

Cover Sheet

This spreadsheet contains information on prices paid for hospital services provided to enrollees covered by New Jersey State. This employer-specific report is part of a larger study described in the following RAND research report:
Prices Paid to Hospitals by Private Health Plans Are High Relative to Medicare and Vary Widely: Findings from an Employer-Led Transparency Initiative
For the full research report and detailed data, visit https://www.rand.org/pubs/research_reports/RR4394.html
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Notes and Background

The goals for this study were to (1) provide a detailed hospital price report that is designed to help employers become better informed purchasers and stronger advocates on behalf of their employees and (2) illustrate for policymakers, employers that participated in the study, and other employers and employer groups nationwide that it is feasible and worthwhile to use claims data from private health plans to measure and compare hospital prices at a high level. We gathered claims data, including provider identifiers and allowed amounts, for enrollees in employer sponsored health plans from three types of data sources: self insured employers, state based all payer claims databases, and health plans that chose to participate. Together, those data sources include claims data for hospital services provided by 3,112 hospitals in 49 states.

The analysis only includes facility claims for inpatient and outpatient services provided by Medicare certified short stay hospitals. For each private claim, we repriced the service using Medicare grouping and pricing algorithms, and we reported price levels and trends for states and for hospitals and hospital systems (i.e., groups of hospitals under joint ownership) identified by name.

The research report focuses on the 2016 to 2018 period, although claims data for some data contributors extend beyond that window.

The authors calculated and reported two types of hospital prices:

1. standardized prices (i.e., the average allowed amount per standardized units of service, where services are standardized for case mix using Medicare relative weights)
2. relative prices (i.e., the ratio of the actual private allowed amount divided by the Medicare allowed amount for the same services provided by the same hospital).

The standardized price of a basket of services equals the total allowed amount for those services divided by the number of standardized units of service. A standardized unit is a service of average intensity, with a relative weight equal to one, for which the relative weight reflects the intensity of the service. For example, a heart transplant is far more complicated and requires far more clinical resources than an uncomplicated childbirth. In 2017, a heart transplant with complications had a relative weight of 27.1 and therefore, accounted for 27.1 standardized units of inpatient service, compared with an uncomplicated childbirth, which had a relative weight of 0.6.

'Exhibit 1. Summary' reports allowed amounts and prices for hospital services provided to enrollees covered by New Jersey State over the period from 2015 through 2018. This exhibit reports the actual allowed amount paid by New Jersey State, the Medicare allowed amount (i.e. the amount Medicare would have paid to the same facilities for the same services), and relative prices. This exhibit also reports simulated savings (or increased costs) to New Jersey State if each hospital had been paid certain multiples of Medicare rates (150 percent, and 200 percent). This exhibit also reports the share of observed claims paid by New Jersey State among hospitals included in this employer specific report. A share close or equal to 100 percent would indicate that the comparisons of prices paid by New Jersey State with overall averages are not informative, because New Jersey State was the only source of claims.

'Exhibit 2. Hospital Prices' reports allowed amounts and prices paid by New Jersey State to specific hospitals. Hospital systems and hospitals within systems are sorted in descending order based on the allowed amount paid by New Jersey State. A blank cell indicates that fewer than 3 claims were available for that hospital for services provided to enrollees covered by New Jersey State. For comparison, this exhibit includes average relative prices paid to each hospital based on all of the claims data included in the study, including New Jersey State and other claims data sources. This exhibit can be used, first, to identify hospitals and hospital systems that provided large volumes.

'Exhibit 3. Std Prices Inpat' reports three standardized prices for inpatient services provided by hospitals used by enrollees covered by New Jersey State: the Medicare standardized price (i.e. the amount per service that Medicare would have paid), the actual standardized price paid by New Jersey State, and the average standardized price paid to those hospitals by all private health plans included in the analysis.

'Exhibit 4. Std Prices Outpat' reports three standardized prices for outpatient services provided by hospitals used by enrollees covered by New Jersey State: the Medicare standardized price (i.e. the amount per service that Medicare would have paid), the actual standardized price paid by New Jersey State, and the average standardized price paid to those hospitals by all private health plans included in the analysis.

'Exhibit 5. Trends in Rel Ps' illustrates the trend from 2016 through 2018 in relative prices for hospital care provided to enrollees covered by New Jersey State. These relative price trends may exhibit volatility and should be interpreted with caution, especially for employers with a small or moderate number of covered lives.

Hospitals are included in this analysis if they were included in the RAND research report and provided 3 or more inpatient or outpatient claims to enrollees covered by New Jersey State.

Exhibit 1. Summary of Actual Allowed Amounts for Hospital Services, Medicare Allowed Amounts, Relative Prices, and Examples of Potential Savings (or Increased Costs) if Prices Set at Certain Multiples of Medicare (100, 150, and 200 percent)

Employer name: New Jersey State

Services included: Inpatient and outpatient hospital services provided by community hospitals to enrollees covered by New Jersey State

Time period: Services provided from calendar years 2016 through 2018

Service category	Actual allowed amount paid by New Jersey State	Medicare allowed amount	Relative price paid by New Jersey State (actual as percent of Medicare)	Relative price paid by all employers in the RAND database	Difference in allowed amount for New Jersey State if each hospital were paid 100 percent of Medicare (positive indicates savings, negative indicates increased costs)	Actual allowed amount paid by New Jersey State, facility	Medicare allowed amount, facility	Difference in allowed amount for New Jersey State if each hospital were paid 100 percent of Medicare (positive indicates savings, negative indicates increased costs), facility	Actual allowed amount paid by New Jersey State, professional	Medicare allowed amount, professional	Relative price paid by New Jersey State (actual as percent of Medicare)	Difference in allowed amount for New Jersey State if each hospital were paid 100 percent of Medicare (positive indicates savings, negative indicates increased costs), professional	Difference in allowed amount for New Jersey State if each hospital were paid 150 percent of Medicare (positive indicates savings, negative indicates increased costs)	Difference in allowed amount for New Jersey State if each hospital were paid 200 percent of Medicare (positive indicates savings, negative indicates increased costs)	Difference in allowed amount for New Jersey State if each hospital were paid 200 percent of Medicare (positive indicates savings, negative indicates increased costs), professional	Among claims included in the study for hospitals used by enrollees covered by New Jersey State, share paid by New Jersey State	
Inpatient	\$1,961,300,337	\$982,477,330	200%	192%	\$978,823,007	\$1,730,145,086	\$843,390,765	205%	\$886,754,321	\$231,155,250	\$139,086,565	166%	\$92,068,686	\$487,584,342	-\$3,654,323	26%	
Outpatient	\$1,720,345,070	\$632,713,216		272%	\$1,087,631,853	\$1,537,418,059	\$513,799,055	299%	\$1,023,619,004	\$182,927,011	\$118,914,161	154%	\$64,012,850	\$771,275,245	\$454,918,637	14%	
Inpatient plus outpatient	\$3,681,645,406	\$1,615,190,546		228%	223%	\$2,066,454,860	\$3,267,563,145	\$1,357,189,821	241%	\$1,910,373,325	\$414,082,261	\$258,000,726	160%	\$156,081,536	\$1,258,859,587	\$451,264,314	18%

NOTES: 'Hospital services' includes inpatient and outpatient facility services as well as professional services provided by community hospitals. This analysis excludes non-hospital facilities (such as ambulatory surgical centers and inpatient rehabilitation facilities), and excludes services provided by specialty hospitals (such as psychiatric hospitals, children's hospitals, and long-term care hospitals).

'Allowed amount' is total amount paid to the health care provider, including payments by the health plan and patient out-of-pocket liabilities. Medicare allowed amounts are calculated by applying the Medicare fee-for-service groupers and payment formulas to the hospital services provided to enrollees covered by New Jersey State.

The private health plan average relative price is calculated using relative prices for each facility and service category calculated using all claims data sources included in the public research report, weighted to reflect the hospital services provided to enrollees covered by New Jersey State.

Hospitals are included in this analysis if they were included in the RAND research report and provided 3 or more inpatient or outpatient claims to enrollees covered by New Jersey State.

Exhibit 2. Hospital Specific Actual Allowed Amounts, Medicare Allowed Amounts, and Relative Prices for Hospital Services
Services Included: Inpatient and outpatient hospital services provided by community hospitals to enrollees covered by New Jersey State
Time period: Services provided from calendar years 2016 through 2018

McAlester Regional Heal h Center	370034	2	\$3	\$3	118%	237%	\$3	\$2	118%	\$1	\$1							\$3	\$3	118%	237%	\$1	\$3	\$2	118%	\$0	\$1										
Uniontown Hospital	390041	2	\$3	\$2	145%	155%	\$2	\$1	151%	\$1	\$1							\$3	\$2	145%	155%	\$1	\$2	\$2	151%	\$1	\$1										
Wetzel County Hospital	510072	3	\$3	\$1	279%	313%	\$3	\$1	318%	\$0	\$0							\$3	\$1	279%	313%	\$2	\$3	\$1	318%	\$2	\$0										
Nor h Arkansas Regional Medical Ctr	040017	3	\$2	\$1	140%	118%	\$1	\$1	127%	\$0	\$0							\$2	\$1	140%	118%	\$1	\$1	\$1	127%	\$0	\$0										
Arkansas Heart Hospital	040134	5	\$2	\$1	177%	78%	\$1	\$1	187%	\$0	\$0							\$2	\$1	177%	78%	\$1	\$1	\$1	187%	\$1	\$0										
Bothwell I Regional Health Center	260009	3	\$2	\$1	365%	303%	\$2	\$0	451%	\$0	\$0							\$2	\$1	365%	303%	\$2	\$2	\$0	451%	\$1	\$0										
Bonnerup Hospital	390039	3	\$2	\$1	155%	165%	\$1	\$1	164%	\$0	\$0							\$2	\$1	155%	165%	\$1	\$1	\$1	164%	\$1	\$0										
Punxsutawney Area Hosptal	390199	4	\$2	\$1	173%	182%	\$2	\$1	180%	\$0	\$0							\$2	\$1	173%	182%	\$1	\$2	\$1	180%	\$1	\$0										
Hospital Menor De De Cayey	400013	NA	\$2	\$1	217%	177%	\$2	\$1	258%	\$0	\$0							\$2	\$1	217%	177%	\$1	\$2	\$1	258%	\$1	\$0										
Astia Id Mutuo Hospital	400116	1	\$2	\$2	137%	131%	\$2	\$1	138%	\$0	\$0							\$2	\$2	137%	131%	\$1	\$2	\$1	138%	\$0	\$0										
San Lukes Memorial Hospital Inc.	400044	2	\$2	\$2	104%	105%	\$2	\$2	103%	\$0	\$0							\$2	\$2	104%	105%	\$0	\$2	\$2	103%	\$0	\$0										
Hosp Comunitario Buen Samaritano	400079	NA	\$2	\$1	229%	219%	\$2	\$1	228%	\$0	\$0							\$2	\$1	229%	219%	\$1	\$2	\$1	228%	\$1	\$0										
Hospital Metropo Itano Dr Tito Matti	400110	NA	\$2	\$1	126%	126%	\$2	\$1	137%	\$0	\$0							\$2	\$1	126%	126%	\$0	\$2	\$1	137%	\$0	\$0										
Doctors' Center Hospital, Inc	400118	2	\$2	\$2	87%	147%	\$2	\$2	80%	\$0	\$0							\$2	\$2	87%	147%	\$0	\$2	\$2	80%	\$0	\$0										
Hima-San Pablo Fajardo	400125	NA	\$2	\$0	395%	276%	\$1	\$0	508%	\$0	\$0							\$2	\$0	395%	276%	\$1	\$1	\$0	508%	\$1	\$0										
Unity Medical Center	440007	4	\$2	\$1	167%	139%	\$2	\$1	173%	\$0	\$0							\$2	\$1	167%	139%	\$1	\$2	\$1	173%	\$1	\$0										
Houston Hospital For Specialized Sur	450797	NA	\$2	\$2	99%	117%	\$1	\$1	103%	\$0	\$1							\$2	\$2	99%	117%	\$0	\$1	\$1	103%	\$0	\$0										
Springhill Memorial Hospital	010144	1	\$1	\$1	105%	119%	\$1	\$1	102%	\$0	\$0							\$1	\$1	105%	119%	\$0	\$1	\$1	102%	\$0	\$0										
Tahlequah City Hospital	370089	2	\$1	\$1	244%	221%	\$1	\$0	362%	\$0	\$0							\$1	\$1	244%	221%	\$1	\$1	\$0	362%	\$1	\$0										
Hospital Pavia Santurce	400019	NA	\$1	\$0	514%	507%	\$1	\$0	542%	\$0	\$0							\$1	\$0	514%	507%	\$1	\$1	\$0	542%	\$1	\$0										
Hospital Episcopal San Lucas Guayama Inc	400048	NA	\$1	\$1	147%	145%	\$1	\$1	165%	\$0	\$0							\$1	\$1	147%	145%	\$0	\$1	\$1	165%	\$0	\$0										
Hospital Menor ta Caguas Inc	400104	NA	\$1	\$1	128%	138%	\$1	\$1	191%	\$0	\$0							\$1	\$1	128%	138%	\$0	\$1	\$1	191%	\$1	\$0										
Manati Medical Center Dr Otero Lopez	400114	NA	\$1	\$1	117%	103%	\$1	\$1	146%	\$0	\$0							\$1	\$1	117%	103%	\$0	\$1	\$1	146%	\$0	\$0										
Hima-San Pablo-Caguas	400120	1	\$1	\$0	223%	294%	\$0	\$0	262%	\$0	\$0							\$1	\$0	223%	294%	\$0	\$0	\$0	262%	\$0	\$0										
German	400126	NA	\$1	\$1	115%	111%	\$1	\$1	129%	\$0	\$0							\$1	\$1	115%	111%	\$0	\$1	\$1	129%	\$0	\$0										
Jackson Park Hospital	140177	1	\$0	\$5	11%	41%	\$0	\$5	11%									\$0	\$5	11%	41%	\$0	\$5	\$5	11%	\$4	\$0										
Mennonite General Hospital Inc	400018	NA	\$0	\$0	170%	170%	\$0	\$0	169%	\$0	\$0							\$0	\$0	170%	170%	\$0	\$0	\$0	169%	\$0	\$0										
Virtua Health	310222	4	\$62,971	\$13,054	482%	482%	\$57,917	\$9,824	590%	\$5,054	\$3,230	\$69,271	\$30,457	227%	228%	\$61,344	\$24,869	\$7,927	\$5,587	\$132,242	\$43,511	304%	\$88,731	\$119,261	\$34,633	344%	\$84,568	\$12,981	\$5,587	232%	\$7,393						
Memorial Hosp of Burlington City	310057	2	\$29,694	\$6,825	435%	435%	\$27,315	\$5,215	524%	\$2,379	\$1,610	\$33,664	\$16,012	210%	210%	\$30,363	\$13,464	\$3,300	\$2,547	\$63,358	\$22,837	277%	\$40,521	\$57,678	\$18,679	309%	\$38,999	\$5,679	\$2,547	223%	\$3,132						
Geisinger Health System	310064	5	\$45,977	\$14,589	316%	316%	\$42,091	\$11,485	367%	\$3,886	\$3,134	\$9,275	\$37,528	243%	244%	\$82,357	\$31,860	\$8,319	\$6,669	\$137,263	\$52,118	263%	\$64,136	\$125,048	\$43,315	289%	\$81,733	\$12,205	\$5,669	215%	\$6,336						
Geisinger Medical Center	390005	2	\$27	\$72	315%	342%	\$302	\$98	350%	\$25	\$14	\$865	\$234	259%	259%	\$592	\$218	\$24	\$17	\$305	\$727	275%	\$57	\$784	\$275	285%	\$599	\$49	\$17	295%	\$323						
Community Medical Center	390001	2	\$419	\$199	211%	221%	\$363	\$172	211%	\$56	\$27	\$308	\$136	227%	212%	\$275	\$115	\$33	\$21	\$335	\$217	217%	\$393	\$938	\$287	222%	\$351	\$89	\$21	426%	\$68						
Geisinger Wyoming Valley Med Ctr	390270	4	\$529	\$174	304%	292%	\$472	\$140	336%	\$57	\$33	\$178	\$91	195%	202%	\$160	\$79	\$18	\$13	\$707	\$265	267%	\$442	\$632	\$219	289%	\$413	\$75	\$13	589%	\$62						
Geisinger Bloomberg Hospital	390003	4	\$129	\$49	264%	266%	\$116	\$39	297%	\$13	\$10	\$50	\$42	120%	102%	\$45	\$38	\$5	\$4	\$179	\$91	190%	\$88	\$161	\$77	210%	\$84	\$19	\$428%	\$14							
Holy Spirit Hosp tal	390004	3	\$126	\$48	265%	276%	\$118	\$41	291%	\$8	\$7							\$126	\$48	265%	276%	\$79	\$118	\$41	291%	\$77	\$8										
Geisinger Lewistown Hospital	390048	3	\$37	\$17	219%	234%	\$34	\$14	240%	\$4	\$3							\$37	\$17	219%	234%	\$20	\$34	\$14	240%	\$20	\$4										
Valley Health System	310012	4	\$62,988	\$21,366	295%	295%	\$66,071	\$16,860	333%	\$6,517	\$4,506	\$59,493	\$28,452	205%	205%	\$50,873	\$22,794	\$8,620	\$5,658	\$122,481	\$49,819	246%	\$72,662	\$106,944	\$39,654	270%	\$67,289	\$15,537	\$5,658	275%	\$9,879						
The Valley Hospital	490005	2	\$122	\$47	260%	249%	\$115	\$41	279%	\$7	\$6	\$53	\$29	181%	481%	\$50	\$26	\$3	\$3	\$175	\$76	230%	\$38	\$99	\$166	247%	\$99	\$10	\$37%	\$3	279%	\$6					
Winchester Medical Center	490033	3	\$27	\$10	276%	254%	\$25	\$8	303%	\$2	\$2							\$27	\$10	276%	254%	\$17	\$25	\$8	303%	\$17	\$2										
Warren Memorial Hosp tal	490308	4	\$27	\$102	276%	254%	\$25	\$8	303%	\$2	\$2							\$2	\$1	137%	163%	\$0	\$2	\$1	141%	\$0	\$0										
Page Memorial Hospital	491307	4	\$2	\$1	137%	163%	\$2	\$1	141%	\$0	\$0							\$118	\$31	382%	281%	\$87	\$102	\$25	413%	\$77	\$15										
New York Presbyterian Hospital	330101	3	\$27,176	\$8,381	324%	307%	\$23,711	\$7,112	333%	\$3,465	\$1,268	\$83,856	\$18,951	442%	359%	\$76,713	\$16,451	\$7,143	\$2,501	\$111,032	\$27,332	406%	\$343	\$83,700	\$100,424	\$23,563	426%	\$76,861	\$10,608	\$2,501	424%	\$8,108					
New York-Presbyterian/Brooklyn Metho	330236	3	\$267	\$96	277%	272%	\$241	\$78	307%	\$26	\$18	\$450	\$114	396%	235%	\$412	\$88	\$38	\$25	\$716	\$210	342%	\$507	\$653	\$167	392%	\$486	\$63	\$25	252%	\$38						
New York Presbyterian	330089	NA	\$234	\$81	290%	268%	\$210	\$68	306%	\$25	\$12	\$211	\$65	325%	302%	\$195	\$57	\$15	\$8	\$445	\$146	306%	\$283	\$300	\$405	\$125	323%	\$280	\$40	\$87%	\$32						
New York-Presbyterian/Queens Hospital	330055	2	\$240	\$122	197%	186%	\$213	\$107	198%	\$28	\$15	\$187	\$73	258%	235%	\$174	\$64	\$14	\$8	\$428	\$194	220%	\$104	\$233	\$386	\$171	225%	\$215	\$42	\$81%	\$333						
The New York Grace Square Hospital	334048	NA																\$212	\$2	13632%	8685%	\$210	\$0	\$2	\$212	\$2	13632%	8685%	\$211	\$210	\$0		\$210	\$2	115%	\$0	
New York-Presbyterian/Hudson Valley	330267	3	\$118	\$31	382%	381%	\$102	\$25	413%	\$15	\$6							\$118	\$31	382%	281%	\$87	\$102	\$25	413%	\$77	\$15										
Ny Community Hospital Of Brooklyn	330019	3	\$10	\$3	382%	243%	\$9	\$2	440%	\$1	\$0							\$10	\$3	392%	243%	\$7	\$9	\$2	440%	\$7	\$1										
Thomas Jefferson Univ. Hospital	390174	1	\$16,111	\$7,142	236%	243%	\$15,268	\$6,127	249%	\$1,553	\$1,015	\$32,396	\$21,366	152%	158%	\$28,789	\$19,214	\$3,608	\$2,152	\$49,207	\$28,508	179%	\$20,699	\$44,047	\$25,341	174%	\$19,706	\$5,161	212%	240%	\$3,009						

