress evaluation

Assisted Delivery Discussion Guide

Use this guide in team discussions about assisted vaginal birth or C-section. Assisting your birth with vacuum, forceps, or C-section may be appropriate if your condition meets these criteria, but discuss with your team what is best for you and your baby.



Add-On Components: DISCUSSION AND SUPPORT GUIDES

Review these tools and discuss how and when to include them in your huddles

- Do you have existing tools you use to support patients during these discussions?
- Which guide(s) do you want to integrate first?
- □ Which language translations will you need?
- □ How and where will you make the guide(s) accessible to your teams?





TeamBirth Implementation



TeamBirth Implementation Roadmap

Today's focus

PHASE	PREPARE	ENGAGE & COACH	IMPLEMENT	SUSTAIN	
CORE	 ✓ Build your team ✓ Develop your	 ✓ Socialize TeamBirth ✓ Provide training &	 ✓ Collect data &	 ✓ Embed for	
ACTIVITIES	strategy	practice huddles	feedback ✓ Launch TeamBirth	sustainability ✓ Evaluate impact &	
	✓ Assess your	 ✓ Conducting patient	✓ Monitor & celebrate	continuously	
	context	surveys	progress	improve	
	√ Customize TeamBirth	√ Test & improve			

PREPARE



Core Implementation Activity: COLLECT DATA & FEEDBACK

OUTCOMES



IMPLEMENT PHASE COLLECT DATA & FEEDBACK



CORE: Capture patient experience at baseline and post-launch to ensure TeamBirth progress and impact

Develop and prepare for your patient survey strategy

Conduct baseline patient surveying several months before launch and continue post-launch for at least 6 months

Milestones:

- Baseline patient surveying started
- Post-launch patient surveying started



OBJECTIVES

Your unique data collection strategy and methods

Your Measurement Strategy: Patient Surveying

TeamBirth implementation requires input from patients and care teams

Patient Survey

WHO Patients who delivered at your hospital

WHAT Questions on: demographics, experience of huddle and board use, Mother's autonomy in decision making scale, and patient feedback on their overall TeamBirth experience

WHY To collect first hand experiences of patients throughout implementation in order to inform opportunities for improvement and demonstrate TeamBirth impact

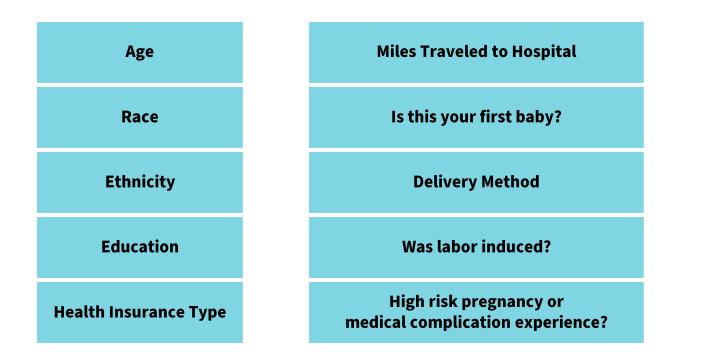
WHERE Inpatient postpartum units

HOW Via paper or digital surveys delivered according to your surveying methods and strategy

