

TeamBirth: Process Innovation for Clinical Safety, Effective Communication, and Dignity in Childbirth July 23, 2024

## **Learning Session Agenda**

TeamBirth Implementation	<ul> <li>Announcements</li> <li>Implementation Pathway &amp; Timeline</li> <li>Current core activities: Finalize boards, Small-Scale Testing, Patient Surveying</li> <li>Upcoming core activities: Providing Training, Launch Planning</li> </ul>
TeamBirth Core Knowledge & Skills	<ul> <li>Review: Training Core and Adaptations</li> <li>Learn: TeamBirth Huddle Practice</li> </ul>
Looking Ahead	<ul><li>Takeaways From Today</li><li>Action Items &amp; Next Steps</li></ul>



## Announcements



- → August:
  - □ Learning Session : Tuesday,August 27th at 12pm
  - ☐ Coaching Calls held as usual
- **☐** September:
  - No Coaching Calls
  - ☐ Learning Session: Tuesday, September 24th at 12pm
  - ☐ **Launch**: TeamBirth Go-Live
    - ☐ Dates: Monday,
      September 16th and
      Tuesday, September 17th

Surveying

**TeamBirth Patient Survey** 

TART > SNC ACE > OUTCOMES

## Your Measurement Strategy: Patient Surveying

TeamBirth implementation requires input from patients and care teams

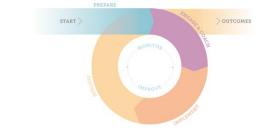
	Patient Survey		
WHO	Patients who delivered at your hospital		
WHAT	~20 questions that include: Self- reported huddles in labor and postpartum, experience of autonomy in decision making, demographics, additional comments		
WHY	To collect first hand experiences of patients throughout implementation in order to inform opportunities for improvement and demonstrate TeamBirth impact		
WHERE	Inpatient postpartum units		
HOW	Survey distribution to patients after birth		
WHEN	Baseline: July through mid-September Post-go live: Mid-September onward		

## Patient Surveying Timeline





Your process for surveying will include:



Survey	Data	Analysis &	Share
Preparation	Collection	Review	Results
<ul><li>Print Survey</li><li>Train staff to message survey to patients</li></ul>	<ul><li>Distribute surveys</li><li>Collect Responses</li></ul>	<ul><li>Enter data into Qualtrics</li><li>Implementation Team data review</li></ul>	<ul> <li>Share findings with clinical teams during coaching calls</li> </ul>

Teams will discuss and plan for the details of your unique patient survey strategy in Coaching Calls

### Patient Survey Data Entry Tips

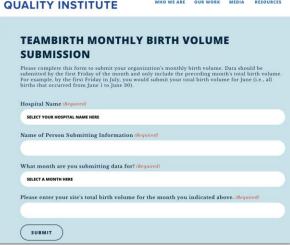


NEW JERSEY HEALTH CARE

**1. Track your monthly birth volume into the NJHCQI resource page** by the first week of the following month. This is important for tracking the response rates, which tells us how representative the data is relative to your patient population.

Response rate = # of completed surveys
-----x 10
# live births

2. If a respondent has left a question blank, please select "Prefer not to answer."





**3. Please try to enter all paper surveys in the same month that they were completed.** For example, ideally all paper surveys received in August 2024 would be entered into the electronic system in August 2024.

4. If you are entering a test record, please **enter "TEST" in the open text fields** if you are clicking through the survey online

**5. Don't leave surveys incomplete.** If you have a question as you're entering data and aren't sure what to do, please finish entering the record and add "QUESTION ABOUT DATA ENTRY" in the "Please share any additional thoughts or comments you have about your labor and delivery."