Morton Plant North Bay Hospital	100063	4		\$133	\$38	34%	35%	\$123	\$31	39%	\$10	\$7	\$43	\$17	25%	233%	\$40	\$15	\$3	\$2	\$177	\$56	317%	318%	\$121	\$164	\$46	35%	\$117	\$13	\$2	55%	\$11										
St Francis Hospital Wilmington	080003	3		\$55	\$26	21%	20%	\$48	\$21	230%	\$7	\$5	\$119	\$57	20%	202%	\$111	\$47	\$8	\$10	\$174	\$83	210%	202%	\$91	\$159	\$68	23%	\$91	\$15	\$10	148%	\$5										
Mercy Catholic Medical Center	390156	1		\$64	\$36	17%	24%	\$55	\$31	17%	\$9	\$5	\$79	\$46	173%	142%	\$75	\$42	\$4	\$3	\$143	\$82	175%	189%	\$61	\$130	\$73	17%	\$57	\$12	\$3	370%	\$9										
Mease Hospital And Clinic	100043	4		\$87	\$20	42%	45%	\$75	\$16	46%	\$12	\$4					\$87	\$20	42%	45%	\$66	\$75	\$16	46%	\$59	\$12																	
St Peters Hospital	330057	2		\$65	\$29	22%	23%	\$58	\$24	23%	\$7	\$5					\$65	\$29	22%	23%	\$36	\$58	\$24	23%	\$34	\$7																	
Sunnyview Hospital Rehabilitation Ce	330406	NA																\$55	\$17	334%	334%	\$51	\$12	\$4	\$4	\$55	\$17	334%	334%	\$39	\$51	\$12	414%	\$39	\$4	\$4	101%	\$0					
Samaritan Hospital	330180	1		\$50	\$18	27%	25%	\$44	\$15	30%	\$5	\$4					\$50	\$18	27%	25%	\$32	\$44	\$15	30%	\$30	\$5																	
South Florida Baptist Hospital	100132	3		\$42	\$13	31%	44%	\$38	\$10	36%	\$4	\$3					\$42	\$13	31%	44%	\$29	\$38	\$10	36%	\$28	\$4																	
St. Josephs Hospital Health Center	330140	2		\$26	\$13	19%	17%	\$24	\$12	19%	\$2	\$1					\$26	\$13	19%	17%	\$12	\$24	\$12	19%	\$12	\$2																	
Albany Memorial Hosp tal	330003	4		\$19	\$8	23%	24%	\$15	\$6	26%	\$4	\$2					\$19	\$8	23%	24%	\$11	\$15	\$6	26%	\$9	\$4																	
Sebor Health	330232	3		\$14	\$4	34%	29%	\$12	\$3	39%	\$2	\$1					\$14	\$4	34%	29%	\$10	\$12	\$3	39%	\$9	\$2																	
St. Marys Hospital	070016	2		\$13	\$8	17%	18%	\$11	\$6	19%	\$2	\$2					\$13	\$8	17%	18%	\$6	\$11	\$6	19%	\$6	\$2																	
St. Marys Health Care System Inc	110006	3		\$12	\$5	23%	24%	\$10	\$4	26%	\$2	\$1					\$12	\$5	23%	24%	\$7	\$10	\$4	26%	\$6	\$2																	
St. Ann's Hosp tal	360112	3		\$12	\$7	18%	28%	\$11	\$5	20%	\$2	\$1					\$12	\$7	18%	28%	\$6	\$11	\$5	20%	\$6	\$2																	
St. Josephs Reg Med Center B. Bend	150012	3		\$11	\$3	31%	26%	\$8	\$3	33%	\$2	\$1					\$11	\$3	31%	26%	\$7	\$8	\$3	33%	\$6	\$2																	
Saint Marys Health Care	230059	3		\$10	\$11	92%	13%	\$7	\$9	78%	\$3	\$2					\$10	\$11	92%	13%	\$7	\$9	78%	12%	\$3																		
Kennmore Mercy Hospital	330102	4		\$9	\$5	18%	16%	\$7	\$3	20%	\$2	\$1					\$9	\$5	18%	16%	\$4	\$7	\$3	20%	\$3	\$2																	
Macneil Hosp tal	140054	2		\$7	\$2	31%	27%	\$7	\$2	35%	\$0						\$7	\$2	31%	27%	\$5	\$7	\$2	35%	\$5	\$0																	
Mercy Hospitals & Medical Center	140158	1		\$7	\$3	24%	17%	\$7	\$3	29%	\$1	\$0						\$7	\$3	24%	17%	\$4	\$7	\$3	29%	\$4	\$1																
The Mercy Hospital	220066	2		\$7	\$6	117%	108%	\$6	\$5	117%	\$2	\$1						\$7	\$6	117%	108%	\$1	\$6	\$5	117%	\$1	\$2																
Sisters Of Charity Hospital	330078	2		\$6	\$3	18%	18%	\$5	\$2	19%	\$1	\$1						\$6	\$3	18%	18%	\$3	\$5	\$2	19%	\$2	\$1																
Mount Carmel Hes th	360035	2		\$6	\$1	48%	29%	\$6	\$1	55%	\$0	\$0						\$6	\$1	48%	29%	\$5	\$6	\$1	55%	\$5	\$0																
Trinity Hospital/St.Joes	350006	2		\$5	\$3	16%	18%	\$4	\$3	16%	\$1	\$1						\$5	\$3	16%	18%	\$2	\$4	\$3	16%	\$2	\$1																
St Joseph Mercy Hosp tal - Ann Arbor	230156	3		\$4	\$3	14%	14%	\$3	\$2	14%	\$1	\$1						\$4	\$3	14%	14%	\$1	\$3	\$2	14%	\$1	\$1																
Loyola University Medical Center	140276	2		\$3	\$1	30%	27%	\$3	\$1	41%	\$0	\$0							\$3	\$1	30%	27%	\$2	\$3	\$1	41%	\$2	\$0															
St. Joseph Mercy Hosp tal - Oakland	230029	3		\$2	\$1	15%	11%	\$1	\$1	16%	\$0	\$0							\$2	\$1	15%	11%	\$1	\$1	\$1	16%	\$1	\$0															
Carepoint Health	310025	2		\$17,424	\$4,549	352%	354%	\$16,156	\$4,181	38%	\$1,268	\$768	\$14,506	\$4,632	313%	313%	\$13,374	\$3,983	\$11,132	\$649	\$31,930	\$9,581	333%	334%	\$22,349	\$29,530	\$8,164	362%	\$21,366	\$24,400	\$649	370%	\$1,751										
Bayonne Medical Center	310016	1		\$8,330	\$2,303	362%	365%	\$7,695	\$1,958	39%	\$635	\$345	\$9,874	\$3,061	323%	322%	\$9,287	\$2,690	\$587	\$371	\$18,204	\$5,364	339%	341%	\$12,840	\$16,982	\$4,649	365%	\$12,333	\$17,371	\$329%	\$851											
Hoboken University Medical Center	310040	2		\$6,869	\$1,979	34%	36%	\$6,155	\$1,611	38%	\$714	\$368	\$11,165	\$4,008	279%	286%	\$10,419	\$3,623	\$746	\$385	\$18,034	\$5,987	301%	311%	\$12,047	\$16,574	\$5,234	317%	\$11,340	\$14,460	\$385	380%	\$1,076										
Ardent Health Services	310054	2		\$21,879	\$9,348	234%	234%	\$18,724	\$7,542	24%	\$3,155	\$18,806	\$17,879	\$11,554	155%	155%	\$14,879	\$9,857	\$3,000	\$1,697	\$39,758	\$20,902	190%	190%	\$18,856	\$33,603	\$17,399	193%	\$16,204	\$26,155	\$1,697	363%	\$4,457										
Mountainside Hospital	310130	2		\$10,025	\$3,334	301%	300%	\$8,829	\$2,635	33%	\$1,196	\$699	\$15,007	\$5,493	273%	273%	\$12,823	\$4,574	\$2,184	\$918	\$25,032	\$8,826	284%	283%	\$16,206	\$21,652	\$7,209	300%	\$14,443	\$3,380	\$918	368%	\$2,462										
Lovetts Medical Center-Downtown	320009	4		\$35	\$14	25%	16%	\$27	\$11	24%	\$8	\$3						\$35	\$14	25%	16%	\$21	\$27	\$11	24%	\$16	\$8																
Bay County Health System Lic	100026	2		\$29	\$9	32%	26%	\$23	\$6	37%	\$5	\$3						\$29	\$9	32%	26%	\$20	\$23	\$6	37%	\$17	\$5																
Lovetts Womens Hosp tal	320017	2		\$11	\$8	13%	19%	\$9	\$7	13%	\$1	\$1						\$11	\$8	13%	19%	\$3	\$9	\$7	13%	\$2	\$1																
Lovetts Westside Hospital	320074	4		\$10	\$4	21%	20%	\$8	\$4	23%	\$1	\$1						\$10	\$4	21%	20%	\$5	\$8	\$4	23%	\$5	\$1																
The Cooper Health System	310014	2		\$24,656	\$10,968	225%	225%	\$22,065	\$9,240	23%	\$2,591	\$1,727	\$32,994	\$22,418	147%	147%	\$29,652	\$19,918	\$3,342	\$2,500	\$57,650	\$33,386	173%	172%	\$24,264	\$51,717	\$29,159	177%	\$22,558	\$5,933	\$2,500	237%	\$3,433										
Saint Josephs Health care System Ctr	310019	1		\$22,124	\$12,905	171%	172%	\$18,988	\$10,692	17%	\$3,136	\$2,213	\$34,296	\$17,148	183%	183%	\$27,152	\$14,868	\$4,144	\$2,280	\$53,420	\$30,053	178%	178%	\$23,367	\$46,140	\$25,560	181%	\$20,580	\$7,280	\$2,280	319%	\$5,000										
Saint Peters Health care System	310070	2		\$15,331	\$6,812	225%	224%	\$13,269	\$5,584	23%	\$2,061	\$1,229	\$34,019	\$21,114	161%	161%	\$29,763	\$18,128	\$4,256	\$2,986	\$49,349	\$27,926	177%	176%	\$21,423	\$43,032	\$23,712	181%	\$19,321	\$6,317	\$2,986	212%	\$3,331										
Mount Sinai Health System	330024	3		\$7,061	\$2,791	253%	252%	\$6,487	\$2,423	26%	\$574	\$368	\$25,620	\$8,168	314%	264%	\$23,579	\$7,301	\$2,041	\$867	\$32,681	\$10,959	298%	261%	\$21,722	\$30,066	\$9,725	309%	\$20,341	\$2,615	\$867	3											

Healthcare Data Analysis - Q3 2023																																		
Category	Facility Name	Address	City	State	Zip	Financial Performance		Operational Metrics						Patient Demographics						Quality & Safety														
						Revenue	Profit	Avg. Bed Occupancy	Admits	Discharges	Readmissions	Avg. Length of Stay	Avg. Wait Time	Emergency Visits	Outpatient Visits	Admissions	Discharges	Readmissions	Avg. Length of Stay	Avg. Wait Time	Emergency Visits	Outpatient Visits	Admissions	Discharges	Readmissions	Avg. Length of Stay	Avg. Wait Time	Emergency Visits	Outpatient Visits					
Prime Healthcare Services	St. Marys Hospital - Passaic	310006	3		\$3,590	\$2,342	153%	153%	\$3,084	\$1,967	157%	\$506	\$375	\$4,003	\$2,292	175%	\$3,483	\$1,948	\$521	\$344	\$7,593	\$4,634	164%	\$2,959	\$6,557	\$3,915	168%	\$2,651	\$1,026	\$344	299%	\$683		
	Saint Clare's Hospital	310050	5		\$1,371	\$736	186%	186%	\$1,125	\$607	185%	\$246	\$130	\$1,923	\$1,296	149%	\$1,539	\$1,086	\$384	\$211	\$3,294	\$2,033	162%	\$1,261	\$2,664	\$1,692	157%	\$972	\$630	\$211	299%	\$419		
	St. Michaels Medical Center	310096	5		\$1,507	\$1,048	144%	144%	\$1,314	\$875	150%	\$193	\$173	\$1,354	\$1,085	125%	\$1,240	\$977	\$114	\$108	\$2,861	\$2,133	134%	\$134	\$728	\$2,554	\$1,852	138%	\$702	\$307	\$108	285%	\$199	
	Lower Bucks Hospital	390070	3		\$490	\$386	127%	128%	\$407	\$315	129%	\$83	\$71	\$607	\$452	134%	\$1,43%	\$557	\$406	\$51	\$46	\$1,097	\$838	131%	\$136	\$259	\$964	\$721	134%	\$242	\$134	\$46	291%	\$88
	Encino Hospital	050158	3		\$40	\$7	570%	316%	\$36	\$6	587%	\$4	\$1	\$117	\$45	261%	\$2,10%	\$100	\$36	\$17	\$9	\$158	\$52	303%	\$225	\$106	\$137	342%	\$95	\$21	\$9	230%	\$12	
	Roxborough Memorial Hospital	390304	2		\$51	\$44	117%	120%	\$41	\$35	118%	\$10	\$9	\$28	\$30	93%	\$2,93%	\$26	\$29	\$2	\$1	\$79	\$74	107%	\$109	\$5	\$67	\$63	106%	\$4	\$12	\$1	921%	\$11
	Lehigh Regional	100107	2		\$21	\$5	445%	284%	\$20	\$4	518%	\$2	\$1	\$21	\$1						\$21	\$5	445%	\$284%	\$17	\$20	\$4	518%	\$16	\$2				
	Centinela Hospital Medical Center	050739	4		\$12	\$5	254%	255%	\$9	\$4	226%	\$3	\$1								\$12	\$5	254%	\$255%	\$7	\$9	\$4	226%	\$5	\$3				
	Sherman Oaks Hospital-Health	050755	3		\$12	\$2	534%	255%	\$9	\$2	576%	\$3	\$1								\$12	\$2	534%	\$255%	\$10	\$9	\$2	576%	\$7	\$3				
	Huntington Beach Hospital	050526	2		\$10	\$3	347%	272%	\$8	\$2	319%	\$2	\$0								\$10	\$3	347%	\$272%	\$7	\$8	\$2	319%	\$5	\$2				
	Alvarado Hospital Medical Center	050757	5		\$9	\$4	223%	176%	\$7	\$4	186%	\$3	\$1								\$9	\$4	223%	\$176%	\$5	\$7	\$4	186%	\$3	\$3				
	Paradise Valley Hospital	050024	2		\$8	\$1	115%	159%	\$7	\$6	107%	\$1	\$0								\$8	\$7	115%	\$159%	\$1	\$7	\$6	107%	\$0	\$1				
	Southern Regional Medical Center	110165	1		\$5	\$1	498%	233%	\$4	\$1	622%	\$1	\$0								\$5	\$1	498%	\$233%	\$4	\$4	\$1	622%	\$3	\$1				
	Landmark Medical Center	410011	3		\$5	\$3	178%	118%	\$4	\$2	205%	\$1	\$1								\$5	\$3	178%	\$118%	\$2	\$4	\$2	205%	\$2	\$1				
	Providence Medical Center	170146	5		\$3	\$1	391%	354%	\$3	\$1	551%	\$0	\$0								\$3	\$1	391%	354%	\$3	\$1	\$1	551%	\$2	\$0				
	Suburban Community Hospital	390116	2		\$3	\$1	315%	358%	\$3	\$1	341%	\$0	\$0								\$3	\$1	315%	358%	\$2	\$3	\$1	341%	\$2	\$0				
HCA Healthcare	Grand Strand Regional Medical Center	420085	3		\$1,070	\$312	343%	402%	\$56	\$243	354%	\$112	\$68	\$1,129	\$279	404%	\$458	\$1,073	\$237	\$56	\$42	\$2,199	\$591	372%	\$429%	\$1,608	\$2,031	\$480	423%	\$1,551	\$168	\$42	395%	\$125
	JFK Medical Center	100080			\$674	\$222	304%	334%	\$573	\$178	322%	\$101	\$44	\$934	\$433	216%	\$202%	\$826	\$371	\$108	\$62	\$1,608	\$655	245%	\$247%	\$593	\$1,399	\$549	255%	\$850	\$209	\$62	336%	\$147
	St. Lucie Medical Center	100260	1		\$297	\$54	551%	623%	\$42	\$40	601%	\$55	\$14	\$343	\$144	23%	\$23%	\$304	\$122	\$39	\$21	\$641	\$198	324%	\$339%	\$443	\$546	\$163	336%	\$384	\$94	\$21	441%	\$73
	Medical Center Of Trinity	100191	2		\$277	\$56	495%	548%	\$236	\$42	561%	\$40	\$14	\$344	\$181	190%	\$196%	\$286	\$135	\$58	\$46	\$620	\$237	262%	\$279%	\$384	\$523	\$177	296%	\$346	\$88	\$46	211%	\$52
	Fawcett Memorial Hospital	100236	3		\$155	\$46	334%	382%	\$134	\$40	334%	\$21	\$6	\$418	\$195	215%	\$316%	\$385	\$166	\$33	\$28	\$573	\$241	329%	\$332	\$519	\$206	251%	\$312	\$55	\$28	194%	\$27	
	Oak Hill Hospital	100264	2		\$331	\$79	420%	463%	\$293	\$65	451%	\$38	\$14	\$154	\$66	235%	\$220%	\$129	\$51	\$25	\$446	\$144	336%	\$352%	\$341	\$223	\$116	364%	\$307	\$63	\$15	431%	\$48	
	Ocala Regional Medical Center	100122	2		\$156	\$42	373%	431%	\$133	\$30	441%	\$23	\$12	\$263	\$116	226%	\$422%	\$240	\$95	\$23	\$21	\$419	\$158	265%	\$424%	\$251	\$373	\$125	298%	\$248	\$46	\$21	217%	\$25
	Doctors Hospital Of Sarasota	100166	4		\$143	\$109	131%	194%	\$125	\$99	126%	\$18	\$10	\$248	\$142	175%	\$220%	\$223	\$121	\$25	\$391	\$251	156%	\$209%	\$140	\$220	\$159	\$129	\$42	\$21	200%	\$21		
	Norwest Medical Center	100189	2		\$242	\$19	204%	228%	\$221	\$106	208%	\$21	\$13	\$134	\$48	278%	\$296%	\$117	\$37	\$18	\$11	\$376	\$167	225%	\$248%	\$209	\$338	\$143	235%	\$194	\$38	\$11	351%	\$27
	Lawnwood Regional Medical Center	100345	1		\$147	\$25	594%	616%	\$121	\$19	639%	\$26	\$6	\$164	\$62	264%	\$349%	\$148	\$53	\$17	\$87	\$311	\$87	358%	\$425%	\$224	\$669	\$72	373%	\$197	\$42	\$9	460%	\$33
	Blaire Medical Center	100123	1		\$99	\$26	355%	368%	\$72	\$19	385%	\$17	\$6	\$217	\$99	220%	\$352%	\$190	\$79	\$27	\$19	\$307	\$124	349%	\$275%	\$183	\$263	\$164	364%	\$194	\$44	\$19	322%	\$25
	Aventura Hospital And Med Ctr	100121	2		\$165	\$45	369%	489%	\$140	\$37	379%	\$25	\$8	\$125	\$59	212%	\$244%	\$95	\$42	\$30	\$16	\$289	\$103	380%	\$338%	\$196	\$235	\$79	296%	\$165	\$55	\$16	334%	\$38
	CW Medical Center	490112	2		\$93	\$36	256%	263%	\$82	\$30	278%	\$11	\$7	\$152	\$81	237%	\$232%	\$172	\$62	\$20	\$19	\$285	\$117	243%	\$276%	\$168	\$92	\$92	278%	\$163	\$19	\$16	324%	\$12
	Poinciana Medical Center	100320	3		\$248	\$38	653%	697%	\$213	\$30	720%	\$35	\$8	\$31	\$15	210%	\$235%	\$27	\$111	\$4	\$244	\$348	\$63%	\$697%	\$210	\$213	\$30	720%	\$183	\$35	\$13	351%	\$10	
	Orange Park Medical Center	100225	2		\$213	\$33	546%	542%	\$204	\$28	720%	\$9	\$5	\$31	\$15	210%	\$235%	\$27	\$111	\$4	\$244	\$48	510%	\$446%	\$195	\$231	\$40	582%	\$191	\$43	\$363%	\$10		
	Osceola Regional Medical Center	100110	1		\$165	\$22	741%	663%	\$146	\$16	916%	\$19	\$6	\$70	\$27	261%	\$261%	\$65	\$65	\$25	\$235	\$49	480%	\$424%	\$186	\$211	\$41	511%	\$170	\$24	\$1	182%	\$23	
	Reston Hospital	490107	3		\$56	\$24	230%	318%	\$48	\$18	261%	\$8	\$6	\$169	\$50	339%	\$305%	\$159	\$38	\$10	\$12	\$225	\$74	304%	\$309%	\$151	\$207	\$56	370%	\$151	\$18	\$12	144%	\$5
	Nor Florida Regional Medical Center	100204	2		\$160	\$48	332%	332%	\$143	\$40	360%	\$17	\$8	\$58	\$27	219%	\$295%	\$53	\$24	\$5	\$3	\$218	\$75	292%	\$319%	\$143	\$196	\$63	309%	\$132	\$22	\$3	746%	\$19
	Norside Hospital	100238	2		\$93	\$33	278%	357%	\$84	\$29	286%	\$9	\$4	\$116	\$58	199%	\$212%	\$48	\$7	\$11	\$209	\$52	228%	\$264%	\$117	\$194	\$77	251%	\$117	\$16	\$11	148%	\$5	
	Palms West Hospital	100269	2		\$95	\$37	258%	286%	\$78	\$31	256%	\$17	\$6	\$104	\$60	173%	\$166%																	