WHEN Baseline: June '25 – October '25 Post-Launch: Launch – 6 months

Patient Survey

Collecting demographics & Social Determinants of Health





Patient Survey: Questions on TeamBirth Process

TeamBirth Process

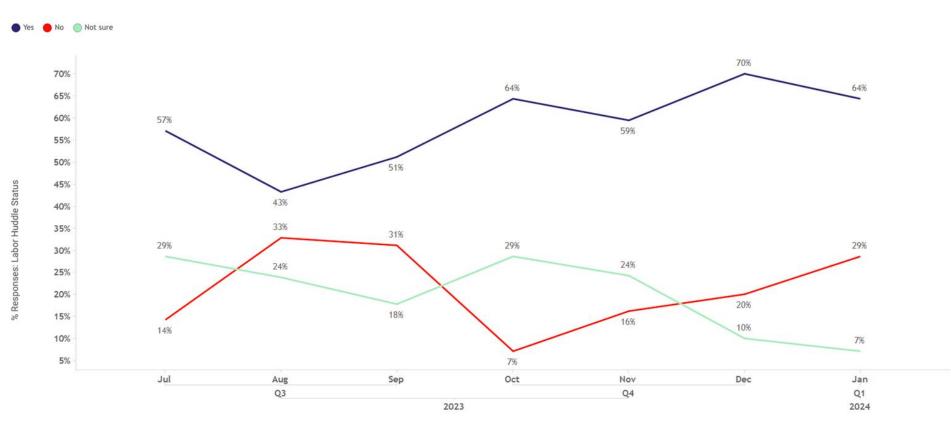
Did you participate in a huddle during labor & delivery? During postpartum?

Did you share any preferences with your clinical team?

	Fully	Mostly	Some	Barely	Not at all	Don't know	Prefer not to answer
How much did you feel like your clinical team heard and understood your preferences?	0	0	0	0	0	0	0
How much did your clinical team consider your preferences in planning your care?	0	0	0	0	0	0	0

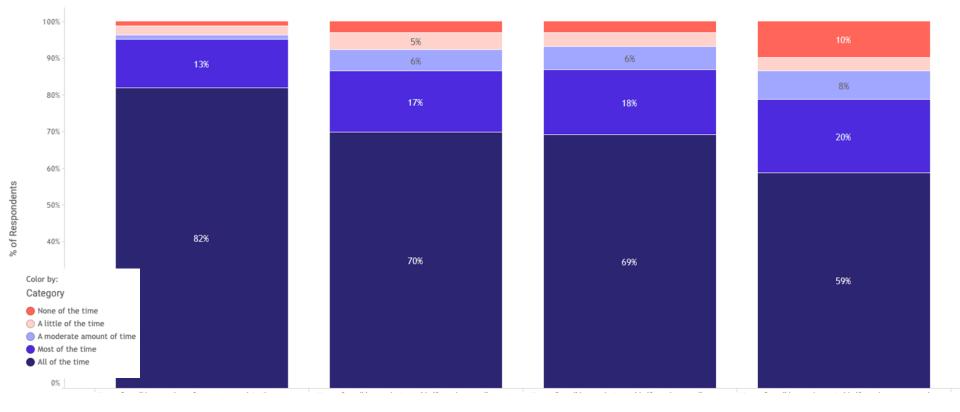
Patient Survey: Questions on TeamBirth Process

TeamBirth Experience: % of Patients with and without a Labor Huddle



Patient Survey: Questions on TeamBirth Process

TeamBirth Experience: % of Patient Responses per Process Question



My Autonomy in Decision Making Scale (MADM)

My clinical team asked me how involved in decision making I wanted to be.

My clinical team told me there are different options for my maternity care.

My clinical team explained the advantages and disadvantages of the maternity care options.

My clinical team helped me understand all the information.

I was given enough time to thoroughly consider the different maternity care options.

I was able to choose what I considered to be the best care options.

My clinical team respected that choice.

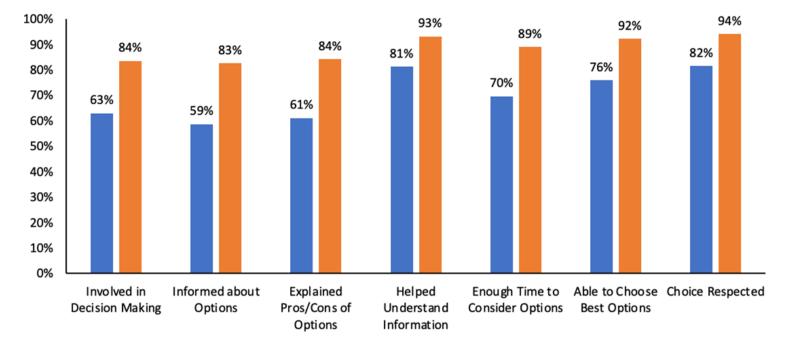
Answered using a 6 point Likert scale:

Completely	Strongly	Somewhat	Somewhat	Strongly	Completely	Prefer Not
Disagree	Disagree	Disagree	Agree	Agree	Agree	to Answer