## Frequently Asked Questions

FAQ	
IS THIS GOING TO BE CONTINUOUS OR JUST A SET WINDOW?	→ <b>Continuous</b> ! Right now is the time to test your survey process to get it up and running, and you'll continue it through launch and for 6 months after.
WHAT HAPPENS WHEN WE LAUNCH?	→ Nothing about your process changes
IS THERE A CERTAIN NUMBER OF RESPONSES WE NEED TO HIT?	→ We don't set a specific # or percentage, but the goal is always to survey every live birth! We will help you track your response rateroughly 60% or over is fantastic, and over 30% is a good reassurance that we have a reasonably representative sample size
	→ The more data you have, the more we can do with it. (So it can be especially important for small sites to reach as many of their patients as possible given their low birth volume)

### **PREFERENCES**

- "...they took the time to answer all of my questions and to understand my choices."
- "We had a wonderful experience and felt like my preferences and needs were heard and met."

### **PLAN**

- "They informed me of all the things I needed to know about the labor and delivery and helped me to make sure I was aware of all of my options"
- "My doctor and nurses in charge of me were very helpful and kind and gave me and my spouse all the right information to assure us about my health and baby's health and right options for me."

### **NEXT HUDDLE**

 "...We were often asked if we had questions but it was hard to think of them quickly, then the provider would leave the room (without us knowing when they would next be back) before questions popped in our heads"

## Spotlight: Virtua Voorhees



### Mother Baby is the final piece of the TeamBirth puzzle!!!

Virtua MCH is committed to improving patient outcomes and decreasing maternal mortality and morbidity. TeamBirth is officially launching in L&D on 9/13 and the success of the study relies heavily on feedback from our patients. Each patient will receive a survey in their admission folder upon arrival to the MB unit. We need you to encourage each and every patient to complete the survey prior to discharge. We know this is a big ask, but extremely important when trying to improve our patient's satisfaction with their entire birth experience.

We will award a prize to the MB nurse that turns in the most surveys every week. Make sure you write your name on the top of each survey to get credit!!

- 9/4-9/10
- 9/11-9/17
- 9/18-9/24
- 9/25-10/1

### Contest #2 TOP Floor

surveys submitted will win a Pizza and ice cream party for both day and nightshift!!

Which MB floor can get the most surveys?? We will count the surveys from each floor from and the floor with the most

TeamBirth Lottery Enter for a chance to win!!!! Submit your certificate/ answer sheet below! Item # 1: Submit the printed certificate for completion of the 'TeamBirth for RNs" curriculum on the VLS. Starting 8/1 Item#2: Complete the Questions for scenario A Available 8/7 Item # 3: Based on Scenario A, complete the first column of the L&D TeamBirth board with the information you feel is appropriate. Available 8/14 Item #4: Based on Scenario B, list what you feel is appropriate to put on the board on the second column of the TeamBirth board. Available 8/21 Item #5: Based on Scenario B, complete the third column of the L&D TeamBirth Board. Available 8/28 Submit TeamBirth Blank answers Answer here! sheets

Patient Survey Process: Messaging to Postpartum Staff Staff Training Process: **On-Unit Education Station** 

September Go-Live!



### TEAMBIRTH GO LIVE ~ Launch Event

**CORE:** Designate when TeamBirth is officially live on your units.

**OBJECTIVE** 

Establish the date when your site is first starting to do TeamBirth with patients

Notify your staff and leadership of when boards are installed and when huddles should start happening

**ADAPT** 

You determine when you are ready to go live and how you will communicate your start with TeamBirth to staff and patients.

# Launch the project! September 16th and 17th



JSUMC, Virtua Our Lady of Lourdes

HUMC, RWJ Jersey City



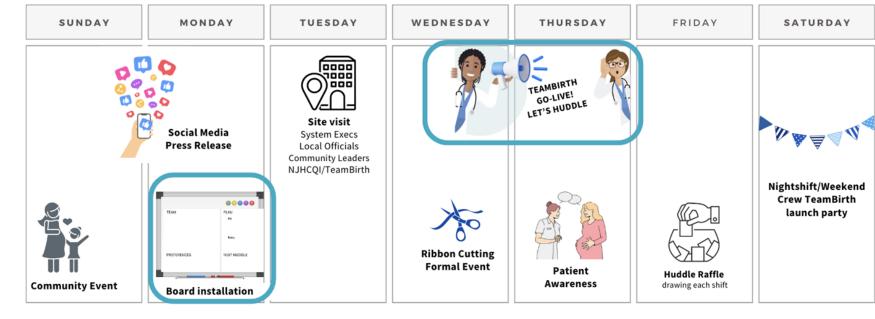
## How will you go live?