St. Davids Medical Center	450431	5	\$31	\$9	34%	25%	\$27	\$7	39%	\$4	\$2								\$31	\$9	34%	25%	\$22	\$7	39%	\$20	\$4					
Cartersville Medical Center	110030	4	\$30	\$11	27%	30%	\$24	\$8	31%	\$5	\$3								\$30	\$11	27%	30%	\$19	\$4	31%	\$16	\$5					
Fort Walton Beach Medical Ctr	100223	2	\$29	\$7	45%	56%	\$21	\$5	45%	\$8	\$2								\$29	\$7	45%	56%	\$23	\$5	45%	\$17	\$8					
Presbyterian St Lukes Medical Ctr	060014	3	\$28	\$8	33%	28%	\$25	\$7	37%	\$2	\$2								\$28	\$8	33%	28%	\$19	\$5	37%	\$19	\$2					
Rauerson Hospital	100252	2	\$28	\$4	67%	51%	\$23	\$3	73%	\$4	\$1								\$28	\$4	67%	51%	\$24	\$3	73%	\$20	\$4					
Doctors Hospital Of Augusta	110177	2	\$28	\$11	25%	24%	\$24	\$9	26%	\$4	\$2								\$28	\$11	25%	24%	\$17	\$4	26%	\$15	\$4					
West Florida Hospital	100231	3	\$27	\$14	19%	34%	\$25	\$12	204%	\$3	\$2								\$27	\$14	19%	34%	\$13	\$5	204%	\$13	\$3					
Methodist Stone Oak Hospital	670055	4																	\$27	\$12	22%	173%	\$15	\$1	190%	\$10	\$6	\$1				
Capital Regional Medical Center	100254	2	\$26	\$6	40%	59%	\$21	\$4	48%	\$5	\$2								\$26	\$6	40%	59%	\$20	\$21	\$4	48%	\$17	\$5				
Tristar Hendersonville Medicalcenter	440194	3	\$26	\$8	31%	23%	\$22	\$7	31%	\$4	\$1								\$26	\$8	31%	23%	\$18	\$22	\$7	31%	\$15	\$4				
St. Petersburg General	100180	2	\$25	\$12	22%	35%	\$22	\$9	23%	\$4	\$2								\$25	\$12	22%	35%	\$14	\$22	\$9	23%	\$13	\$4				
Coliseum Medical Centers	110164	3	\$22	\$22	10%	15%	\$18	\$20	91%	\$4	\$2								\$22	\$22	10%	15%	\$20	\$20	\$9	91%	\$22	\$4				
Medical City Arlington	450675	4	\$21	\$7	31%	48%	\$19	\$5	34%	\$2	\$1								\$21	\$7	31%	48%	\$14	\$19	\$5	34%	\$13	\$2				
Medical City Denton	450634	4	\$20	\$7	26%	31%	\$18	\$7	26%	\$2	\$1								\$20	\$7	26%	31%	\$12	\$18	\$7	26%	\$11	\$2				
Nor h Austin Medical Center	450809	5	\$20	\$6	31%	28%	\$18	\$5	33%	\$2	\$1								\$20	\$6	31%	28%	\$13	\$18	\$5	33%	\$13	\$2				
John Randolph Medical Center	490020	2	\$20	\$7	28%	29%	\$18	\$5	32%	\$2	\$2								\$20	\$7	28%	29%	\$13	\$18	\$5	32%	\$13	\$2				
South Bay Hosp	100259	2	\$19	\$6	29%	52%	\$16	\$5	31%	\$3	\$1								\$19	\$6	29%	52%	\$13	\$16	\$5	31%	\$11	\$3				
Twin Cities Hospital	100054	3	\$17	\$4	43%	59%	\$16	\$3	48%	\$1	\$1								\$17	\$4	43%	59%	\$13	\$16	\$3	48%	\$13	\$1				
Amend #1 Ou Medical Center	370093	1	\$17	\$5	33%	31%	\$15	\$4	38%	\$2	\$1								\$17	\$5	33%	31%	\$12	\$15	\$4	38%	\$11	\$2				
Kingwood Medical Center	450775	3	\$17	\$4	38%	35%	\$14	\$3	46%	\$3	\$1								\$17	\$4	38%	35%	\$13	\$14	\$3	46%	\$11	\$3				
Spotsylvania Regional Medical Center	490141	3	\$17	\$8	21%	24%	\$14	\$6	24%	\$3	\$2								\$17	\$8	21%	24%	\$9	\$14	\$6	24%	\$8	\$3				
Redmond Regional Medical Center	110168	4	\$14	\$9	15%	17%	\$11	\$7	15%	\$3	\$2								\$14	\$9	15%	17%	\$5	\$11	\$7	15%	\$4	\$3				
Medical City Lewisville	450659	2	\$14	\$5	27%	36%	\$12	\$4	20%	\$2	\$1								\$14	\$5	27%	36%	\$9	\$12	\$4	20%	\$8	\$2				
Coliseum Northside Hospital	110201	5	\$13	\$4	30%	25%	\$12	\$3	33%	\$1	\$1								\$13	\$4	30%	25%	\$12	\$3	\$3	33%	\$8	\$1				
Colleton Medical Center	420030	3	\$13	\$4	30%	37%	\$11	\$3	38%	\$2	\$1								\$13	\$4	30%	37%	\$8	\$11	\$3	38%	\$8	\$2				
Round Rock Medical Center	450118	4	\$12	\$4	31%	31%	\$10	\$3	38%	\$1	\$1								\$12	\$4	31%	31%	\$8	\$10	\$3	38%	\$7	\$1				
West Houston Medical Center	450644	2	\$11	\$3	38%	26%	\$8	\$2	46%	\$2	\$1								\$11	\$3	38%	26%	\$8	\$2	\$1	46%	\$7	\$2				
Gulf Coast Regional Med Ctr	100242	3	\$10	\$2	46%	52%	\$8	\$2	49%	\$3	\$1								\$10	\$2	46%	52%	\$8	\$2	\$1	49%	\$6	\$3				
Nor h Suburban Medical Center	060065	3	\$9	\$1	72%	59%	\$9	\$1	87%	\$0	\$0								\$9	\$1	72%	59%	\$8	\$9	\$1	87%	\$8	\$0				
Amend B Timpangog Regional Hospital	460052	4	\$9	\$4	21%	22%	\$7	\$3	22%	\$2	\$1								\$9	\$4	21%	22%	\$5	\$7	\$3	22%	\$4	\$2				
Southern Hills Medical Center	440197	2	\$7	\$3	22%	34%	\$5	\$2	23%	\$2	\$1								\$7	\$3	22%	34%	\$4	\$5	\$2	23%	\$3	\$2				
Lone Peak Hospital	460060	4	\$6	\$3	19%	21%	\$4	\$2	21%	\$1	\$1								\$6	\$3	19%	21%	\$3	\$4	\$2	21%	\$2	\$1				
Liberty Regional Medical Center	111335	3	\$5	\$3	19%	16%	\$4	\$2	22%	\$1	\$1								\$5	\$3	19%	16%	\$2	\$4	\$2	22%	\$2	\$1				
Medical City McKinney	450403	2	\$5	\$1	39%	43%	\$5	\$1	51%	\$1	\$0								\$5	\$1	39%	43%	\$4	\$5	\$1	51%	\$1	\$1				
Medical City Plano	450651	2	\$5	\$1	31%	27%	\$4	\$1	38%	\$1	\$1								\$5	\$1	31%	27%	\$3	\$4	\$1	38%	\$3	\$1				
Frankfort Regional	180127	2	\$4	\$1	29%	22%	\$3	\$1	35%	\$0	\$0								\$4	\$1	29%	22%	\$2	\$3	\$1	35%	\$2	\$0				
Summit Medical Center	440150	2	\$4	\$1	33%	35%	\$4	\$1	34%	\$1	\$0								\$4	\$1	33%	35%	\$3	\$4	\$1	34%	\$3	\$1				
Eastern Idaho Regional Medical Cente	130018	4	\$3	\$1	25%	31%	\$3	\$1	29%	\$1	\$0								\$3	\$1	25%	31%	\$2	\$3	\$1	29%	\$2	\$1				
Belton Regional Medical Center	260214	3	\$3	\$1	56%	31%	\$3	\$0	83%	\$0	\$0								\$3	\$1	56%	31%	\$3	\$3	\$0	83%	\$3	\$0				
Mayo Clinic Health System Waycross	110003	3	\$2	\$1	28%	30%	\$2	\$0	34%	\$0	\$0								\$2	\$1	28%	30%	\$1	\$2	\$0	34%	\$1	\$0				
West Valley Medical Center	130014	4	\$2	\$1	28%	28%	\$2	\$1	32%	\$1	\$0								\$2	\$1	28%	28%	\$2	\$1	\$1	32%	\$1	\$1				
Medical City Weatherford	450203	2	\$2	\$1	14%	18%	\$1	\$1	13%	\$1	\$0								\$2	\$1	14%	18%	\$1	\$1	\$1	13%	\$0	\$1				
Lenox Hill Hospital	330119	3	\$2,714	\$1,291	21%	20%	\$2,306	\$1,111	20%	\$408	\$181	\$4,580	\$1,400	32%	\$11	\$4,053	\$1,279	\$538	\$121	\$7,304	\$2,692	271%	262%	\$4,613	\$6,359	\$2,389	26%	\$3,970	\$946	\$121	77%	\$2,24
Staten Island University Hospital	330160	1	\$723	\$250	29%	29%	\$620	\$195	318%	\$103	\$54	\$1,733	\$515	33%	\$1,622	\$445	\$111	\$71	\$2,457	\$765	321%	313%	\$1,691	\$2,242	\$640	350%	\$1,602	\$215	\$71	303%	\$144	
Boca Raton Regional Hospital	100168	2	\$382	\$201	19%	21%	\$337	\$169	199%	\$45	\$32	\$710	\$167	42%	\$670	\$135	\$40	\$32	\$1,092	\$368	297%	270%	\$724	\$1,007	\$304	331%	\$703	\$84	\$32	263%	\$52	
Long Island Jewish Medical Center	330195	2	\$203	\$58	34%	33%	\$179	\$47	37%	\$24	\$11	\$562	\$228	24%	\$207	\$207	\$35	\$21	\$765	\$286	267%	281%	\$479	\$706	\$254	278%	\$452	\$59	\$21	278%	\$38	
Phelps Memorial Hospital Center	330251	4	\$771	\$84	32%	37%	\$223	\$70	31%	\$48	\$12	\$357	\$111	32%	\$322	\$89	\$45	\$22	\$638	\$194	32%	29%	\$444	\$545	\$159	342%	\$385	\$93	\$22	425%	\$71	
Crouse Hosp Isl	330203	2	\$65	\$46	18%	20%	\$72	\$35	20%	\$14	\$11	\$443	\$77	57%	\$360	\$356	\$87	\$48	\$528	\$123	43%	30%	\$405	\$427	\$64	66%	\$363	\$101	\$48	212%	\$53	
Nor h Shore University Hospital	330106	2	\$355	\$130	27%	30%	\$309	\$100	31%	\$45	\$31	\$87	\$58	150%	\$252	\$73	\$52	\$13	\$441	\$188	23%	23%	\$253	\$383	\$152	252%	\$231	\$59	\$6	103%	\$53	
Maimonides Medical Center	330194	1	\$93	\$43	21%	20%	\$81	\$34	23%	\$12	\$8	\$253	\$134	18%	\$228	\$125	\$25	\$9	\$346	\$176	196%	188%	\$169	\$309	\$159	194%	\$150	\$37	\$9	422%	\$28	
Nor hem Westchester Hospital	330162	3	\$91	\$50	18%	21%	\$76	\$7	10%	\$44	\$7	\$105	\$91	24%	\$91	\$15	\$8	\$197	\$94	\$210%	230%	\$103	\$167	\$78	213%	\$89	\$30	\$8	363%	\$22		
Nassau University Medical Center	330027	1	\$12	\$5	23%	19%	\$11	\$4	24%	\$1	\$0	\$68	\$47	14%	\$64	\$45	\$4	\$2	\$80	\$52	153%	17%	\$27	\$75	\$49	151%	\$25	\$5	\$2	220%	\$3	
John T Mather Memorial Hospital	330185	3	\$54	\$17	30%	30%	\$50	\$15	32%	\$4	\$2								\$54	\$17	30%	30%	\$36	\$50	\$15	32%	\$34	\$4				
Peconic Bay Medical Center	330107	1	\$32	\$9	34%	37%	\$25	\$7	38%	\$5	\$2								\$32	\$9	34%	37%	\$23	\$26	\$7	38%	\$20	\$5				
Huntington Hospital	330045																															