Patient Survey: Patient Experience

Mother's Autonomy in Decision Making Scale (MADM)

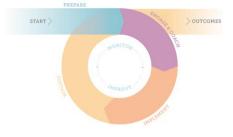
MADM Items: Percentage of Respondents Strongly or Completely Agreeing by Huddle Status

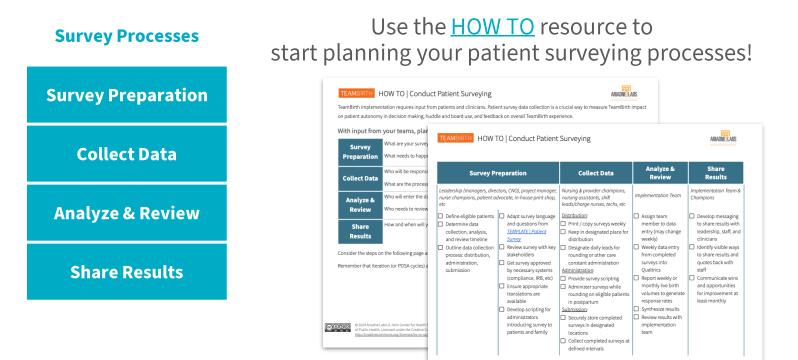


No Huddle (n=596) Yes Huddle (n=4388)

Patient Surveying Process

Your process for surveying will include:





Patient Surveying Process

Your process for surveying will include:

Survey	What are your survey methods?
Preparation	What needs to happen to finalize survey development ?
Collect Data	Who will be responsible for distributing & administering the survey?
Collect Data	What are the processes for how and when they will administer the survey?
Analyze &	Who will enter the data into Qualtrics and when?
Review	Who needs to review the data? How and when?
Share	How and when will you share the survey results with leadership and clinical
Results	teams?

Teams will discuss and plan for the details of your unique patient survey strategy in Coaching Calls





Patient Surveying Process

There are 2 methods for survey administration to patients and one option for data entry for analysis. Your strategy for how to use these methods is up to you!

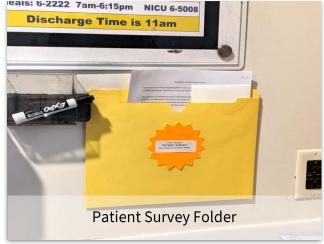


Patient Surveying Tips from Successful Sites

You can get creative and adapt your process to ensure your survey is effective **Peaks: 6-2222 7am-6:15pm** NICU 6-5008

- Review the Patient Survey worksheet to help plan out your process
- Use a double layered approach with leaders and unit staff administering the surveys
- Create patient survey folders for your rooms
- > Create a TeamBirth envelope sticker
- Print on colorful paper to be easily identifiable to staff, patients, and families

What is going well? What is challenging?



START

OUTCOMES

TEAMBIRTH

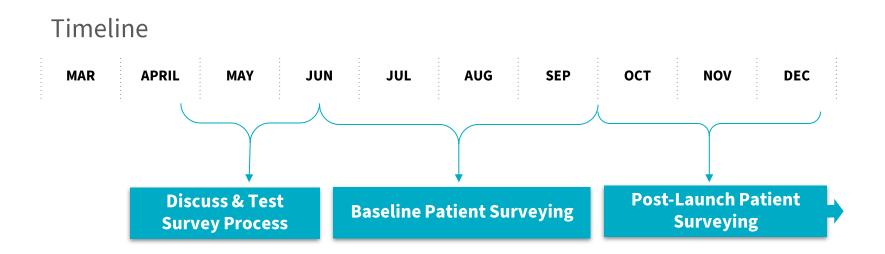
Patient Survey- Please complete, put in sealed envelope, and return to nurse