What will effectively communicate to your leaders, staff, patients, and community?















Ongoing Support resources, leaders, and champions available

## TeamBirth Launch Event









### Advertise - Invite - Promote







TeamBirth is rolling out state-wide in Washington over the next three years in a joint collaboration between Washington State Hospital Association and Ariadne Labs with funding from Ballmer Group.





We are excited to announce that we are launching TeamBirth at five INTEGRIS Health Women's Centers this week! TeamBirth from Ariadne Labs is an evidence-based tool for improving communication and teamwork during childbirth. rdco.io/4Uw\_gBAYFAA





### **Launch Themes**

TeamBirthdays are our Specialty | Purple Passion |
"Deeply Rooted" in TeamBirth | I'm on (white)board! |
Rise and Shine it's TeamBirth Time |
TeamBirth: It's All About You | In our TeamBirth Era





## TeamBirth Tees











## Formal Acknowledgement









## **TeamBirth for Families and Community**











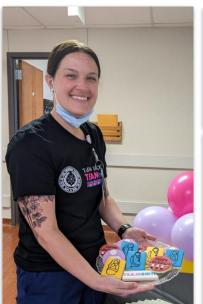


## Celebratory Nourishment!















## **TeamBirth Practice & Discussion**



## To ensure TeamBirth success,

**ADAPTABILITY** 

ensure everyone has the necessary knowledge AND the opportunity to apply it

### **CORE IMPLEMENTATION ACTIVITIES**

PROVIDE TRAINING
(Didactic)

Videos
& Infographics

LMS integration
Live presentations

PRACTICE HUDDLES
(Application)

Scenarios
& Feedback

Tabletop Simulations
Scenario stations



## To ensure TeamBirth success,

ensure everyone has the necessary knowledge AND the opportunity to apply it

### **CORE Implementation Activities**

### **PROVIDE TRAINING**

Knowledge (Didactic)



### **PRACTICE HUDDLES**

Application (Action)

- Assign videos in online learning management system
- Distribute QR codes for YouTube links
- Give your own live presentation of TeamBirth video content
- Supplement videos with TeamBirth resources like the infographics

- Role play huddle scenarios in multidisciplinary groups
- Tabletop
- Demos
- SIMs
- Combine with skills day

## TeamBirth Training Materials

### **TEAM**BIRTH

### TEAMBIRTH BASICS

Huddle Kev Behaviors

TeamBirth Huddles are structured team conversations that occur throughout birthing care. Huddles are prompted by the visual shared planning tool that structures communication and provides space to document.



### **KEY BEHAVIOR**

### Promote the role of

each team member: birthing person, support person, all relevant clinicians

### INTENT

- · To ensure all roles have valuable input in shared-
- · To establish psychological safety by providing an invitation and ongoing opportunity to participate

### DETAILS

- · Verbalize that a huddle is occurring . Start introductions with the nationt followed by
- their support person
- · Ensure relevant clinicians members are included . May include additional information (e.g. here until 7 pm shift change)

**PREFERENCES** 

### KEY BEHAVIOR

Elicit patient preferences. thoughts, & concerns to inform the current plan

- · To humanize the person giving birth & gain insight to what matters most now
- · To give customized clinical care
- · To facilitate equitable care

- · May include referencing a birth plan
- · Expect preferences to change over time
- · Opportunity to discuss expectations . Should be written in the natient's word choice

### (e.g. break water vs AROM)

### ABOUT 188 0 2004 Arisdne Lahr: A Joint Center for Health Systems Innovation between Beigham and Women's Hospital and the Harvard T.H. Chan Felods of Public Health. Lifecased under the Greative Commons Antibution Von Genneedids Share Alike 4.0 International License, http://centivecommon.neugit.crame/in/j-o-cas/4.0)

### PLAN

Distinguish the care plans: 1. Me (birthing person) 2. Baby

- 3. Labor Progress
- INTENT · To ensure transparency and precision during care
- · To facilitate clear communication and shareddecision making