Brooke Glen Behavioral Hospital	394049	NA										\$107	\$1	12013%	17033%	\$135	\$0	\$2	\$1	\$137	\$1	12013%	17033%	\$136	\$135	\$0			\$135	\$2	\$1	146%	\$1													
Aiken Regional Medical Center	420082	2	\$40	\$17	232%	286%	\$35	\$13	262%	\$5	\$4	\$85	\$48	177%	157%	\$80	\$42	\$5	\$6	\$124	\$65	191%	191%	\$59	\$115	\$55	207%	\$59	\$10	\$6	166%	\$4														
Summerlin Hospital Medical Center	290041	1	\$116	\$47	246%	184%	\$101	\$34	294%	\$16	\$13									\$116	\$47	246%	184%	\$69	\$101	\$34	294%	\$66	\$16																	
Friends Behavioral Health System	394008	NA																		\$104	\$1	14236%	14554%	\$103	\$103	\$0			\$103	\$1	\$1	151%	\$0													
Centennial H ls Hospital	290054	2	\$54	\$31	173%	239%	\$49	\$27	182%	\$5	\$4									\$54	\$31	173%	239%	\$23	\$49	\$27	182%	\$22	\$5																	
Southwest Healthcare System	050701	2	\$50	\$11	464%	292%	\$39	\$9	422%	\$11	\$2									\$50	\$11	464%	292%	\$39	\$39	\$9	422%	\$29	\$11																	
Holly Hills Hospital	344014	NA																		\$39	\$4	939%	1653%	\$35	\$35	\$0			\$35	\$4	\$4	102%	\$0													
Desert Springs Hospital Medical Cntr	290022	1	\$37	\$16	236%	271%	\$34	\$13	256%	\$3	\$2																																			
Spring Valley Hospital Medical Cntr	290045	1	\$36	\$14	259%	326%	\$33	\$12	280%	\$2	\$2																																			
Dover Behavioral Health System	084004	NA																		\$33	\$0			\$33	\$0				\$33																	
Old Vineyard	344007	NA																		\$29	\$4	804%	1484%	\$26	\$26	\$0			\$26	\$3	\$4	85%	\$1													
Carolina Center	424010	NA																		\$29	\$2	1247%	2349%	\$27	\$26	\$2	124%	\$2	\$2	74%	\$1															
The Vines Hospital	104071	NA																		\$27	\$3	970%	988%	\$25	\$25	\$0			\$25	\$2	\$3	87%	\$0													
Rosebury Psychiatric Hospital	394050	NA																		\$20	\$0	11656%	10363%	\$20	\$20	\$0			\$20	\$0	\$0	124%	\$0													
Lighthouse Care Center Of Conway	424002	NA																		\$19	\$3	697%	2222%	\$17	\$0	\$2			\$17	\$2	\$3	81%	\$1													
Pt Lauderdale Hospital	104025	NA																		\$16	\$0	7134%	998%	\$16	\$0	\$16			\$16	\$0	\$0	87%	\$0													
Central Florida Behavioral Health	104072	NA																																												
Peachford Hospital	114010	NA																																												
Tremecula Vs Iey Hospital	050775	5	\$8	\$2	433%	234%	\$6	\$1	427%	\$2	\$0									\$11	\$2	538%	1868%	\$9	\$0				\$8	\$2	433%	234%	\$6	\$6	\$1	427%	\$5	\$2	538%	1868%	\$9	\$0				
Valley Hospital Medical Center	290021	1	\$6	\$4	140%	317%	\$5	\$4	143%	\$1	\$0																																			
AdventHealth System	AdventHealth Orlando	100007	3	\$2,150	\$667	322%	380%	\$1,894	\$530	357%	\$256	\$136	\$2,852	\$774	368%	379%	\$2,645	\$635	\$207	\$139	\$5,002	\$1,441	347%	379%	\$3,561	\$4,539	\$1,165	390%	\$3,374	\$463	\$139	332%	\$324													
Florida Hospital Memorial Medical Ce	100068	4	\$203	\$74	275%	320%	\$167	\$57	291%	\$36	\$17	\$398	\$113	353%	415%	\$357	\$80	\$41	\$33	\$600	\$186	322%	377%	\$414	\$524	\$137	383%	\$387	\$77	\$33	232%	\$44														
Florida Hospital CaminoReal	100069	4	\$119	\$57	210%	219%	\$113	\$52	216%	\$7	\$5	\$400	\$86	464%	506%	\$380	\$67	\$20	\$19	\$519	\$143	363%	392%	\$376	\$492	\$120	412%	\$373	\$27	\$19	142%	\$8														
Florida Hospital Tampa	100173	1	\$146	\$37	392%	363%	\$129	\$28	453%	\$17	\$9	\$368	\$67	549%	517%	\$342	\$59	\$26	\$9	\$154	\$104	493%	462%	\$410	\$471	\$87	542%	\$384	\$43	\$9	506%	\$35														
Memorial Hospital Flagler	100118	3	\$389	\$151	258%	281%	\$330	\$120	276%	\$60	\$31	\$95	\$35	272%	324%	\$87	\$29	\$8	\$6	\$484	\$186	261%	289%	\$299	\$416	\$149	280%	\$268	\$68	\$6	1200%	\$62														
Florida Hospital Wesley Chapel	100319	4	\$113	\$36	312%	370%	\$101	\$29	350%	\$12	\$7	\$198	\$33	592%	494%	\$180	\$20	\$18	\$13	\$311	\$70	446%	429%	\$241	\$281	\$49	569%	\$232	\$30	\$13	231%	\$17														
Munroe Regional Health System Inc.	100052	2	\$120	\$54	223%	241%	\$107	\$46	233%	\$12	\$7	\$82	\$28	294%	241%	\$73	\$23	\$9	\$5	\$201	\$81	247%	241%	\$120	\$181	\$69	263%	\$112	\$21	\$5	401%	\$16														
Florida Hospital Heartland	100109	4	\$188	\$33	578%	526%	\$158	\$25	634%	\$30	\$8										\$188	\$33	578%	526%	\$155	\$158	\$25	634%	\$133	\$30																
Florida Hospital - North	Pinellas	100055	3	\$163	\$33	489%	493%	\$151	\$26	580%	\$11	\$7																																		
Florida Hospital Waterman	100057	3	\$142	\$80	177%	252%	\$126	\$69	182%	\$16	\$11																																			
Florida Hospital Fish Memorial	100072	2	\$139	\$39	353%	353%	\$125	\$31	407%	\$14	\$9																																			
Fh Deland	100045	2	\$130	\$32	401%	396%	\$116	\$25	459%	\$14	\$7																																			
Adventist Bolingbrook Hospital	140304	2	\$23	\$8	273%	281%	\$21	\$7	302%	\$2	\$1	\$43	\$24	181%	193%	\$39	\$21	\$4	\$3																											
Florida Hospital Zephrynn Is	100046	4	\$64	\$17	386%	446%	\$58	\$13	439%	\$6	\$3																																			
Parker Adventist Hospital	050114	4	\$61	\$14	447%	460%	\$60	\$13	460%	\$1	\$1																																			
Shawnee Mission Medical Center	170104	4	\$33	\$6	516%	340%	\$30	\$5	654%	\$2	\$2																																			
Pasco Regional Medical Center	100211	3	\$27	\$8	345%	352%	\$24	\$6	376%	\$3	\$1																																			
Park Ridge Health	340023	4	\$22	\$7	301%	303%	\$20	\$6	335%	\$2	\$1																																			
Central Texas Medical Center	450272	3	\$19	\$5	366%	380%	\$17	\$4	406%	\$2	\$1																																			
Metroplex Hospital	450152	2	\$17	\$4	419%	364%	\$15	\$3	479%	\$2	\$1																																			
Arista Adventist Hospital	050103	3	\$9	\$6	150%	229%	\$8	\$5	145%	\$1	\$1																																			
Memorial Hospital Of Salem County	310091	2	\$1,609	\$606	265%	259%	\$1,444	\$462	313%	\$164	\$144	\$394	\$393	100%	100%	\$334	\$332	\$61	\$61	\$2,003	\$999	201%	196%	\$1,004	\$1,778	\$794	234%	\$984	\$225	\$61	372%	\$165														
Physicians Regional Medical Center	100266	2	\$726	\$247	294%	338%	\$633	\$205	309%	\$93	\$42	\$332	\$110	302%	343%	\$308	\$92	\$25	\$18	\$1,058	\$357	296%	340%	\$701	\$940	\$297	317%	\$644	\$118	\$18	642%	\$100														
Peace River Regional Medical Center	100077	1	\$393	\$146	269%	276%	\$371	\$131	284%	\$21	\$15	\$209	\$86	243%	277%	\$158	\$69	\$51	\$17	\$602	\$232	250%	277%	\$370	\$530	\$200	265%	\$330	\$72	\$17	420%	\$55														
Venice Regional Medical Center	100070	1	\$471	\$150	315																																									

Healthcare Data Analysis Report - Q3 2023																															
Overall Performance Summary																															
Category	Sub-Category	Facility Type	Location	Openings	Avg. Age	Gender	Admissions	Discharges	Readmissions	Length of Stay	Wait Time	Emergency Visits	Outpatient Visits	Admissions	Discharges	Readmissions	Length of Stay	Wait Time	Emergency Visits	Outpatient Visits	Admissions	Discharges	Readmissions	Length of Stay	Wait Time	Emergency Visits	Outpatient Visits	Admissions	Discharges		
Steward Health System	Steward St. Annes Hospital	Hospital	220020	3	\$25	\$14	17%	14%	\$21	\$12	17%	\$4	\$2							\$25	\$14	17%	14%	\$11	\$21	\$12	17%	\$9	\$4		
Steward Health System	Steward Norwood Hospital	Hospital	220126	1	\$24	\$16	14%	17%	\$20	\$13	14%	\$4	\$3							\$24	\$16	14%	17%	\$8	\$20	\$13	14%	\$7	\$4		
Steward Health System	Jordan Valley Medical Center	Hospital	460051	2	\$21	\$11	19%	21%	\$16	\$8	21%	\$5	\$3							\$21	\$11	19%	21%	\$10	\$16	\$8	21%	\$9	\$5		
Steward Health System	Mountain Vista Medical Center	Hospital	030121	2	\$15	\$7	21%	16%	\$14	\$6	23%	\$1	\$1							\$15	\$7	21%	16%	\$8	\$14	\$6	23%	\$8	\$1		
Steward Health System	Salt Lake Regional Medical Center	Hospital	460003	2	\$13	\$6	22%	19%	\$11	\$4	25%	\$2	\$2							\$13	\$6	22%	19%	\$7	\$11	\$4	25%	\$7	\$2		
Melbourne Regional Medical Center	Melbourne Regional Medical Center	Hospital	100291	1	\$8	\$1	58%	41%	\$6	\$1	71%	\$2	\$0							\$8	\$1	58%	41%	\$6	\$6	\$1	71%	\$5	\$2		
Steward Health System	Steward Holy Family Hospital	Hospital	220080	2	\$6	\$4	15%	15%	\$5	\$3	15%	\$1	\$1							\$6	\$4	15%	15%	\$2	\$5	\$3	15%	\$2	\$1		
Steward Health System	Steward Carney Hospital	Hospital	220017	2	\$2	\$1	13%	13%	\$1	\$1	12%	\$1	\$0							\$2	\$1	13%	13%	\$0	\$1	\$1	12%	\$0	\$1		
Partners Healthcare System	Brigham And Womens Hospital	Hospital	220110	4	\$398	\$150	26%	29%	\$341	\$122	27%	\$57	\$28	\$1,598	\$286	55%	27%	\$1,550	\$264	\$48	\$22	\$1,996	\$436	45%	28%	\$1,560	\$1,890	\$386	49%	\$1,504	\$106
Partners Healthcare System	Massachusetts General Hospital	Hospital	220071	5	\$712	\$285	25%	31%	\$630	\$248	25%	\$83	\$38	\$590	\$134	43%	28%	\$540	\$112	\$51	\$22	\$1,303	\$420	31%	30%	\$883	\$1,169	\$360	32%	\$810	\$134
Partners Healthcare System	Mass Eye & Ear Infirmary	Hospital	220075	NA	\$161	\$85	19%	14%	\$131	\$67	19%	\$31	\$18							\$161	\$85	19%	14%	\$77	\$131	\$67	19%	\$63	\$31		
Partners Healthcare System	Newton Wellesley Hospital	Hospital	220101	5	\$62	\$48	12%	18%	\$50	\$41	12%	\$12	\$7	\$96	\$29	33%	25%	\$90	\$26	\$6	\$3	\$157	\$77	20%	21%	\$80	\$140	\$67	21%	\$73	\$18
Partners Healthcare System	Gawduing Rehabilitation Hospital	Hospital	220304	NA																\$156	\$3	447%	2718%	\$148	\$0	\$148	\$7	\$3	20%		
Cooley Dickinson Hospital	Cooley Dickinson Hospital	Hospital	220015	3	\$46	\$31	14%	21%	\$40	\$26	15%	\$6	\$5	\$101	\$17%	17%	17%	\$122	\$46	\$5	\$5	\$147	\$82	17%	19%	\$65	\$136	\$72	18%	\$64	\$11
McLean Hospital	McLean Hospital	Hospital	234007	NA																\$107	\$30	35%	30%	\$76	\$96	\$23	42%	\$74	\$10		
Wentworth-Douglas Hospital	Wentworth-Douglas Hospital	Hospital	300018	5	\$107	\$30	35%	30%	\$96	\$23	42%	\$10	\$7							\$107	\$30	35%	30%	\$76	\$96	\$23	42%	\$74	\$10		
Martha's Vineyard Hospital	Martha's Vineyard Hospital	Hospital	221300	3	\$77	\$59	12%	17%	\$66	\$55	12%	\$11	\$4							\$77	\$59	12%	17%	\$17	\$66	\$55	12%	\$11	\$11		
Nantucket Cottage Hospital	Nantucket Cottage Hospital	Hospital	220177	3	\$58	\$23	25%	25%	\$56	\$21	26%	\$3	\$1							\$58	\$23	25%	25%	\$26	\$56	\$21	26%	\$35	\$3		
Faulkner Hospital	Faulkner Hospital	Hospital	220119	5	\$48	\$25	19%	18%	\$38	\$21	18%	\$10	\$4							\$48	\$25	19%	18%	\$23	\$38	\$21	18%	\$10	\$10		
Nor E Shores Medical Center	Nor E Shores Medical Center	Hospital	220035	4	\$22	\$11	20%	19%	\$18	\$9	21%	\$4	\$2							\$22	\$11	20%	19%	\$18	\$11	\$9	21%	\$11	\$4		
Lee Health	Lee Memorial Hospital	Hospital	100123	2	\$953	\$297	32%	35%	\$669	\$235	36%	\$84	\$62	\$694	\$280	24%	32%	\$640	\$221	\$54	\$58	\$1,647	\$777	28%	33%	\$1,070	\$1,509	\$457	33%	\$1,052	\$138
Lee Health	Gulf Coast Medical Center	Hospital	100220	3	\$506	\$130	38%	34%	\$477	\$107	44%	\$29	\$23	\$523	\$203	25%	32%	\$474	\$141	\$49	\$62	\$1,029	\$333	30%	35%	\$696	\$951	\$248	38%	\$703	\$78
Mayo Clinic	Cape Coral Hospital	Hospital	100344	3	\$327	\$124	26%	32%	\$291	\$96	30%	\$36	\$27	\$511	\$221	23%	24%	\$454	\$170	\$57	\$51	\$838	\$345	24%	27%	\$478	\$93	\$745	27%	\$427	\$181
Mayo Clinic	Mayo Clinic Florida	Hospital	030103	5	\$493	\$133	37%	40%	\$390	\$110	36%	\$103	\$23	\$765	\$252	30%	28%	\$692	\$233	\$73	\$19	\$1,258	\$384	32%	32%	\$873	\$1,082	\$342	31%	\$739	\$195
Mayo Clinic	Mayo Clinic Hospital Rochester	Hospital	100151	4	\$375	\$278	13%	21%	\$334	\$268	12%	\$41	\$11	\$559	\$158	35%	32%	\$496	\$138	\$64	\$19	\$934	\$436	21%	25%	\$499	\$830	\$406	20%	\$424	\$192
Beebe Healthcare	Beebe Medical Center	Hospital	080007	2	\$1,904	\$510	37%	29%	\$1,783	\$421	42%	\$121	\$89	\$959	\$306	31%	26%	\$921	\$268	\$38	\$38	\$2,863	\$816	35%	31%	\$2,047	\$2,704	\$689	39%	\$2,015	\$159
Greater Hudson Valley Health System	Orange Regional Medical Center	Hospital	330126	3	\$974	\$463	21%	21%	\$952	\$376	22%	\$122	\$87	\$1,317	\$425	31%	31%	\$1,212	\$354	\$105	\$72	\$2,291	\$888	25%	26%	\$1,402	\$2,054	\$729	28%	\$1,335	\$226
Catstall Regional Medical Center	Catstall Regional Medical Center	Hospital	330386	2	\$77	\$25	31%	29%	\$65	\$18	37%	\$12	\$7	\$160	\$52	31%	29%	\$147	\$45	\$13	\$7	\$237	\$76	31%	29%	\$160	\$212	\$63	33%	\$149	\$25
Catstall Regional Medical Center Gro	Catstall Regional Medical Center Gro	Hospital	331303	NA	\$19	\$11	16%	16%	\$17	\$10	17%	\$2	\$1							\$19	\$11	16%	16%	\$8	\$17	\$10	17%	\$7	\$2		
Tidlands Health	Waccamaw Community Hospital	Hospital	420098	5	\$1,523	\$348	43%	42%	\$1,392	\$272	51%	\$131	\$77	\$667	\$230	28%	29%	\$626	\$197	\$41	\$34	\$2,190	\$579	37%	37%	\$1,611	\$2,018	\$468	43%	\$1,549	\$173
Atrium Health	Georgetown Memorial Hospital	Hospital	420020	3	\$316	\$74	42%	41%	\$297	\$60	49%	\$18	\$14							\$316	\$74	42%	41%	\$241	\$57	\$60	49%	\$237	\$18		
Atrium Health	Carolina Medical Center	Hospital	340113	3	\$368	\$116	33%	40%	\$349	\$95	36%	\$39	\$21	\$373	\$147	25%	27%	\$341	\$125	\$31	\$22	\$761	\$263	29%	32%	\$498	\$961	\$220	31%	\$470	\$71
Atrium Health	Mercy Hospital	Hospital	340098	3	\$299	\$70	42%	41%	\$267	\$58	45%	\$32	\$12	\$72	\$25	29%	20%	\$64	\$21	\$8	\$3	\$371	\$94	39%	38%	\$277	\$331	\$79	41%	\$252	\$41
Carolina Healthcare Sys University	Carolina Healthcare System	Hospital	340166	3	\$266	\$65	40%	39%	\$241	\$52	46%	\$24	\$13							\$266	\$65	40%	39%	\$200	\$241	\$52	46%	\$189	\$24		
Carolina Healthcare System	Nor heas	Hospital	340001	2	\$198	\$55	36%	39%	\$184	\$46	40%	\$15	\$9							\$198	\$55	36%	39%	\$143	\$184	\$46	40%	\$138	\$15		
Roper Hospital	Roper Hospital	Hospital	420087	5	\$135	\$46	29%	36%	\$118	\$38	31%	\$17	\$8							\$135	\$46	29%	36%	\$89	\$118	\$38	31%	\$80	\$17		
St. Francis Xavier Bon Secours	St. Francis Xavier Bon Secours	Hospital	420065	5	\$129	\$33	39%	36%	\$110	\$26	42%	\$18	\$7							\$129	\$33	39%	36%	\$96	\$110	\$26	42%	\$85	\$18		
Carolina Healthcare System	Union	Hospital	340130	1	\$125	\$28	44%	45%	\$115	\$23	49%	\$11	\$5							\$125	\$28	44%	45%	\$97	\$115	\$23	49%	\$92	\$11		
Armed Health	Armed Health	Hospital	420027	3	\$116	\$46	25%	29%	\$101	\$33	30%	\$15	\$12							\$116	\$46	25%	29%	\$71	\$101	\$33	30%	\$68	\$15		
Roper St. Francis Mt Pleasant Hospital	Roper St. Francis Mt Pleasant Hospital	Hospital	420104	4	\$53	\$13	40%	36%	\$44	\$9	47%	\$9	\$4	\$44	\$22	19%	19%	\$39	\$20	\$5	\$2	\$96	\$35	27%	26%	\$61	\$83	\$29	28%	\$14	\$11
Blue Ridge Healthcare Hospital	Blue Ridge Healthcare Hospital	Hospital	340075	3	\$79	\$17	47%	51%	\$72	\$12	58%	\$7	\$4							\$79	\$17	47%	51%	\$63	\$72	\$25	58%	\$15	\$3		
Scotland Memorial Hospital	Scotland Memorial Hospital	Hospital	340008	3	\$28	\$12	24%	26%	\$25	\$10	25%	\$3	\$2							\$28	\$12	24%	26%	\$16	\$25	\$10	25%	\$15	\$3		
Carolina Healthcare System Lincoln	Carolina Healthcare System Lincoln	Hospital	34																												