Envelope Sticker

Patient Survey: Baseline to Post-Launch



Switch to post-launch surveys based on your go live dates: Monday after golive



PREPARE



Core Implementation Activity: PROVIDE TRAINING & PRACTICE HUDDLES

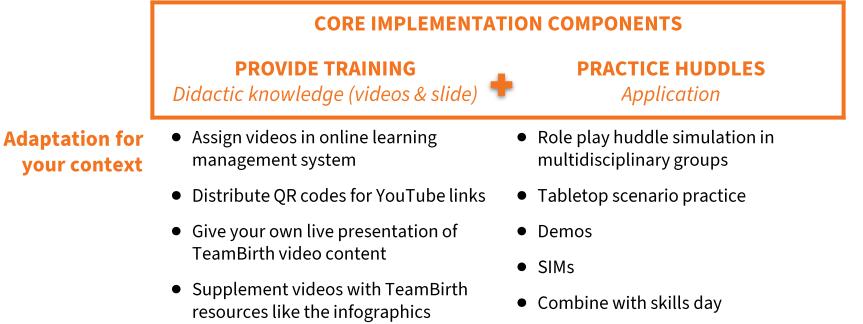
OUTCOMES





Provide Training & Practice Huddles

Ensure everyone has the necessary knowledge AND the opportunity to apply it



Training Timeline

Start by training and practicing with your champions so they are ready to support staff training this fall through launch



START > OUTCOMES

Goal: 80% of staff completed

PREPARE



Core Implementation Activity: **TEST & IMPROVE**

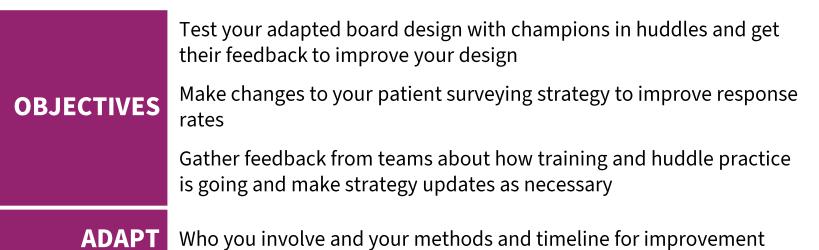
OUTCOMES



ENGAGE & COACH PHASE TEST & IMPROVE



CORE: Conduct small scale testing to improve the adapted TeamBirth components as well as implementation activities





Conduct Small-Scale Testing

Testing TeamBirth components & activities before rolling it out for your full unit will help you:

Start Small	Grow Slowly	Challenge Your Idea
1 day, 1 person	more time, more people	try difficult or unusual situations

- Learn what works and what doesn't
- Identify and address changes that will make TeamBirth work better for both clinical teams and your patients
- Avoid frustrating, time consuming, and costly mistakes
- Iterate your design until it is ready for use by your whole unit

Keep testing and improving after launch too!

Conduct Small-Scale Testing

Gather feedback and monitor data to learn how to improve surveying processes

Collect Data

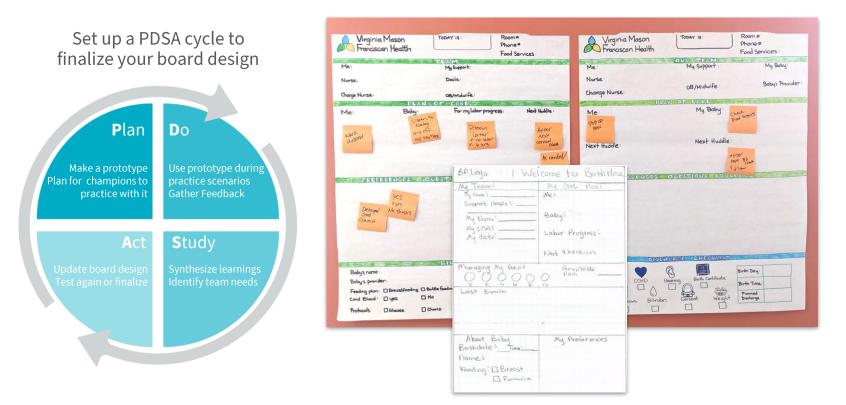
Share Results

Set up a PDSA cycle to improve surveying success **Survey Processes** Plan Do **Survey Preparation** Develop your Gather feedback surveying strategy **S**tudy Analyze & Review