### DETAILS

- · Content should be written in patient friendly
- · Discuss at every Huddle even if no change is made · Can be updated more frequently as needed

### NEXT HUDDLE

### KEY BEHAVIOR

Set shared expectations for the timing of the next huddle



- · To reduce uncertainty for the patient and support
- · To facilitate situational awareness

- . Anyone can request a huddle at any time
- . Identify planned times for huddles (e.g. next labor evaluation, at a specific time)
- · Identify likely reasons to initiate an as needed huddle (e.g. if pain increases, a decision needs to
- · May occur in-person or over the phone

Facilitator Guide & Training Scenarios

### Considerations for Each Key Behavior (Shared Planning Tool Section)

### TEAM - We are all on the same team!

Establish psychological safety by inviting every member to participate

Team approach, not top-down approach

Encourage writing your own name on the board Verbalize to the whole team that a huddle is taking

- "I'm Dr. Ryan, I came by to check on you, let's have a TeamBirth huddle!"
- · "Since your doula is here now, I know you wanted to talk through options, let me call Dr. Ryan and we can huddle over the phone."

### PLAN - Shared decision-making!

Practice creating a separate plan for the birthing person, baby, and labor progress or progress towards discharge

- · Me: get prepped for epidural
- · Baby: watch on monitor
- · Progress: keep going! Chair or ball for now

Clinical team should speak to the patient & support person not just each other

Assessments, clinical guidelines, provider expertise, and recommendations plus patient preferences

Practice writing brief, non-medical words, ideally using similar words as the patient Encourages "consent" - not doing things TO a

patient, but with understanding and agreement

### PREFERENCES - What matters right now?

As the patient and support person to share and to write on the shared planning board

Reiterate that the patient's voice matters - we want to hear you!

Use open-ended questions to elicit thoughts. experiences, values, concerns, and questions about what is currently happening

If relevant reference a birth plan and update this section as often as needed throughout care

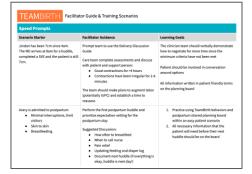
### NEXT HUDDLE - Anyone can request a huddle!

Another opportunity to validate the patient being heard, and the teamwork approach

Avoid specific times, but reassure with general timeframes, reasons to revisit the plan, or as needed to provide clarification for any team member

Nurses know providers are available as needed/if things change. Show the patient and family this!

Close the loop on the plan; everyone should have a clear understanding of the plan











## WHEN TO HUDDLE HUDDLE OPPORTUNITIES



- Gather all members of the direct care team, including the patient and their support people
- Hold huddle in person when possible, but can also be conducted over phone when needed

### REMEMBER

- Any member of the team may call for a huddle and/or lead the conversation
- Designate a facilitator to prompt the huddle, lead discussion, and ensure all team members have the opportunity to participate



### INITIAL

### INITIAL PLANNED

- Admission
- Induction
- High Risk/Antepartum
- OBED
- Planned C-Section
- Transfer In (from community or other facility)
- Postpartum Readmission

### KEY DECISIONS & CHANGES TO CARE PLAN

### ONGOING PLANNED OR AS NEEDED

- Labor Progress
  - Interventions: AROM, augment, vacuum, forceps, or C-section
- Category 2 tracing
  - o Interventions: internal monitoring, assisted birth
- Hemorrhage
- Hypertension
- Post OB emergency
- Opioid Use
- Pain Control Options

### ONGOING

### PLANNED OR AS NEEDED

ADD ON

- Immediate Post-Birth
- Lactation
- Daily Rounds
- Discharge
- Provider Handoff
- · Bedside Handoff
- Tuck-in (before bed to plan for night contingencies)

### Newborn specific:

- NICU Observation/Transfer
- Supplemental Feeding Plans/ Hypoglycemia Management
- Hyperbilirubinemia/Phototherapy
- Opioid Withdrawal Syndrome/ Eat Sleep Console

### Scenario Prompt B - Raia

### **Huddle 1**

Raia is being admitted to L&D for induction having been sent directly from the OB office with a new diagnosis of gestational hypertension (not severe).