Healthcare Data Analysis Report - Q3 2023																																					
Region	Facility Type	Geographic Area		Patient Demographics		Treatment Services		Financial Performance		Operational Metrics		Quality & Safety		Regulatory Compliance		Employee Health		Community Impact		Future Outlook																	
		Location	City	Age Group	Gender	Diagnosis	Procedure	Revenue	Profit Margin	Cost	Efficiency	Completion Rate	Success Rate	Complications	Adverse Events	Non-compliance	Incidents	Employee Turnover	Employee Satisfaction	Community Outreach	Public Perception	Market Share	Future Growth														
Tower Health	Reading Hospital And Medical Center	390044	5	\$384	\$101	37%	38%	\$361	\$84	43%	\$23	\$18	\$431	\$171	25%	275%	\$414	\$157	\$17	\$15	\$814	\$273	299%	314%	\$542	\$775	\$240	323%	\$535	\$39	\$15	266%	\$25				
	Brandywine Hospital	390076	2	\$18	\$111	165%	175%	\$15	\$8	178%	\$3	\$2	\$340	\$136	250%	250%	\$318	\$115	\$23	\$21	\$358	\$147	243%	245%	\$211	\$333	\$124	269%	\$209	\$26	\$21	123%	\$5				
	Chestnut Hill Hospital	390026	3	\$128	\$74	187%	166%	\$122	\$61	200%	\$16	\$13	\$112	\$75	151%	160%	\$104	\$67	\$9	\$7	\$250	\$148	169%	163%	\$102	\$225	\$128	176%	\$97	\$25	\$7	347%	\$18				
	Pottstown Memorial Medical Center	390123	1	\$74	\$41	181%	187%	\$63	\$31	206%	\$10	\$10	\$123	\$44	280%	266%	\$112	\$35	\$10	\$9	\$196	\$85	232%	228%	\$112	\$176	\$66	267%	\$110	\$21	\$9	230%	\$12				
	Phoenixville Hospital	390127	3	\$53	\$33	159%	160%	\$41	\$26	162%	\$12	\$8									\$53	\$33	159%	180%	\$20	\$41	\$26	162%	\$16	\$12							
Novant Health	Jennersville Regional Hospital	390220	3	\$41	\$25	161%	174%	\$35	\$19	183%	\$6	\$6									\$41	\$25	161%	174%	\$15	\$35	\$19	183%	\$16	\$6							
	Brunswick Community Hospital	340198	3	\$455	\$139	327%	356%	\$407	\$115	354%	\$48	\$24									\$455	\$139	327%	356%	\$316	\$407	\$115	354%	\$292	\$48							
	Presbyterian Hospital	340053	3	\$232	\$60	389%	322%	\$209	\$45	464%	\$23	\$15	\$102	\$65	158%	217%	\$81	\$54	\$21	\$11	\$334	\$124	269%	268%	\$210	\$290	\$99	294%	\$191	\$44	\$11	401%	\$33				
	Presbyterian Hospital	340171	5	\$318	\$85	373%	370%	\$290	\$73	399%	\$28	\$12									\$318	\$85	373%	370%	\$233	\$290	\$73	399%	\$218	\$28							
	Huntersville Hospital	340183	4	\$249	\$66	378%	365%	\$226	\$52	437%	\$23	\$14									\$249	\$66	378%	365%	\$183	\$226	\$52	437%	\$174	\$23							
	Forsyth Memorial Hospital Inc.	340014	3	\$133	\$40	329%	347%	\$117	\$32	361%	\$16	\$8	\$21	\$14	151%	184%	\$19	\$13	\$2	\$1	\$154	\$54	282%	304%	\$99	\$136	\$45	301%	\$91	\$18	\$1	1300%	\$16				
	Haltier Regional Medical Center	340151	2	\$76	\$15	519%	324%	\$72	\$11	627%	\$4	\$3									\$76	\$15	519%	324%	\$61	\$72	\$11	627%	\$60	\$4							
	Rowan Regional Hospital	340015	1	\$60	\$16	375%	341%	\$53	\$12	434%	\$8	\$4									\$60	\$16	375%	341%	\$44	\$53	\$12	434%	\$40	\$8							
	Novant Health Prince William Medical	490045	2	\$12	\$5	241%	247%	\$10	\$3	288%	\$2	\$1									\$12	\$5	241%	247%	\$7	\$10	\$3	288%	\$6	\$2							
	Novant Health Haymarket Medical Center	490144	4	\$12	\$7	156%	184%	\$10	\$6	159%	\$2	\$1									\$12	\$7	156%	184%	\$4	\$10	\$6	159%	\$4	\$2							
	Culpeper Memorial Hospital	490019	3	\$7	\$3	212%	216%	\$6	\$3	241%	\$1	\$1									\$7	\$3	212%	216%	\$4	\$6	\$3	241%	\$4	\$1							
	Thomasville Medical Center	340095	3	\$3	\$1	61	532%	\$205	\$3	629%	\$0	\$0									\$3	\$1	532%	205%	\$3	\$3	\$0	629%	\$3	\$0							
Albany Medical Center	Albany Medical Center Hospital	330013	1	\$141	\$78	179%	211%	\$123	\$65	189%	\$18	\$13	\$1440	\$401	359%	256%	\$1393	\$365	\$47	\$36	\$1581	\$479	330%	248%	\$102	\$1516	\$430	353%	\$1086	\$65	\$36	181%	\$29				
	Saratoga Hospital	330222	4	\$95	\$42	227%	280%	\$88	\$35	248%	\$7	\$6									\$95	\$42	227%	280%	\$53	\$88	\$35	248%	\$53	\$7							
Yale New Haven Health System	Yale-New Haven Hospital	070022	4																		\$950	\$308	308%	208%	\$906	\$290	\$44	208%	\$642	\$906	\$290	312%	\$616	\$44	\$18	242%	\$26
	Greenwich Hospital	070018	4	\$204	\$119	172%	219%	\$180	\$106	170%	\$24	\$13	\$309	\$105	295%	211%	\$275	\$86	\$34	\$19	\$513	\$223	230%	215%	\$290	\$191	\$51	238%	\$264	\$19	\$19	301%	\$38				
	Laurence A. Memorial Hospital	070007	4	\$61	\$25	241%	220%	\$52	\$19	265%	\$9	\$6									\$61	\$25	241%	220%	\$35	\$52	\$19	266%	\$32	\$9							
	Bridgeport Hospital	070001	1																		\$51	\$40	129%	160%	\$12	\$49	\$38	129%	\$11	\$2	\$2	139%	\$1				
	The Western Hospital	410013	4	\$12	\$6	204%	160%	\$10	\$4	240%	\$2	\$2									\$12	\$6	204%	160%	\$10	\$4	\$4	240%	\$6	\$2							
Barasota Memorial Health Care Sys	Sarasota Memorial Hospital	100087	5	\$732	\$209	351%	353%	\$658	\$159	415%	\$75	\$50	\$791	\$344	230%	271%	\$719	\$275	\$72	\$69	\$1523	\$553	276%	302%	\$971	\$1377	\$434	318%	\$943	\$146	\$69	212%	\$77				
Duke University Health System	Duke University Hospital	340030	4	\$707	\$183	386%	328%	\$618	\$146	423%	\$89	\$37	\$311	\$216	144%	222%	\$273	\$195	\$38	\$21	\$1018	\$400	255%	271%	\$619	\$891	\$342	251%	\$549	\$127	\$21	613%	\$106				
	Duke Raleigh Hospital	340073	4	\$215	\$77	279%	321%	\$185	\$63	293%	\$30	\$14	\$151	\$75	202%	247%	\$121	\$58	\$30	\$16	\$366	\$214	241%	285%	\$214	\$306	\$121	252%	\$184	\$60	\$16	366%	\$44				
	Duke Regional Hospital	340155	5	\$74	\$21	359%	417%	\$60	\$11	527%	\$14	\$9								\$74	\$21	359%	417%	\$53	\$60	\$11	527%	\$49	\$14								
UNC Health Care System	Haywood Regional Medical Center	340184	4	\$15	\$6	268%	304%	\$13	\$4	308%	\$3	\$2									\$15	\$6	268%	304%	\$10	\$13	\$4	308%	\$9	\$3							
	University Of North Carolina Hospital	340061	3	\$501	\$146	344%	325%	\$432	\$120	362%	\$69	\$26	\$267	\$183	146%	175%	\$195	\$163	\$73	\$21	\$769	\$329	234%	242%	\$440	\$627	\$282	222%	\$345	\$141	\$21	690%	\$121				
	Rex Hospital	340114	4	\$267	\$82	325%	270%	\$220	\$63	348%	\$47	\$19	\$171	\$24	237%	235%	\$159	\$62	\$11	\$11	\$438	\$165	283%	253%	\$284	\$379	\$125	303%	\$254	\$11	\$11	561%	\$49				
	Johnston Health	340090	4	\$90	\$31	290%	409%	\$73	\$24	303%	\$17	\$7								\$90	\$31	290%	409%	\$59	\$73	\$24	303%	\$49	\$17								
	Margaret R. Pardue Memorial Hospital	340017	3	\$83	\$26	320%	318%	\$74	\$20	361%	\$10	\$6								\$83	\$26	320%	318%	\$57	\$74	\$20	361%	\$53	\$10								
	Wayne Memorial Hospital	340100	2	\$35	\$9	394%	394%	\$32	\$7	44%	\$3	\$2								\$35	\$9	394%	394%	\$26	\$32	\$7	448%	\$25	\$3								
	Nash Hosp tals Inc.	340147	1	\$24	\$7	345%	283%	\$22	\$6	389%	\$3	\$1								\$24	\$7	345%	283%	\$17	\$22	\$6	389%	\$16	\$3								
	Lenoir Memorial Hospital	340027	1	\$14	\$5	55	274%	\$77	\$12	486%	\$2	\$1								\$14	\$5	274%	377%	\$9	\$12	\$4	286%	\$7	\$2								
	Caldwel l Memorial Hospital	340041	2	\$6	\$2	272%	385%	\$5	\$2	310%	\$1	\$1								\$6	\$2	272%	385%	\$4	\$5	\$2	310%	\$4	\$1								
Centra Health System	Sentara Va Beach General Hospital	490057	2	\$92	\$37	251%	304%	\$75	\$27	281%	\$17	\$10	\$181	\$66	275%	249%	\$161	\$50	\$20	\$16	\$273	\$102	257%	269%	\$171	\$236	\$76	309%	\$159	\$37	\$16	233%	\$21				
	Sentara Rmth Medical Center	490004	4	\$174	\$71	244%	323%	\$152	\$52	290%	\$22																										

Presence Saint Joseph Hospital-Chicago	140224	4		\$7	\$3	20%	27%	\$6	\$3	21%	\$1	\$0	\$65	\$39	16%	181%	\$61	\$35	\$4	\$4	\$72	\$43	15%	188%	\$29	\$67	\$38	176%	\$29	\$5	\$4	120%	\$1			
Dell Seton Medical Center At The Uni	450124	1		\$41	\$7	59%	48%	\$38	\$6	63%	\$2	\$1									\$41	\$7	59%	48%	\$34	\$38	\$6	63%	\$32	\$2						
Seton Medical Center Harker Heights	670080	3		\$38	\$8	49%	41%	\$33	\$6	51%	\$5	\$1									\$38	\$8	49%	41%	\$30	\$33	\$6	51%	\$27	\$5						
Sacred Heart Hospital On The Emerald	100292	5		\$31	\$13	24%	37%	\$28	\$10	27%	\$3	\$3									\$31	\$13	24%	37%	\$19	\$28	\$10	27%	\$18	\$3						
Sacred Heart Hospital	100025	2		\$29	\$7	39%	35%	\$24	\$5	47%	\$5	\$2									\$29	\$7	39%	35%	\$22	\$24	\$5	47%	\$19	\$5						
Saint Thomas West Hospital	440082	4		\$26	\$14	17%	17%	\$22	\$12	19%	\$3	\$2									\$26	\$14	17%	17%	\$11	\$22	\$12	19%	\$11	\$3						
Orthopaedic Hospital Of Wisconsin	520194	NA		\$25	\$8	29%	20%	\$21	\$7	31%	\$4	\$2									\$25	\$8	29%	20%	\$16	\$21	\$7	31%	\$14	\$4						
Presence Resurrection Medical Center	140117	3		\$24	\$9	27%	25%	\$22	\$7	31%	\$2	\$2									\$24	\$9	27%	25%	\$15	\$22	\$7	31%	\$15	\$2						
St Vincents Birmingham	010056	4		\$20	\$5	80%	14%	\$12	\$18	65%	\$8	\$7									\$20	\$5	80%	14%	\$12	\$18	\$8	65%	\$6	\$8						
Mercy Regional Health Center	170142	2		\$20	\$6	33%	38%	\$18	\$5	36%	\$3	\$1									\$20	\$6	33%	38%	\$14	\$18	\$5	36%	\$13	\$3						
St. Nexus Medical Center	140290	4		\$15	\$4	340%	28%	\$13	\$3	39%	\$1	\$1									\$15	\$4	340%	28%	\$10	\$13	\$3	39%	\$10	\$1						
Ascension Columbia St Marys Ozaukee	520027	4		\$15	\$3	48%	31%	\$13	\$2	54%	\$2	\$1									\$15	\$3	48%	31%	\$12	\$13	\$2	54%	\$10	\$2						
The Griffin Hospital	070031	1		\$14	\$18	75%	19%	\$8	\$13	60%	\$6	\$5									\$14	\$18	75%	19%	\$6	\$13	\$5	60%	\$4	\$6						
Providence Hospital	090006	1		\$14	\$13	104%	14%	\$10	\$10	102%	\$3	\$3									\$14	\$13	104%	14%	\$1	\$10	\$10	102%	\$0	\$3						
Presence St. Joseph Medical Center	140007	1		\$13	\$4	30%	35%	\$12	\$3	36%	\$1	\$1									\$13	\$4	30%	35%	\$9	\$12	\$3	36%	\$9	\$1						
St. Vincents Medical Center-Clay	100321	5		\$12	\$3	40%	28%	\$11	\$2	49%	\$1	\$1									\$12	\$3	40%	28%	\$9	\$11	\$2	49%	\$8	\$1						
St. Vincent Hospital & Hcc	150084	3		\$12	\$4	32%	36%	\$11	\$3	35%	\$1	\$1									\$12	\$4	32%	36%	\$8	\$11	\$3	35%	\$8	\$1						
Bezon Medical Center Hays	670056	4		\$12	\$3	44%	34%	\$12	\$2	48%	\$1	\$0									\$12	\$3	44%	34%	\$10	\$12	\$2	48%	\$9	\$1						
St. Marys Healthcare	330047	2		\$11	\$4	29%	25%	\$10	\$3	35%	\$1	\$1									\$11	\$4	29%	25%	\$8	\$10	\$3	35%	\$7	\$1						
Genesys Regional Medical Ctr.	230197	2		\$10	\$9	118%	132%	\$9	\$8	112%	\$2	\$1									\$10	\$9	118%	132%	\$2	\$9	\$8	112%	\$1	\$2						
Saint Thomas Rutherford Hospital	440053	1		\$8	\$3	24%	20%	\$7	\$2	28%	\$1	\$1									\$8	\$3	24%	20%	\$5	\$7	\$2	28%	\$4	\$1						
Saint Thomas Midtown Hospital	440133	3		\$8	\$2	33%	19%	\$7	\$2	39%	\$1	\$0									\$8	\$2	33%	19%	\$6	\$7	\$2	39%	\$6	\$1						
Dichosa-D.B.A.-Seton Medical Ctr	450056	4		\$8	\$3	24%	33%	\$7	\$3	26%	\$1	\$1									\$8	\$3	24%	33%	\$5	\$7	\$3	26%	\$4	\$1						
Providence Health Center	450042	2		\$5	\$1	35%	31%	\$4	\$1	40%	\$1	\$0									\$5	\$1	35%	31%	\$4	\$4	\$1	40%	\$3	\$1						
St. John Broken Arrow	370235	5		\$4	\$1	41%	36%	\$4	\$1	45%	\$0	\$0									\$4	\$1	41%	36%	\$3	\$4	\$1	45%	\$3	\$0						
Alexian Brothers Medical Center	140258	4		\$3	\$1	23%	32%	\$3	\$1	25%	\$0	\$0									\$3	\$1	23%	32%	\$2	\$3	\$1	25%	\$2	\$0						
Seton Smithville Regional Hospital	450143	4		\$3	\$1	62%	54%	\$3	\$0	73%	\$0	\$0									\$3	\$1	62%	54%	\$3	\$3	\$0	73%	\$3	\$0						
Providence Hospital	010090	2		\$2	\$2	12%	18%	\$1	\$1	11%	\$1	\$0									\$2	\$2	12%	18%	\$0	\$1	\$1	11%	\$0	\$1						
University of Colorado Health	University Of Co Hospital	060024	3	\$162	\$43	37%	37%	\$141	\$34	41%	\$21	\$9	\$609	\$141	43%	225%	\$576	\$128	\$33	\$13	\$771	\$184	41%	25%	\$587	\$717	\$162	44%	\$555	\$54	\$13	412%	\$41			
	Memorial Health System	060022	4	\$24	\$7	34%	32%	\$22	\$5	40%	\$2	\$2	\$227	\$45	50%	206%	\$216	\$36	\$12	\$9	\$251	\$52	48%	22%	\$199	\$237	\$41	58%	\$14	\$9	147%	\$4				
	Yampa Valley Medical Center	060049	4	\$88	\$41	21%	28%	\$68	\$35	19%	\$20	\$6									\$88	\$41	21%	28%	\$47	\$68	\$35	19%	\$33	\$20						
	Poudre Valley Hospital	060010	5	\$51	\$12	418%	43%	\$45	\$10	45%	\$6	\$2									\$51	\$12	418%	43%	\$39	\$45	\$10	45%	\$35	\$6						
	Minson Memorial Hospital	530025	3	\$14	\$3	46%	43%	\$13	\$3	47%	\$1	\$0									\$14	\$3	46%	43%	\$30	\$11	\$13	46%	\$10	\$1						
	New Hanover Regional Medical Center	340141	3	\$736	\$316	23%	26%	\$643	\$262	24%	\$93	\$54	\$418	\$269	155%	184%	\$371	\$237	\$47	\$32	\$154	\$585	197%	227%	\$569	\$104	\$499	203%	\$515	\$140	\$32	442%	\$108			
Broward Health North	100086	1		\$219	\$114	192%	213%	\$193	\$102	189%	\$26	\$12	\$131	\$81	162%	173%	\$106	\$66	\$25	\$15	\$350	\$195	180%	196%	\$155	\$299	\$168	177%	\$130	\$51	\$15	353%	\$37			
Broward Health Medical Center	100039	1		\$162	\$52	310%	27%	\$131	\$43	30%	\$30	\$10	\$144	\$148	97%	146%	\$136	\$134	\$18	\$14	\$306	\$200	153%	178%	\$106	\$257	\$176	146%	\$81	\$48	\$14	341%	\$34			
Broward Health Imperial Point	100200	2		\$131	\$47	28%	26%	\$108	\$38	28%	\$23	\$9	\$168	\$154	109%	131%	\$128	\$130	\$40	\$201	\$299	\$98	162%	\$168	\$236	\$168	141%	\$63	\$24	\$258%	259%	\$38				
Broward Health Coral Springs	100276	3		\$40	\$13	29%	27%	\$32	\$11	30%	\$7	\$3	\$157	\$94	167%	182%	\$146	\$85	\$11	\$9	\$197	\$107	184%	193%	\$90	\$178	\$95	187%	\$83	\$19	\$9	199%	\$9			
Memorial Healthcare System	Memorial Regional Hospital	100038	3	\$138	\$60	27%	31%	\$109	\$36	30%	\$29	\$14	\$592	\$222	266%	268%	\$453	\$190	\$49	\$33	\$730	\$272	268%	277%	\$457	\$652	\$225	290%	\$427	\$77	\$33	235%	\$44			
	Memorial Hospital West	100281	3	\$48	\$21	225%	247%	\$41	\$18	227%	\$7	\$3	\$119	\$52	227%	253%	\$105	\$42	\$14	\$10	\$166	\$74	226%	258%	\$93	\$145	\$60	242%	\$21	\$11						
	Memorial Hospital Pembroke	100230	2	\$78	\$31	255%	314%	\$62	\$22	279%	\$16	\$8	\$65	\$26	255%	375%	\$61	\$22	\$4	\$4	\$143	\$56	255%	342%	\$87	\$124	\$44	280%	\$80	\$20	\$4	518%	\$16			
	Memorial Hospital Miramar	100285	4	\$22	\$7	311%	282%	\$18	\$5	32%	\$5	\$2	\$62	\$20	312%	355%	\$17	\$4	\$84	\$27	\$21	\$76	312%	348%	\$57	\$76	\$23	331%	\$53	\$8	\$2	337%	\$6			
	Maine Medical Center	200009	5	\$91	\$33	367%	277%	\$306	\$78	391%	\$27	\$13	\$521	\$211	248%	288%	\$483	\$190	\$38	\$20	\$854	\$301	284%	285%	\$553	\$789	\$268	294%	\$521	\$65	\$20	320%	\$45			
	Mid Coast Hospital	200021	4	\$68	\$35	191%	232%	\$61</																												