Small-Scale Testing: Board Design

Have your Champions practice huddles with your design and provide feedback



Small-Scale Testing: Training

Have your Champions complete training and start practice huddles

Set up a PDSA cycle to iron out huddle practice strategies



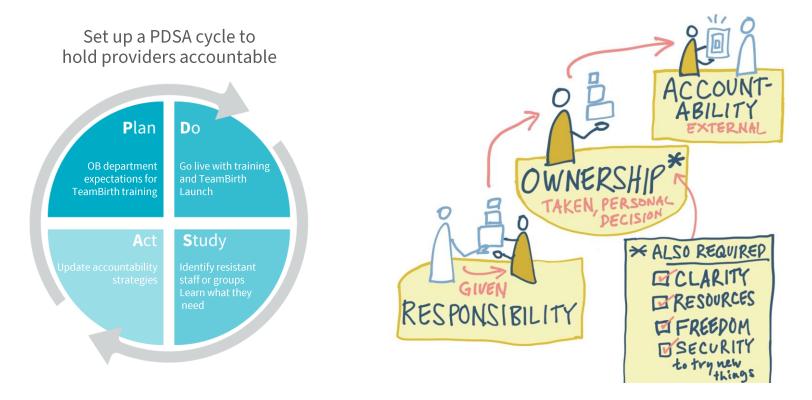






Small-Scale Testing: Accountability

Ensure all staff have clear expectations for doing TeamBirth post launch



PREPARE



Core Implementation Activity: ASSESS YOUR CONTEXT

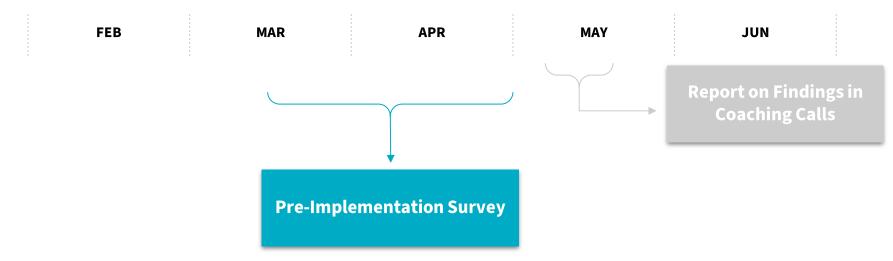
OUTCOMES



ASSESS YOUR CONTEXT

Prepare for your assessment:

• Share the Atlas survey and provide reminders while advocating for survey completion to **reach the 60% response rate goal**





ASSESS YOUR CONTEXT **PROGRESS**



Atlas Response Rate Goal: 60%

Community Medical Center	39%
Englewood Health	0%
Holy Name Medical Center	19%
Overlook Medical Center	36%
Riverview Medical Center	0%
St. Joseph's University Medical Center	29%
Valley Hospital	26%







Implementation Progress

- ✓ Build your team
- ✓ Develop your strategy
- ✓ Assess your context

- ✓ Customize TeamBirth Design boards
- ✓ Socialize TeamBirth
- ✓ Provide training & practice huddles

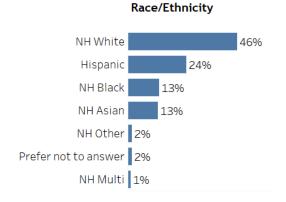
Look how far we've come! What is top of mind for you?

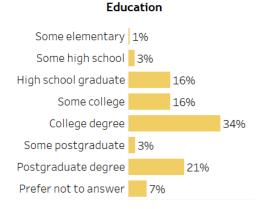




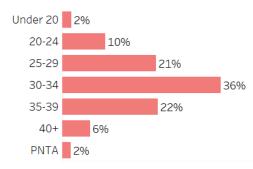
TeamBirth Statewide Data: New Jersey (N=3,144)