- Raia is a G2P1, 39.5 wks, no other complications. BP stable.
- FHR reassuring.
- Raia's cervix was favorable (2-3/80%/-2)
- Raia had a natural birth with her first & is hoping for that again.
- Raia had spontaneous ROM last time & is hoping for that again.
- The nurse is getting some of the board filled out with Raia on admission.
- The laborist will be in soon for a huddle (will be covering until Raia's primary OB is done with clinic hours).



Raia & Asher Nurse: Dee Dr. on call:

**Team** 

Plan of Care For Raia

For Baby

For Labor

**Preferences** 

-natural, like last time

-when on call doc stops in

-surprised about induction **Next Huddle** 



Raia & Asher Nurse: Dee Dr. on call:



-natural, like last time

-surprised about induction



For Raia

-BP checks

For Baby

-wireless all the time

For Labor -IV pitocin

**Next Huddle** 

:=

-2-3 hours, as needed



### Scenario Prompt B - Raia

### Huddle 2

Raia is being induced for a new diagnosis of gestational hypertension.

- Raia's BP is stable.
- FHR reassuring.
- Raia's cervix was favorable 2-3/80%/-2 on admission (has not been rechecked).
- Pitocin was started a little over 2 hours ago.
- Raia has been moving around in the room, trying to help labor kick in. She's had several painful contractions, but they are not yet regular. She just now got back in bed to rest.
- Raia's primary OB just finished office hours and came to check in.



Raia & Asher Nurse: Dee Dr. on call:

# Preferences

- -natural, like last time
- -surprised about induction
- -hope water breaks



## For Raia

- -BP checks
- -Rocking chair between walks

## For Baby

-wireless all the time

## For Labor

-IV pitocin

-Walk, lunges

## Next Huddle

- -2-3 hours
- -after next exam



### Scenario Prompt B - Raia

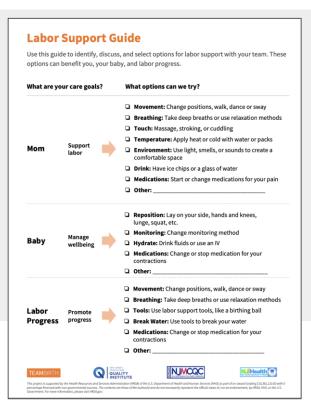
### Huddle 3

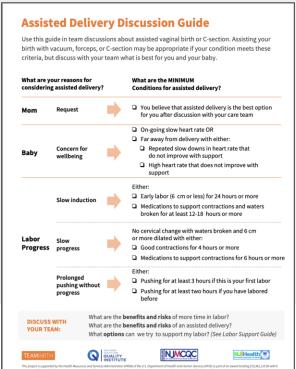
Raia is being induced for a new diagnosis of gestational hypertension.

- Raia's BP is labile, but none in severe range.
- Raia is working well with contractions & has not asked for any pain meds.
- FHR reassuring.
- Pitocin has been going for 5 hours, contractions are regular & mod-strong.
- Raia's cervix is 4-5/90/-1, still intact.
- Raia's primary OB just called RN for update, offers to come AROM.

### Add-On Components: **DISCUSSION AND SUPPORT GUIDES**

### **Admission Discussion Guide** Discuss the best next steps with your support person or doula, your nurse, and your provider based on how you are doing, how your baby is doing, and how your labor is progressing. **DISCUSS WITH** If you are in If you are in YOUR TEAM **EARLY LABOR ACTIVE LABOR\*** What are the benefits of birth at 39 weeks or more? DISCUSS: STATUS You may benefit from You may benefit from How am I feeling? Comfort of home How is my baby doing? Admission to environment Where am I in labor? hospital **Being active** Monitoring **DISCUSS: OPTIONS** Staying close to What are the Clinical care the hospital benefits and risks of each option? DISCUSS: ACTIONS What can I do to be more comfortable? Where can I go nearby? What are my options for labor support? Labor & Hospital Delivery \* The American College of Obstetricians and Gynecologists (ACOG) defines labor as contractions that result in cervical change. Active labor typically begins at 4-6cm with accelerated cervical dilation. Your clinical team will update you on your cervical dilation and progress. This guide is designed for use with full term births NJMCQC