Piedmont Athens Regional Medical Ce	110074	3		\$50	\$20	24%	26%	\$43	\$16	26%	\$8	\$4							\$50	\$20	24%	26%	\$30	\$43	\$16	26%	\$27	\$8						
Piedmont Newman Hospital Inc.	110229	2		\$39	\$15	25%	25%	\$35	\$13	26%	\$4	\$3							\$39	\$15	25%	25%	\$24	\$35	\$13	26%	\$22	\$4						
Piedmont MountainSide Hospital Inc.	110225	4		\$25	\$6	39%	32%	\$22	\$5	44%	\$3	\$1							\$25	\$6	39%	32%	\$19	\$22	\$5	44%	\$17	\$3						
Piedmont Newton Hospital	110018	2		\$6	\$3	25%	17%	\$5	\$2	28%	\$1	\$1							\$6	\$3	25%	17%	\$4	\$5	\$2	28%	\$3	\$1						
Clearview Regional Medical Center	110046	1		\$5	\$1	33%	28%	\$4	\$1	42%	\$1	\$1							\$5	\$1	33%	28%	\$3	\$4	\$1	42%	\$3	\$1						
Baptist Ist Health Baptist Medical Center	100088	4		\$253	\$115	22%	27%	\$204	\$91	22%	\$49	\$24	\$20	\$102	28%	25%	\$264	\$84	\$26	\$17	\$544	\$217	25%	26%	\$326	\$468	\$175	26%	\$293	\$75	\$17	43%	\$58	
Baptist Medical Center-Beaches	100117	4		\$63	\$35	17%	25%	\$49	\$26	18%	\$15	\$9	\$76	\$37	20%	27%	\$68	\$31	\$8	\$6	\$139	\$73	19%	26%	\$67	\$117	\$59	20%	\$59	\$23	\$6	36%	\$16	
Baptist Medical Ctr-Nassau	100140	4		\$80	\$56	14%	20%	\$67	\$47	14%	\$13	\$9						\$80	\$56	14%	20%	\$24	\$67	\$47	14%	\$20	\$13							
Baptist Medical Center South	010023	2		\$3	\$1	18%	18%	\$2	\$1	19%	\$1	\$0							\$3	\$1	18%	18%	\$1	\$2	\$1	19%	\$1	\$1						
Holy Redeemer Health System Carlton Clinic	390097	4		\$296	\$243	12%	13%	\$236	\$188	12%	\$59	\$54	\$499	\$288	15%	15%	\$376	\$216	\$83	\$72	\$755	\$521	14%	14%	\$224	\$613	\$404	15%	\$209	\$142	\$72	19%	\$70	
Carilon Medical Center	490024	2		\$155	\$57	27%	28%	\$140	\$45	31%	\$15	\$12	\$429	\$99	43%	36%	\$410	\$83	\$19	\$16	\$584	\$155	37%	37%	\$429	\$549	\$128	43%	\$422	\$35	\$16	22%	\$19	
Carilon New River Valley Med Center	490042	3		\$86	\$32	26%	30%	\$78	\$25	31%	\$9	\$7						\$86	\$32	26%	30%	\$54	\$78	\$25	31%	\$63	\$9							
Carilon Franklin Memorial Hospital	490089	4		\$25	\$6	43%	31%	\$23	\$4	54%	\$2	\$2						\$25	\$6	43%	31%	\$19	\$23	\$4	54%	\$19	\$2							
Carilon Stoneoak Jackson Hospital	491304	4		\$25	\$12	21%	23%	\$23	\$10	23%	\$2	\$2						\$25	\$12	21%	23%	\$13	\$23	\$10	23%	\$13	\$2							
Carilon Giles Community Hospital	491302	4		\$6	\$3	22%	23%	\$5	\$2	24%	\$1	\$1						\$6	\$3	22%	23%	\$3	\$5	\$2	24%	\$3	\$1							
Inova Health System	490101	5		\$80	\$88	9%	11%	\$114	\$68	\$74	9%	\$12	\$14	\$120	\$25	47%	33%	\$113	\$18	\$7	\$7	\$200	\$113	17%	16%	\$87	\$181	\$92	19%	\$89	\$19	\$7	26%	\$12
Inova Fair Oaks Hospital	490093	5		\$87	\$38	22%	22%	\$76	\$29	26%	\$11	\$9	\$107	\$47	22%	23%	\$107	\$46	\$11	\$1	\$194	\$85	22%	25%	\$110	\$183	\$75	24%	\$107	\$12	\$1	193%	\$11	
Inova Alexandria Hospital	490040	4		\$93	\$34	27%	27%	\$80	\$24	33%	\$13	\$10	\$74	\$34	21%	23%	\$67	\$28	\$7	\$6	\$167	\$68	24%	25%	\$99	\$147	\$52	28%	\$95	\$20	\$6	32%	\$13	
Inova Loudoun Hospital Center	490043	5		\$45	\$19	24%	24%	\$40	\$15	26%	\$4	\$3	\$93	\$34	27%	25%	\$87	\$30	\$5	\$4	\$137	\$52	26%	26%	\$85	\$128	\$46	28%	\$82	\$10	\$4	25%	\$6	
Stamford Health Lifepoint Health	070006	3		\$386	\$105	36%	36%	\$330	\$82	40%	\$56	\$23	\$335	\$144	23%	19%	\$304	\$126	\$31	\$18	\$721	\$250	28%	26%	\$471	\$634	\$208	30%	\$426	\$87	\$18	47%	\$68	
Watertown Regional Medical Center	520116	4		\$48	\$11	45%	35%	\$45	\$9	49%	\$3	\$2	\$94	\$39	24%	22%	\$91	\$37	\$4	\$2	\$143	\$50	28%	25%	\$93	\$136	\$47	29%	\$89	\$7	\$2	42%	\$5	
St. Francis Hospital Inc.	110129	3		\$41	\$19	22%	18%	\$34	\$15	22%	\$7	\$4	\$36	\$20	18%	18%	\$31	\$17	\$5	\$3	\$77	\$39	20%	16%	\$39	\$65	\$32	20%	\$33	\$13	\$3	35%	\$9	
Providence Hospital	420026	4		\$36	\$12	29%	28%	\$32	\$9	34%	\$4	\$3	\$35	\$18	19%	20%	\$33	\$16	\$3	\$2	\$72	\$30	23%	28%	\$42	\$65	\$25	25%	\$40	\$7	\$2	34%	\$5	
Danville Regional Medical Center	490075	1		\$17	\$7	26%	31%	\$15	\$5	28%	\$2	\$1	\$50	\$33	15%	15%	\$174	\$47	\$29	\$4	\$67	\$40	17%	19%	\$28	\$62	\$35	17%	\$27	\$5	\$4	14%	\$2	
Maria Parham Medical Center	340132	2		\$47	\$11	40%	42%	\$42	\$9	47%	\$5	\$3						\$47	\$11	40%	42%	\$4246	\$35	\$42	\$9	47%	\$33	\$5						
Wilson Medical Center	340126	3		\$44	\$20	22%	30%	\$39	\$17	23%	\$4	\$3						\$44	\$20	22%	30%	\$24	\$39	\$17	23%	\$23	\$4							
Fauquier Hospital	490023	2		\$20	\$29	6%	10%	\$16	\$25	6%	\$4	\$4						\$20	\$29	6%	10%	\$10	\$16	\$25	6%	\$9	\$4							
Athens Regional Medical Center	440068	2		\$18	\$12	14%	6%	\$16	\$11	14%	\$2	\$1						\$18	\$12	14%	6%	\$6	\$16	\$11	14%	\$5	\$2							
Central Carolina Hospital	340020	2		\$14	\$5	27%	31%	\$13	\$4	31%	\$2	\$1						\$14	\$5	27%	31%	\$9	\$13	\$4	31%	\$9	\$2							
Marquardt General Hospital	230054	2		\$10	\$5	22%	22%	\$8	\$3	23%	\$2	\$1						\$10	\$5	22%	22%	\$6	\$8	\$3	23%	\$5	\$2							
Southern Tennessee Medical Center	440058	3		\$10	\$2	54%	59%	\$9	\$1	64%	\$1	\$0						\$10	\$2	54%	59%	\$8	\$9	\$1	64%	\$8	\$1							
Meadowview Regional Medical Center	180019	3		\$9	\$3	31%	34%	\$8	\$2	39%	\$1	\$1						\$9	\$3	31%	34%	\$6	\$8	\$2	39%	\$6	\$1							
Frye Regional Medical Center	340116	3		\$9	\$3	30%	31%	\$8	\$2	37%	\$1	\$1						\$9	\$3	30%	31%	\$6	\$8	\$2	37%	\$6	\$1							
Kershaw Health	420048	4		\$8	\$2	36%	36%	\$8	\$2	39%	\$1	\$0						\$8	\$2	36%	36%	\$6	\$8	\$2	39%	\$6	\$1							
Canyon Vista Medical Center	030043	1		\$6	\$2	36%	38%	\$5	\$1	41%	\$0	\$0						\$6	\$2	36%	38%	\$4	\$5	\$1	41%	\$4	\$0							
Lake Cumberland Regional Hosp	180132	1		\$5	\$2	27%	29%	\$5	\$1	31%	\$0	\$0						\$5	\$2	27%	29%	\$3	\$5	\$1	31%	\$3	\$0							
Harris Regional Hospital	340016	1		\$4	\$1	36%	32%	\$4	\$1	40%	\$0	\$0						\$4	\$1	36%	32%	\$3	\$4	\$1	40%	\$3	\$0							
Twin County Regional Hospital	490115	3		\$4	\$2	20%	24%	\$3	\$1	28%	\$1	\$1						\$4	\$2	20%	24%	\$2	\$3	\$1	28%	\$2	\$1							
Person Memorial Hospital	340159	2		\$3	\$1	18%	20%	\$2	\$1	19%	\$1	\$0						\$3	\$1	18%	20%	\$1	\$2	\$1	19%	\$1	\$1							
Nason Hospital	390062	4		\$1	\$1	14%	12%	\$1	\$1	14%	\$0	\$0						\$1	\$1	14%	12%	\$0	\$1	\$1	14%	\$0	\$0							
Wythe County Community Hospital	490111	2		\$1	\$1	18%	21%	\$1	\$1	21%	\$0	\$0						\$1	\$1	18%	21%	\$1	\$1	\$1	21%	\$1	\$0							
Sharp Healthcare Sharp Memorial Hospital	050100	4		\$74	\$15	50%	39%	\$71	\$13	56%	\$33	\$2	\$588	\$94	62%	29%	\$563	\$84	\$24	\$10	\$662	\$109	60%	31%	\$553	\$635	\$97	65%	\$538	\$27	\$10	27%	\$17	
Grossmont Hospital	050026	2		\$34	\$7	51%	43%	\$30	\$6	54%	\$4	\$1						\$34	\$7	51%	43%	\$28	\$30	\$6	54%	\$25	\$4							
Sharp Coronado Hospital	050234	4		\$17	\$4	38%	44%	\$16	\$3	47%	\$1	\$1						\$17	\$4	38%	44%	\$12	\$16	\$3	47%	\$13	\$1							
Sharp Chula Vista Medical Ctr	050222	4		\$3	\$1	35%	52%	\$3	\$1	37%	\$1	\$0						\$3	\$1	35%	52%	\$2	\$3	\$1	37%	\$2	\$1							
Prospect Medical Holdings	East Orange General Hospital	310083	1	\$315	\$172	18%	18%	\$283	\$155	18%	\$32	\$17	\$206	\$183	113%	113%	\$170	\$170	\$157	\$36	\$26	\$521	\$355	147%	147%	\$166	\$453	\$312	145%	\$141	\$68	\$26	263%	\$42
Crozer Chester Medical Center	390180	1		\$80	\$41	19%	17%	\$72	\$34</																									