Patient Demographics

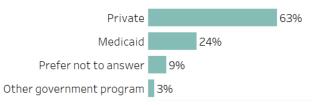




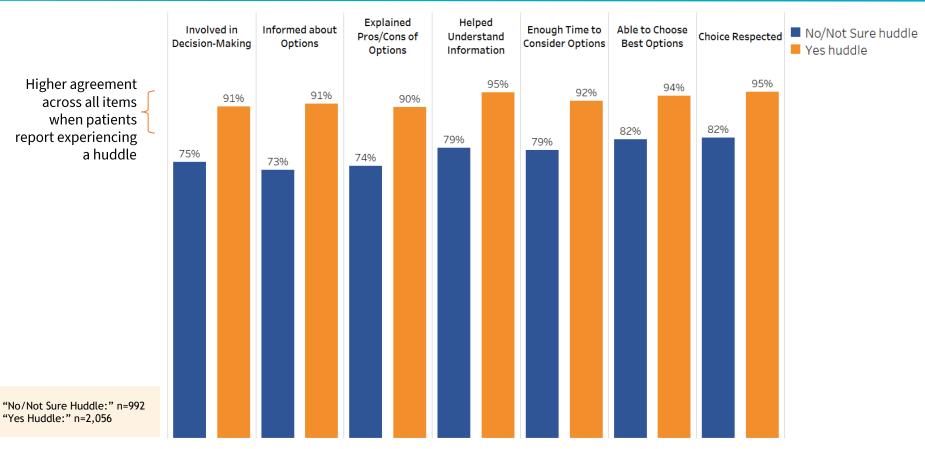
Age







PERCENT OF RESPONDENTS WHO "**COMPLETELY OR STRONGLY AGREE**" TO MADM ITEMS BY HUDDLE

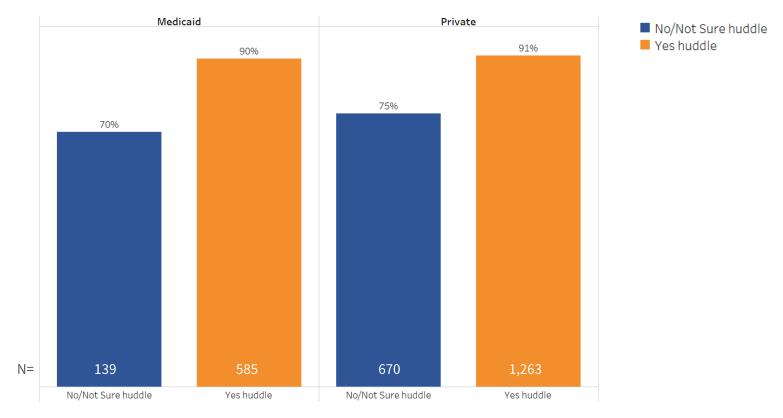


Experiencing a TeamBirth huddle during labor appears to **increase patient autonomy levels** and **promote equity** across various groups, including by:

- → Insurance status
- → Education level
- → Experience of medical complications
- → Race and ethnicity

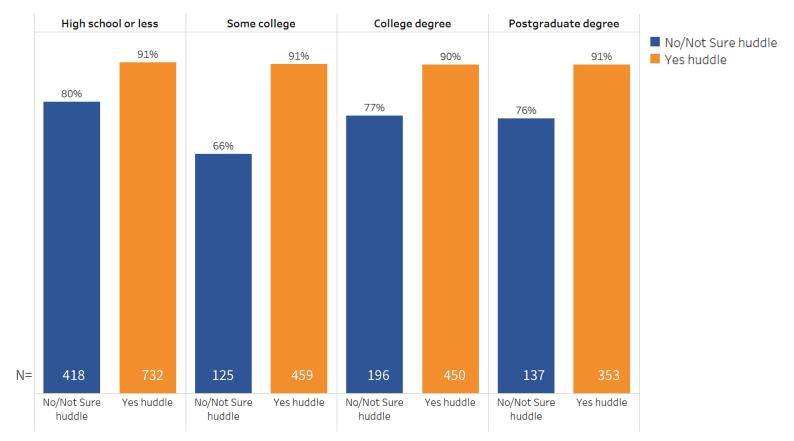
Percent of Respondents who "Completely or Strongly Agree" by Huddle & Insurance Status

MADM Item 3: "My clinical team explained the advantages and disadvantages of the maternity care options."