### **TeamBirth Basics**

- Update name on TeamBirth board
- Call huddles as indicated
- Participate in huddles as requested
- Verbalize that a huddle is occuring
- Utilize patient-friendly language
- Initial huddles should occur around admission
- Additional huddles should be called for key decisions
   and clinical changes in plans throughout the maternity care continuum

## TeamBirth Considerations for OB providers

- Initial huddles should occur for all patients around admission
  - Triage, high-risk antepartum, induction, spontaneous labor
- Additional huddles should occur around key decisions and clinical changes in care
  - Interventions for augmentation
  - Concerns about the status of the person in labor, the baby, and/or labor progress
  - Discussions about assisted delivery
  - Changes in status during the postpartum course



### TeamBirth Considerations for L&D staff RNs

- Initial huddles should occur for all patients around admission
  - Triage, high-risk antepartum, induction, spontaneous labor
- Additional huddles should occur around key decisions and clinical changes in care
  - Interventions for augmentation
  - Discussions about assisted delivery
  - Concerns about the status of the person in labor, the baby, and/or labor progress
  - Great visual for bedside handoff! L&D PP



## TeamBirth Huddle Considerations for Postpartum Staff

- Use TeamBirth board in postpartum
  - Keep updated even if there is no indication for a team huddle
  - Great visual for bedside handoff!
  - Utilize with patients and families
  - Support staff, lactation, social work can also interact with board
- Communicate with providers in the presence of patients & families
- Recognize decision-making opportunities, and call a huddle



# TeamBirth Huddle Considerations for Newborn Providers

- Recognize when key decisions and clinical changes in care are occurring in postpartum, and call a huddle
  - Strategic rounding
- Participate in huddles when requested; in-person or speakerphone
- Use the TeamBirth board in postpartum
  - Keep your name updated
  - Review the board for questions
  - Utilize with patients and families



## **Postpartum Shared Planning Board**

sooner if Noah looks ready

put diaper changes in tracker

Team	Plan of Care For <i>Sarah</i>
Sarah and baby Noah Barbara- Sarah's mom	Cluster Care - call us when you're awake
Katie - nurse	Sleep between feeds
Dr. Short - OB on call Dr. Cole - PED on call	Shower in the morning
	Take ibuprofen before shower
Preferences	Home today!
breastfeeding, all advice welcome!	
	Plan of Care For <i>Noah</i>
Grandma goes wherever Noah goes	breastfeed a lot! at least every 3 hours,

Go home early in the day

ARIADNE LABS

-as needed

-on request





Next

Huddle

# **Wrapping Up & Looking Ahead**

## **Action Items**

ACTION ITEMS		\ 
Implementation Pathway	Action Items	<u> </u>
TeamBirth Go Live	Connect with site Communications/Marketing team on your launch date	
	Plan an inclusive and engaging event to build momentum for TeamBirth with all clinicians and all patients	
	Share success stories from champion experiences during small scale testing	
Patient Surveying	Print surveys and begin to distribute on postpartum unit	
<b>Provide Training</b>	Upload and track completion of training videos in your learning management system	
	Track and conduct scenario based huddle practice for all clinicians	
	Continue to offer scenario based practice post go live	
Small Scale Testing	Use PDSA cycles with champions to iterate your training strategy	
	Use PDSA cycles to improve your patient surveying strategy	
	Engage champions to identify opportunities for PDSAs when you go live to ensure you are testing and iterating how TeamBirth works in your context	

### **Next Cohort 3 Collab Learning Session**

### August 27th @ 12-1pm (Fourth Tuesdays, monthly)

Please reach out with any questions: <a href="mailto:aperez@njhcqi.org">aperez@njhcqi.org</a> or <a href="mailto:achallenger@ariadnelabs.org">achallenger@ariadnelabs.org</a>

## Share your feedback!

- Anonymous
- Short survey
- Tell us what you like
- Tell us how to improve