Monadnock Community Hospital	301309	4	\$14	\$12	124%	142%	\$13	\$10	123%	\$2	\$1							\$14	\$12	124%	142%	\$3	\$13	\$10	123%	\$2	\$2		
Endless Mountains Health Systems	391306	3	\$14	\$15	98%	117%	\$12	\$13	95%	\$2	\$2							\$14	\$15	98%	117%	\$0	\$12	\$13	95%	-\$1	\$2		
Roane General Hospital	511306	3	\$12	\$7	183%	183%	\$12	\$6	166%	\$1	\$0						\$12	\$7	183%	183%	\$6	\$12	\$6	166%	\$5	\$1			
Tri County Hospital	241354	4	\$11	\$8	136%	142%	\$10	\$7	131%	\$1	\$1						\$11	\$8	136%	142%	\$3	\$10	\$7	131%	\$2	\$1			
Huggins Hospital	301312	4	\$11	\$10	116%	125%	\$10	\$9	114%	\$2	\$1						\$11	\$10	116%	125%	\$2	\$10	\$9	114%	\$1	\$2			
Mountains Community Hospital	051312	NA	\$10	\$7	135%	104%	\$9	\$7	130%	\$1	\$0						\$10	\$7	135%	104%	\$3	\$9	\$7	130%	\$2	\$1			
Estes Park Medical Center	061312	3	\$10	\$9	118%	206%	\$9	\$8	117%	\$1	\$1						\$10	\$9	118%	206%	\$2	\$9	\$8	117%	\$1	\$1			
Elenville Regional Hospital	331310	3	\$8	\$4	189%	205%	\$5	\$3	150%	\$2	\$1						\$8	\$4	189%	205%	\$4	\$5	\$3	150%	\$2	\$2			
First Light Health System	241367	4	\$7	\$5	131%	169%	\$6	\$5	123%	\$1	\$1						\$7	\$5	131%	169%	\$2	\$6	\$5	123%	\$1	\$1			
Barnes-Kasson County Hospital	391309	1	\$7	\$5	146%	147%	\$7	\$5	146%	\$0	\$0						\$7	\$5	146%	147%	\$2	\$7	\$5	146%	\$2	\$0			
Riceiland Medical Center	451328	NA	\$7	\$14	50%	44%	\$7	\$14	50%								\$7	\$14	50%	44%	-\$7	\$7	\$14	50%	-\$7	\$1			
Kane County Hospital	461309	NA	\$6	\$8	81%	112%	\$5	\$7	72%	\$1	\$1						\$6	\$8	81%	112%	-\$1	\$5	\$7	72%	-\$2	\$1			
Heart Of The Rockies Reg Med Center	061322	5	\$5	\$3	137%	243%	\$4	\$3	138%	\$0	\$0						\$5	\$3	137%	243%	\$1	\$4	\$3	138%	\$1	\$0			
Goodland Regional Medical Center	171370	3	\$5	\$4	126%	152%	\$5	\$4	122%	\$1	\$0						\$5	\$4	126%	152%	\$1	\$5	\$4	122%	\$1	\$1			
Cottage Hospital	301301	2	\$5	\$3	134%	168%	\$4	\$3	134%	\$1	\$1						\$5	\$3	134%	168%	\$1	\$4	\$3	134%	\$1	\$1			
Lewis County General Hospital	331317	3	\$5	\$3	150%	188%	\$4	\$3	151%	\$0	\$0						\$5	\$3	150%	188%	\$2	\$4	\$3	151%	\$1	\$0			
Pullman Regional Hospital	501331	4	\$5	\$4	127%	164%	\$4	\$3	126%	\$0	\$0						\$5	\$4	127%	164%	\$1	\$4	\$3	126%	\$1	\$0			
Pocahontas Memorial Hospital	511314	NA	\$5	\$6	76%	100%	\$4	\$6	74%	\$0	\$0						\$5	\$6	76%	100%	-\$1	\$4	\$6	74%	-\$2	\$0			
Effingham Hospital	111306	4	\$4	\$2	186%	169%	\$3	\$2	194%	\$1	\$1						\$4	\$2	186%	169%	\$2	\$3	\$2	194%	\$2	\$1			
Tyrone Hospital	391307	3	\$4	\$2	173%	148%	\$3	\$2	188%	\$1	\$1						\$4	\$2	173%	148%	\$2	\$3	\$2	188%	\$2	\$1			
Kremmling Memorial Hospital District	061318	NA	\$3	\$3	92%	165%	\$2	\$3	90%	\$0	\$0						\$3	\$3	92%	165%	\$0	\$2	\$3	90%	\$0	\$0			
Newman Regional Health Center	171384	3	\$3	\$2	153%	206%	\$3	\$2	148%	\$0	\$0						\$3	\$2	153%	206%	\$1	\$3	\$2	148%	\$1	\$0			
Allendale County Hospital	421300	NA	\$3	\$2	128%	152%	\$3	\$2	129%	\$0	\$0						\$3	\$2	128%	152%	\$1	\$3	\$2	129%	\$1	\$0			
Throckmorton County Hospital	451339	NA	\$3	\$6	53%	53%	\$3	\$6	50%	\$0	\$0						\$3	\$6	53%	53%	-\$3	\$3	\$6	50%	-\$3	\$0			
Rockdale Hospital	451357	NA	\$3	\$2	136%	159%	\$2	\$2	144%	\$0	\$0						\$3	\$2	136%	159%	\$1	\$2	\$2	144%	\$1	\$0			
Pella Regional Health Center	161367	4	\$2	\$2	129%	171%	\$2	\$2	125%	\$0	\$0						\$2	\$2	129%	171%	\$0	\$2	\$2	125%	\$0	\$0			
Minnie Hamilton Health Care Center	511303	3	\$2	\$3	73%	102%	\$2	\$3	69%	\$0	\$0						\$2	\$3	73%	102%	-\$1	\$2	\$3	69%	-\$1	\$0			
Madison City Memorial Hospital	101311	NA	\$1	\$1	151%	137%	\$1	\$0	172%	\$0	\$0						\$1	\$1	151%	137%	\$0	\$1	\$0	172%	\$0	\$0			
Jackson County Hospital	451363	NA	\$1	\$2	91%	99%	\$1	\$2	90%	\$0	\$0						\$1	\$2	91%	99%	\$0	\$1	\$2	90%	\$0	\$0			
Eastern Maine Healthcare Systems																													
Eastern Maine Medical Center	200303	2	\$131	\$35	374%	335%	\$120	\$27	440%	\$11	\$8	\$274	\$73	373%	286%	\$259	\$63	\$15	\$11	\$404	\$108	373%	302%	\$296	\$378	\$90	421%	\$288	\$26
Mayo Regional Hospital	201309	3	\$8	\$6	142%	138%	\$7	\$5	136%	\$1	\$1	\$102	\$136	75%	77%	\$100	\$133	\$2	\$3	\$64	\$142	78%	80%	-\$1	\$107	\$138	77%	-\$1	\$3
Mount Desert Island Hospital	201304	4	\$64	\$67	95%	97%	\$61	\$66	93%	\$2	\$2						\$64	\$67	95%	97%	-\$4	\$61	\$66	93%	-\$4	\$2			
Catholic Health Initiatives																													
Penrose/St Francis Healthcare	060331	5	\$182	\$43	422%	296%	\$170	\$35	481%	\$12	\$8	\$87	\$51	170%	211%	\$71	\$40	\$16	\$12	\$269	\$94	285%	250%	\$175	\$241	\$75	322%	\$166	\$28
St Anthony Gumm I Medical Center	060118	4	\$105	\$13	81%	615%	\$99	\$9	106%	\$6	\$4						\$105	\$13	81%	615%	\$93	\$99	\$9	106%	\$90	\$6			
Mercy Regional Medical Center	060113	5	\$61	\$13	45%	35%	\$58	\$10	58%	\$4	\$3						\$61	\$13	45%	35%	\$48	\$58	\$10	58%	\$48	\$4			
Cascade Rock Adventist Hospital	060125	4	\$41	\$14	295%	345%	\$38	\$12	311%	\$3	\$2						\$41	\$14	295%	345%	\$27	\$38	\$12	311%	\$25	\$3			
St Anthony Hospital	060115	3	\$38	\$16	245%	465%	\$33	\$12	269%	\$5	\$3						\$38	\$16	245%	465%	\$23	\$33	\$12	269%	\$21	\$5			
Porter Adventist Hospital	060064	3	\$35	\$6	597%	270%	\$33	\$4	747%	\$3	\$2						\$35	\$6	597%	270%	\$29	\$33	\$4	747%	\$28	\$3			
Longmont United Hospital	060003	3	\$23	\$7	310%	356%	\$21	\$6	358%	\$2	\$1						\$23	\$7	310%	356%	\$15	\$21	\$6	358%	\$15	\$2			
Memorial Health Care System Inc.	440091	4	\$13	\$6	233%	193%	\$10	\$4	234%	\$3	\$1						\$13	\$6	233%	193%	\$7	\$10	\$4	234%	\$6	\$3			
Chi Health Good Samaritan	280009	2	\$9	\$2	621%	453%	\$9	\$1	73%	\$1	\$0						\$9	\$2	621%	453%	\$8	\$9	\$1	73%	\$8	\$1			
St Mary Coren Medical Center	060112	3	\$8	\$2	424%	296%	\$8	\$2	468%	\$1	\$0						\$8	\$2	424%	296%	\$6	\$8	\$2	468%	\$6	\$2			
Good Samaritan Hospital	360052	NA	\$8	\$2	349%	288%	\$7	\$2	411%	\$2	\$1						\$8	\$2	349%	288%	\$6	\$7	\$2	411%	\$6	\$2			
St Francis Hospital	501411	2	\$7	\$3	211%	239%	\$5	\$2	216%	\$1	\$1						\$7	\$3	211%	239%	\$3	\$5	\$2	216%	\$3	\$1			
St Anthony North Health Campus	06104	3	\$6	\$1	603%	52%	\$5	\$0	104%	\$1	\$1						\$6	\$1	603%	52%	\$5	\$5	\$0	104%	\$5	\$1			
St Lukes The Woodlands Hospital	450862	3	\$6	\$2	285%	255%	\$5	\$2	310%	\$1	\$0						\$6	\$2	285%	255%	\$4	\$5	\$2	310%	\$3	\$1			
Jewish Hospital & St Marys Health	180040	2	\$5	\$2	297%	166%	\$4	\$1	386%	\$1	\$1						\$5	\$2	297%	166%	\$3	\$4	\$1	386%	\$3	\$1			
Saint Joseph East	180143	4	\$5	\$3	157%	167%	\$4	\$3	147%	\$1	\$0						\$5	\$3	157%	167%	\$2	\$4	\$3	147%	\$1	\$1			
Hammon Medical Center	500039	3	\$4	\$2	205%	330%	\$3	\$1	220%	\$1	\$1						\$4	\$2	205%	330%	\$2	\$3	\$1	220%	\$2	\$1			
University Of Louisville Hospital	180141	1	\$3	\$1	184%	171%	\$2	\$1	209%	\$0	\$0						\$3	\$1	184%	171%	\$1	\$2	\$1	209%	\$1	\$0			
Good Samaritan Hospital	361134	4	\$3	\$1	195%	211%	\$2	\$1	199%	\$1	\$0						\$3	\$1	195%	211%	\$1	\$2	\$1	199%	\$1	\$1			
St Alexius Medical Center	350002	3	\$1	\$1	119%	170%	\$1	\$1	113%	\$0	\$0						\$1	\$1	119%	170%	\$0	\$1	\$1	113%	\$0	\$0			
Trinity Hospital Holding Company	360211	3	\$1	\$1	215%	278%	\$1	\$0	435%	\$0	\$0						\$1	\$1	215%	278%	\$1	\$0	435%	\$1	\$0				
Ucsd Medical Center	050225	4	\$221	\$49	448%	452%	\$199	\$41	491%	\$22	\$9						\$221	\$49	448%	452%	\$172	\$199	\$41	491%	\$159	\$22			
Ucsf Medical Center	050454	4	\$108	\$35	304%	328%	\$87	\$29	301%	\$20	\$6						\$108	\$35	304%	328%	\$72	\$87	\$29	301%	\$58	\$20			
Ronald Reagan Ucla	050262	3	\$106	\$36	292%	257%	\$85	\$27	309%	\$21	\$9						\$106	\$36	292%	257%	\$70	\$85	\$27	309%					

Healthcare Data Analysis Report - Q3 2023																																	
Geographic Region		Facility Type		Patient Demographics		Treatment Modalities		Operational Metrics		Financial Performance		Quality & Safety		Patient Experience		Community Impact		Strategic Initiatives		Future Outlook		Overall Summary											
Region ID	Region Name	Facility ID	Facility Name	Age Group	Gender	Diagnosis	Treatment	Visits	Avg. Wait Time	Admissions	Discharges	Revenue	Profit Margin	Complications	Readmissions	Patient Satisfaction	Community Health	Research Projects	Partnerships	Strategic Focus	Market Share	Financial Health	Strategic Score										
Denver Health	Elmhurst Hospital Center	330128	1	\$13	\$7	203%	192%	\$13	\$6	207%	\$1	\$0	\$60	\$58	103%	133%	\$56	\$56	\$4	\$2	\$74	\$65	114%	139%	\$9	\$69	\$62	111%	\$7	\$5	\$2	188%	\$2
	Woodlawn Hospital Center	330396	1	\$11	\$6	196%	160%	\$11	\$6	195%	\$0	\$0	\$36	\$54	67%	65%	\$36	\$54	\$4	\$2	\$48	\$60	79%	74%	\$12	\$48	\$60	79%	\$12	\$1	\$1	410%	\$2
	Metropolitan Hospital Center	330199	2	\$6	\$3	202%	221%	\$6	\$3	195%	\$0	\$0	\$37	\$94	40%	40%	\$35	\$94	\$3	\$1	\$43	\$97	44%	45%	\$54	\$40	\$96	42%	\$56	\$3	\$1	410%	\$2
	Queens Hospital Center	330231	1	\$12	\$8	155%	173%	\$12	\$8	158%	\$0	\$0	\$30	\$46	67%	97%	\$30	\$46	\$4	\$2	\$43	\$53	80%	109%	\$11	\$42	\$53	80%	\$11	\$0	\$0		
	Nyc Health + Hospital/Kings County	330202	1	\$9	\$5	174%	185%	\$9	\$5	176%	\$0	\$0	\$23	\$94	25%	46%	\$23	\$94	\$2	\$1	\$32	\$99	33%	53%	\$66	\$32	\$99	33%	\$66	\$0	\$0		
	Jacobi Medical Center	330127	1	\$16	\$5	292%	199%	\$16	\$5	292%											\$16	\$5	292%	199%	\$10	\$16	\$5	292%	\$10	\$0	\$0		
	Nyc Health + Hospital / Coney Island	330196	1	\$10	\$5	200%	206%	\$9	\$5	185%	\$2	\$0									\$10	\$5	200%	206%	\$5	\$9	\$5	185%	\$4	\$2	\$2		
	Harlem Hospital Center	330240	1	\$6	\$11	51%	79%	\$6	\$11	50%	\$0	\$0									\$6	\$11	51%	79%	\$6	\$11	\$6	50%	\$6	\$0	\$0		
	Nor h Central Bronx Hospital	330385	1	\$11	\$1	133%	149%	\$11	\$1	133%											\$1	\$1	133%	149%	\$0	\$1	\$1	133%	\$0	\$0	\$0		
	Denver Health Medical Center	060011	3	\$32	\$7	429%	209%	\$30	\$6	525%	\$2	\$2	\$539	\$75	723%	171%	\$523	\$59	\$17	\$16	\$571	\$82	696%	175%	\$489	\$552	\$64	859%	\$488	\$19	\$16	119%	\$3
Mount Sinai Medical Center of Fl	Mt. Sinai Medical Center	100034	2	\$365	\$123	296%	295%	\$319	\$100	318%	\$46	\$23	\$165	\$128	129%	137%	\$143	\$113	\$22	\$15	\$530	\$251	211%	214%	\$278	\$463	\$213	217%	\$249	\$67	\$15	441%	\$52
Chesapeake Regional Medical Center	Chesapeake General Hospital	490120	3	\$79	\$30	263%	225%	\$70	\$24	291%	\$8	\$6	\$447	\$98	456%	313%	\$425	\$79	\$22	\$19	\$525	\$128	411%	293%	\$397	\$495	\$103	480%	\$392	\$30	\$19	157%	\$11
University of Kentucky Healthcare	University Hospital	180057	1	\$74	\$32	232%	183%	\$65	\$26	254%	\$9	\$6	\$439	\$93	470%	206%	\$421	\$80	\$17	\$13	\$513	\$125	409%	200%	\$388	\$487	\$106	459%	\$381	\$26	\$13	202%	\$13
University of Virginia Health Sys	University Of Virginia Medical Center	490099	2	\$293	\$127	232%	266%	\$238	\$101	236%	\$55	\$26	\$218	\$139	157%	188%	\$206	\$132	\$12	\$7	\$511	\$265	193%	225%	\$246	\$444	\$233	190%	\$211	\$68	\$7	1028%	\$61
University of Rochester Medical C	Strong Memorial Hospital	330285	2	\$120	\$46	267%	224%	\$100	\$36	280%	\$21	\$10	\$322	\$173	186%	167%	\$271	\$153	\$50	\$20	\$442	\$219	202%	179%	\$223	\$71	\$189	197%	\$182	\$71	\$20	356%	\$51
PT Thompson Hospital	PT Thompson Hospital	330074	2	\$24	\$11	212%	192%	\$21	\$9	229%	\$3	\$2								\$24	\$11	212%	192%	\$13	\$21	\$9	229%	\$12	\$3	\$3			
	Highland Hospital	330164	3	\$24	\$20	118%	180%	\$16	\$17	94%	\$8	\$3								\$24	\$20	118%	180%	\$4	\$16	\$17	94%	\$11	\$8	\$8			
Nicholas H. Noyes Memorial Hospital	St James Mercy Hospital	330151	3	\$8	\$4	213%	221%	\$7	\$3	229%	\$1	\$1								\$8	\$4	213%	221%	\$4	\$7	\$3	229%	\$4	\$1	\$1			
	Nicholas H. Noyes Memorial Hospital	330238	2	\$4	\$3	161%	150%	\$3	\$2	175%	\$1	\$1								\$4	\$3	161%	150%	\$2	\$3	\$2	175%	\$1	\$1	\$1			
	Jones Memorial Hospital	330096	2	\$2	\$1	150%	193%	\$2	\$1	151%	\$0	\$0								\$2	\$1	150%	193%	\$1	\$2	\$1	151%	\$1	\$0	\$0			
University of Vermont Health Net	University Of Vermont Medical Center	470003	3	\$242	\$67	360%	390%	\$203	\$50	405%	\$39	\$17								\$242	\$67	360%	390%	\$175	\$203	\$50	405%	\$153	\$39	\$39			
Northwestern Medicine	Champlain Valley Physicians Hospital	330250	3	\$125	\$30	416%	361%	\$117	\$24	483%	\$9	\$6								\$125	\$30	416%	361%	\$95	\$117	\$24	483%	\$93	\$9	\$9			
	Central Vermont Hospital	470001	4	\$65	\$20	320%	298%	\$58	\$16	365%	\$7	\$4								\$65	\$20	320%	298%	\$45	\$58	\$16	365%	\$42	\$7	\$7			
	Elsie Ithaca Community Hospital	331302	2	\$35	\$29	122%	138%	\$34	\$28	121%	\$1	\$0								\$35	\$29	122%	138%	\$6	\$34	\$28	121%	\$6	\$1	\$1			
	Porter Hospital	471307	4	\$16	\$13	121%	162%	\$13	\$11	117%	\$3	\$2								\$16	\$13	121%	162%	\$3	\$13	\$11	117%	\$2	\$3	\$3			
	Moses-Ludington Hospital	331306	NA	\$10	\$10	105%	124%	\$10	\$10	105%	\$0	\$0								\$10	\$10	105%	124%	\$0	\$10	\$10	105%	\$0	\$0	\$0			
Lakeland Regional Health System	Delnor-Community Hospital	140211	5	\$250	\$113	221%	288%	\$225	\$96	235%	\$24	\$17								\$250	\$113	221%	288%	\$137	\$225	\$96	235%	\$129	\$24	\$24			
Dartmouth-Hitchcock	Nor h Western Memorial Hospital	140281	3	\$163	\$54	301%	304%	\$144	\$44	329%	\$19	\$10								\$163	\$54	301%	304%	\$109	\$144	\$44	329%	\$100	\$19	\$19			
	Central DuPage Hospital	140242	5	\$60	\$18	334%	341%	\$57	\$16	353%	\$2	\$2								\$60	\$18	334%	341%	\$42	\$57	\$16	353%	\$41	\$2	\$2			
Nor h Western Lake Forest Hospital	Mary Hitchcock Memorial Hosp	140130	3	\$11	\$4	274%	361%	\$10	\$3	294%	\$1	\$1								\$11	\$4	274%	361%	\$7	\$10	\$3	294%	\$7	\$1	\$1			
	Cheshire Medical Center	300019	3	\$160	\$52	306%	319%	\$126	\$42	304%	\$33	\$11	\$143	\$103	138%	219%	\$112	\$87	\$31	\$17	\$303	\$156	195%	252%	\$147	\$239	\$128	186%	\$111	\$64	\$17	385%	\$47
Stanford Health Care	Brattleboro Memorial Hospital	470011	3	\$50	\$14	346%	315%	\$44	\$11	391%	\$6	\$3								\$50	\$14	346%	315%	\$35	\$44	\$11	391%	\$33	\$6	\$6			
	Nor h eastern VT Regional Hospital	471303	3	\$21	\$16	134%	203%	\$18	\$14	132%	\$3	\$2								\$21	\$16	134%	203%	\$5	\$18	\$14	132%	\$4	\$3	\$3			
New London Hospital	New London Hospital	301304	3	\$6	\$6	100%	121%	\$5	\$5	96%	\$1	\$1								\$6	\$6	100%	121%	\$0	\$5	\$5	96%	\$0	\$1	\$1			
	Banner Del E Webb Medical Center	030093	4	\$128	\$72	177%	209%	\$103	\$55	187%	\$25	\$17	\$173	\$65	268%	225%	\$158	\$52	\$15	\$12	\$301	\$137	220%	216%	\$164	\$261	\$107	243%	\$154	\$40	\$12	330%	\$28
Banner Health	Nor h Colorado Medical Center	060001	4	\$41	\$9	485%	376%	\$39	\$7	563%	\$3	\$2								\$41	\$9	485%	376%	\$33	\$39	\$7	563%	\$32	\$3	\$3			
	Banner Boswell Medical Center	030061	4	\$27	\$16	173%	220%	\$24	\$14	177%	\$3	\$2								\$27	\$16	173%	220%	\$12	\$24	\$14	177%	\$10	\$3	\$3			
Banner Ironwood Medical Center	Banner Desert Medical Center	030065	2	\$26	\$16	161%	219%	\$21	\$12	170%	\$5	\$4								\$26													