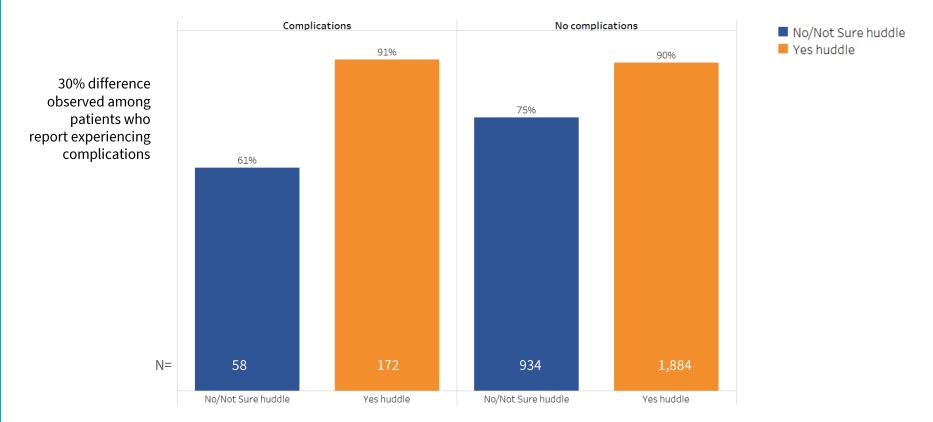
Percent of Respondents who "Completely or Strongly Agree" by Huddle & Education

MADM Item 3: "My clinical team explained the advantages and disadvantages of the maternity care options."



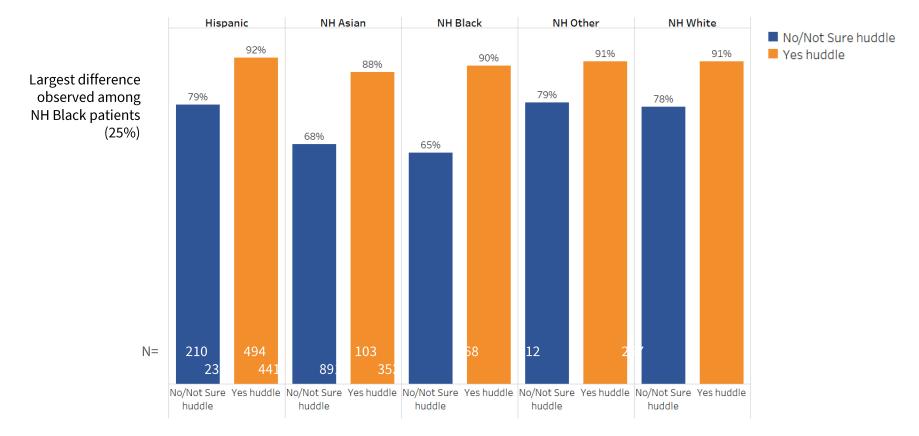
Percent of Respondents who "Completely or Strongly Agree" by Huddle & Patient-Reported Complication Status

MADM Item 3: "My clinical team explained the advantages and disadvantages of the maternity care options."

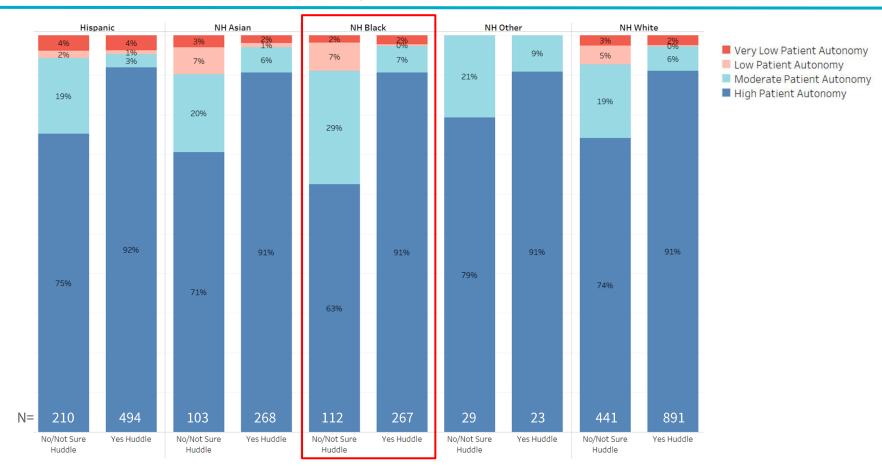


Percent of Respondents who "Completely or Strongly Agree" by Huddle & Race/Ethnicity

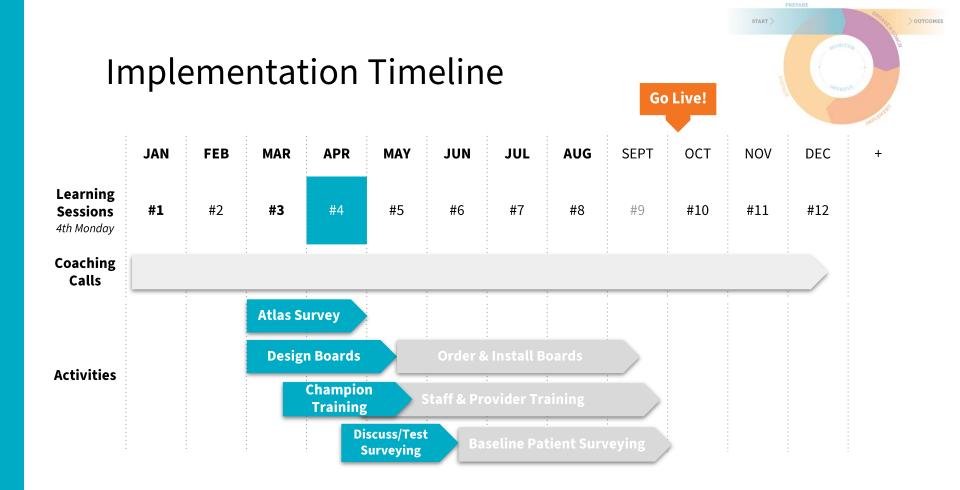
MADM Item 3: "My clinical team explained the advantages and disadvantages of the maternity care options."



Across all MADM items, TeamBirth increases the percentage of patients with **High Autonomy**, with largest difference observed among non-Hispanic Black patients



Looking Ahead



Today's Key Takeaways





ADD-ON Components: DISCUSSION & SUPPORT GUIDES

- These tools provide a structured, standardized approach for untangling the gray areas of key moments in labor decision making **Huddle Practice**
 - Use training scenarios to practice having an interdisciplinary huddle and documenting the conversation on the board with patient friendly language

Conduct Patient Surveying

• Capture patient experience at baseline and post-launch using the patient survey to ensure TeamBirth progress and impact

Test & Improve

• Conduct small scale testing to create and improve the adapted TeamBirth components as well as implementation activities

Provide Training & Practice Huddles

- Begin training and practice with your Champions **Assess Your Context**
 - Surveying staff to understand your strengths and opportunities for improvement is essential



Action Items

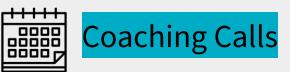
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Implementation Pathway	Action Items	Details & Resources
PROVIDE TRAINING & PRACTICE HUDDLES	Implementation Team & Champions complete LMS training & practice huddles	Training Resources
	Assign all staff LMS training and plan for all staff huddle practice opportunities	HOW TO Provide training & practice huddles
CUSTOMIZE TEAMBIRTH	Send Adelisa & Annelise your initial/updated board design drafts for review	TEMPLATE Board Evaluation Form
ASSESS YOUR CONTEXT	Continue reminding staff and providers to complete the Atlas survey	Goal: 60% of staff & providers
CONDUCT PATIENT SURVEYS	Review the survey template	NJ Patient Survey Template
	Use the HOW TO worksheet to start planning your survey process	HOW TO Conduct Patient Surveying

Next Steps

Learning Session 5

In Person Lunch & Learns in May



See follow up email for Learning **Session Handout** for call agenda

Share your feedback on this session!

- Anonymous
- Short survey
- Tell us what you like
- Tell us how to improve





- Support, resources, and updates
- Implementation Questions & Needs <u>aperez@njhcqi.org</u> <u>aslater@njhcqi.org</u>