Baylor Medical Center At Washatche	450372	4	\$16	\$5	34%	383%	\$14	\$4	374%	\$2	\$1							\$16	\$5	34%	383%	\$12	\$14	\$4	374%	\$11	\$2				
Baylor Scott & White-Centennial	450885	3	\$10	\$2	48%	430%	\$8	\$2	453%	\$2	\$0							\$10	\$2	48%	430%	\$8	\$8	\$2	453%	\$7	\$2				
The Heart Hospital Baylor Plano	670025	5	\$7	\$1	684%	51%	\$6	\$1	782%	\$1	\$0							\$7	\$1	684%	51%	\$6	\$6	\$1	782%	\$6	\$1				
Scott And White Memorial Hospital	450054	2	\$4	\$1	28%	23%	\$3	\$1	314%	\$0	\$0							\$4	\$1	28%	23%	\$2	\$3	\$1	314%	\$2	\$0				
Hillcrest Baptist Medical Center	450101	3	\$4	\$2	20%	291%	\$3	\$2	215%	\$1	\$0							\$4	\$2	20%	291%	\$2	\$3	\$2	215%	\$2	\$1				
Baylor Scott & White - Lake Pointe	450742	1	\$1	\$0	23%	53%	\$1	\$0	332%	\$0	\$0							\$1	\$0	23%	53%	\$0	\$1	\$0	332%	\$0	\$0				
Cape Fear Valley Health System	340028	3	\$165	\$39	42%	430%	\$152	\$32	480%	\$14	\$7	\$249	\$97	256%	234%	\$228	\$83	\$21	\$14	\$414	\$136	304%	290%	\$278	\$379	\$115	331%	\$265	\$35	\$14 244% \$20	
Catho ic Health Services Of Long Beach	330266	1	\$46	\$32	141%	178%	\$38	\$28	137%	\$8	\$5	\$172	\$49	348%	266%	\$157	\$37	\$15	\$12	\$217	\$82	266%	230%	\$136	\$195	\$65	301%	\$130	\$23	\$12 187% \$11	
St. Catherine Of Siena Medical Center	330401	2	\$71	\$24	29%	270%	\$68	\$22	303%	\$3	\$2							\$71	\$24	29%	270%	\$46	\$68	\$22	303%	\$46	\$3				
St. Francis Hospital	330182	4	\$63	\$31	20%	22%	\$54	\$26	205%	\$9	\$5							\$63	\$31	20%	22%	\$32	\$54	\$26	205%	\$28	\$9				
Mercy Medical Center	330259	1	\$26	\$13	198%	281%	\$19	\$12	166%	\$7	\$2							\$26	\$13	198%	281%	\$19	\$12	166%	\$8	\$7					
Brookhaven Memorial Hospital Medical	330141	1	\$34	\$9	263%	32%	\$21	\$7	293%	\$3	\$2							\$34	\$9	263%	32%	\$15	\$21	\$7	293%	\$14	\$3				
St. Joseph Hospital	330332	1	\$9	\$3	275%	290%	\$6	\$2	261%	\$3	\$1							\$9	\$3	275%	290%	\$6	\$6	\$2	261%	\$4	\$3				
Texas Health Resources	450135	2	\$41	\$9	48%	382%	\$38	\$7	575%	\$3	\$2	\$89	\$28	357%	353%	\$97	\$26	\$2	\$1	\$140	\$36	387%	360%	\$104	\$136	\$33	411%	\$103	\$6	\$1 333% \$4	
Texas Health Dallas	450442	4	\$13	\$3	365%	34%	\$12	\$3	409%	\$1	\$1	\$68	\$35	193%	247%	\$59	\$29	\$9	\$7		\$81	\$39	208%	255%	\$42	\$70	\$21	224%	\$39	\$10	\$7 154%
Arlington Memorial Hospital	450064	3	\$41	\$10	400%	386%	\$37	\$9	413%	\$4	\$1							\$41	\$10	400%	386%	\$31	\$37	\$9	413%	\$28	\$4				
Texas Health H-E-B	450639	3	\$31	\$4	774%	388%	\$30	\$4	859%	\$1	\$0							\$31	\$4	774%	388%	\$27	\$30	\$4	859%	\$27	\$1				
Texas Health Southwest	450779	5	\$30	\$6	462%	361%	\$28	\$5	517%	\$2	\$1							\$30	\$6	462%	361%	\$23	\$28	\$5	517%	\$23	\$2				
Presbyterian Hosp Flower Mound	670068	4	\$28	\$15	191%	258%	\$27	\$14	194%	\$2	\$1							\$28	\$15	191%	258%	\$14	\$27	\$14	194%	\$13	\$2				
Presbyterian Hospital Of Kaufman	450292	3	\$21	\$4	506%	474%	\$19	\$3	636%	\$2	\$1							\$21	\$4	506%	474%	\$17	\$19	\$3	636%	\$16	\$2				
Texas Health Presbyterian Hospital P	450771	3	\$16	\$3	534%	357%	\$15	\$2	675%	\$1	\$1							\$16	\$3	534%	357%	\$13	\$15	\$2	675%	\$12	\$1				
Texas Health Denton	450743	3	\$14	\$4	313%	369%	\$13	\$4	332%	\$1	\$0							\$14	\$4	313%	369%	\$9	\$13	\$4	332%	\$9	\$1				
Texas Health Hospital Allen	450340	4	\$8	\$2	374%	374%	\$7	\$2	452%	\$1	\$1							\$8	\$2	374%	374%	\$6	\$7	\$2	452%	\$6	\$1				
Bon Secours Health System	St. Marys Hospital	490059	4	\$84	\$37	234%	292%	\$72	\$28	255%	\$12	\$9	\$25	\$24	102%	251%	\$22	\$22	\$3	\$2	\$109	\$62	176%	276%	\$47	\$94	\$50	187%	\$44	\$14	\$2 618% \$12
Bon Secours DePaul Medical Center	490011	2	\$75	\$19	399%	379%	\$70	\$15	458%	\$5	\$3							\$75	\$19	399%	379%	\$56	\$70	\$15	458%	\$55	\$5				
St. Francis Hospital Inc	420023	4	\$69	\$28	248%	252%	\$60	\$22	272%	\$9	\$6							\$69	\$28	248%	252%	\$41	\$60	\$22	272%	\$38	\$9				
Mary Immaculate Hospital	490041	4	\$54	\$27	200%	207%	\$50	\$24	212%	\$4	\$4							\$54	\$27	200%	207%	\$27	\$50	\$24	212%	\$26	\$4				
Maryview Hospital	490017	1	\$45	\$23	201%	290%	\$40	\$19	214%	\$5	\$4							\$45	\$23	201%	290%	\$23	\$40	\$19	214%	\$22	\$5				
Memorial Regional Medical Center	490069	5	\$22	\$8	27%	302%	\$20	\$6	321%	\$2	\$2							\$22	\$8	27%	302%	\$14	\$20	\$6	321%	\$13	\$2				
St. Francis Medical Center	490136	3	\$13	\$6	228%	303%	\$11	\$4	260%	\$2	\$1							\$13	\$6	228%	303%	\$7	\$11	\$4	260%	\$7	\$2				
Richmond Community Hospital	490094	4	\$12	\$6	203%	327%	\$10	\$4	231%	\$2	\$2							\$12	\$6	203%	327%	\$6	\$10	\$4	231%	\$6	\$2				
Stony Brook Medicine	330393	3	\$92	\$30	308%	369%	\$79	\$21	373%	\$13	\$9	\$180	\$108	167%	161%	\$161	\$93	\$19	\$14	\$272	\$137	198%	206%	\$134	\$240	\$114	209%	\$125	\$32	\$14 225% \$18	
Southampton Hospital	330340	NA	\$79	\$25	317%	292%	\$64	\$19	332%	\$15	\$6							\$79	\$25	317%	292%	\$54	\$64	\$19	332%	\$45	\$15				
Eastern Long Island Hospital	330088	3	\$43	\$20	218%	288%	\$35	\$17	208%	\$8	\$3							\$43	\$20	218%	288%	\$24	\$35	\$17	208%	\$18	\$8				
Western Connecticut Health Network	Danbury Hospital	070033	2	\$95	\$33	284%	238%	\$86	\$28	305%	\$8	\$5	\$184	\$66	279%	201%	\$175	\$60	\$9	\$6	\$279	\$99	280%	214%	\$179	\$261	\$88	296%	\$173	\$17	\$6 294% \$21
Norwalk Hospital	070034	3	\$10	\$3	284%	238%	\$86	\$28	305%	\$8	\$5	\$102	\$36	287%	190%	\$97	\$32	\$6	\$4	\$102	\$36	287%	190%	\$67	\$97	\$32	305%	\$65	\$6	\$4 141% \$2	
New Milford Hospital Inc	070015	NA	\$7	\$4	20%	223%	\$7	\$3	213%	\$0	\$0							\$7	\$4	20%	223%	\$4	\$7	\$3	213%	\$4	\$0				
Riverside Health System	Riverside Regional Medical Center	490052	2	\$103	\$68	152%	187%	\$93	\$60	157%	\$10	\$9	\$86	\$68	126%	203%	\$74	\$59	\$12	\$9	\$189	\$136	139%	195%	\$53	\$168	\$119	141%	\$49	\$22	\$9 239% \$10
Shore Memorial Hospital	490037	4	\$50	\$19	260%	270%	\$42	\$13	327%	\$8	\$7	\$59	\$31	193%	201%	\$56	\$28	\$4	\$2	\$110	\$50	219%	228%	\$60	\$98	\$41	237%	\$56	\$12	\$2 488% \$10	
Riverside Doctors Hospital Williamsb	490143	4	\$57	\$24	23%	282%	\$51	\$20	258%	\$6	\$5							\$57	\$24	23%	282%	\$33	\$51	\$20	258%	\$31	\$6				
Riverside Tappahannock Hospital	490084	3	\$17	\$19	90%	117%	\$16	\$18	90%	\$1	\$1							\$17	\$19	90%	117%	\$12	\$16	\$18	90%	\$12	\$1				
Riverside Waller Reed	490130	3	\$12	\$8	158%	265%	\$11	\$7	165%	\$1	\$1							\$12	\$8	158%	265%	\$4	\$11	\$7	165%	\$4	\$1				
United Health Services	Uhs Hosptals	330394	1	\$173	\$52	334%	343%	\$155	\$38	410%	\$18	\$14	\$83	\$29	284%	217%	\$76	\$24	\$6	\$5	\$256	\$81	316%	298%	\$175	\$231	\$62	376%	\$170	\$24	\$5 462% \$19
Chenango Memorial Hospital	330033	3	\$118	\$26	459%	439%	\$110	\$20	552%	\$8	\$6							\$118	\$26	459%	439%	\$92	\$110	\$20	552%	\$90	\$8				
Delaware Valley Hosptal	331312	4	\$11	\$7	157%	161%	\$9	\$6	159%	\$1	\$1							\$11	\$7	157%	161%	\$4	\$9	\$6	159%	\$4	\$1				
Glen Falls Hospital	330191	3	\$232	\$70	330%	305%	\$206	\$50	412%	\$26	\$20	\$148	\$60	248%	232%	\$142	\$54	\$6	\$5	\$379	\$130	292%	271%	\$249	\$348	\$104	334%	\$243	\$32	\$5 594% \$26	
Memorial Hermann Texas Healthcare System	Memorial Hermann Texas Medical Ctr	450068	2	\$61	\$19	326%	323%	\$56	\$15	365%	\$6	\$4	\$134	\$87	154%	145%	\$124	\$77	\$11	\$11	\$196	\$105	184%	177%	\$89	\$179	\$92	195%	\$88	\$16	\$11 151% \$5
Memorial Hermann Katy	450847	4	\$55	\$47	117%	343%	\$50	\$42	119%	\$5	\$5							\$55	\$47	117%	343%	\$8	\$50	\$42	119%	\$8	\$5				
Memorial Hermann Hospital Sys	450184	4	\$54	\$21	257%	312%	\$46	\$16	286%	\$8	\$5							\$54	\$21	257%	312%	\$33	\$46	\$16	286%	\$30	\$8				
Memorial Hermann Northeast	450684	1	\$31	\$16	198%	362%	\$27	\$13	217%	\$4	\$3							\$31	\$16	198%	362%	\$15	\$27	\$13	217%	\$15	\$4				
Memorial Hermann Sugarland	450848	3	\$26	\$7	393%	372%	\$23	\$5	455%	\$3	\$2							\$26	\$7	393%	372%	\$20	\$23	\$5	455%	\$18	\$3				
Memorial Hermann Memorial City Medic	450610	5	\$9	\$2	347%	258%	\$7	\$2	394%	\$1	\$1							\$9	\$2	347%	258%	\$6	\$7	\$2	394%	\$					

Allegheny Health Network	Western Pennsylvania Hospital	390090	3		\$102	\$54	189%	176%	\$89	\$41	219%	\$13	\$109	\$51	180%	155%	\$101	\$53	\$8	\$8	\$211	\$115	184%	159%	\$96	\$190	\$94	203%	\$96	\$21	\$8	27%	\$13		
	Allegheny General Hospital	390050	1		\$22	\$11	193%	219%	\$18	\$8	224%	\$4	\$3	\$74	\$51	146%	154%	\$68	\$45	\$6	\$5	\$96	\$62	155%	166%	\$34	\$86	\$53	161%	\$32	\$10	\$5	197%	\$5	
	Saint Vincent Hospital	390009	3		\$13	\$8	164%	161%	\$12	\$7	174%	\$1	\$1								\$13	\$8	164%	161%	\$5	\$12	\$7	174%	\$5	\$1					
	Fortis Regional Hospital	390267	2		\$13	\$7	176%	171%	\$11	\$5	197%	\$2	\$2								\$13	\$7	176%	171%	\$6	\$11	\$5	197%	\$5	\$2					
	Jefferson Regional Medical Center	390265	3		\$2	\$2	151%	192%	\$2	\$1	155%	\$0	\$0								\$2	\$2	151%	192%	\$1	\$2	\$1	155%	\$1	\$0					
VCU Health System	Westfield Memorial Hospital	330166	NA		\$1	\$1	175%	140%	\$1	\$0	191%	\$0	\$0								\$1	\$1	175%	140%	\$0	\$1	\$0	191%	\$0	\$0					
	Community Memorial Hospital	490098	3		\$122	\$43	287%	288%	\$112	\$34	331%	\$10	\$9	\$125	\$21	589%	589%	\$123	\$20	\$2	\$2	\$248	\$64	388%	388%	\$184	\$236	\$53	441%	\$182	\$12	\$2	688%	\$10	
University of Arkansas for Medica	Vcu Health System Mcv Hospital	490032	2		\$87	\$36	242%	269%	\$74	\$28	261%	\$13	\$7								\$87	\$36	242%	269%	\$51	\$74	\$28	261%	\$46	\$13					
ProMedica Hes th System	Uams Medical Center	040016	1		\$184	\$51	362%	259%	\$171	\$42	402%	\$13	\$8	\$148	\$60	248%	198%	\$136	\$52	\$12	\$8	\$332	\$111	300%	226%	\$221	\$306	\$94	325%	\$212	\$25	\$8	314%	\$17	
	The Toledo Hospital	360068	5		\$13	\$5	240%	237%	\$11	\$4	299%	\$2	\$2	\$224	\$99	225%	153%	\$205	\$84	\$19	\$16	\$237	\$105	226%	157%	\$132	\$216	\$87	247%	\$129	\$21	\$16	135%	\$5	
	Defiance Hospital Inc.	361328	4		\$35	\$18	197%	199%	\$32	\$15	212%	\$4	\$3	\$25	\$19	135%	105%	\$20	\$15	\$4	\$3	\$60	\$37	165%	151%	\$24	\$52	\$30	173%	\$22	\$8	\$3	259%	\$5	
	Flower Hospital	360074	3		\$9	\$3	248%	339%	\$7	\$3	275%	\$2	\$1								\$9	\$3	248%	339%	\$5	\$7	\$3	275%	\$4	\$2					
	Lima Memorial Hosptl	360009	2		\$5	\$1	390%	365%	\$5	\$1	411%	\$0	\$0								\$5	\$1	390%	365%	\$4	\$5	\$1	411%	\$4	\$0					
	Community Health Center	230022	3		\$4	\$2	179%	187%	\$3	\$2	190%	\$1	\$1								\$4	\$2	179%	187%	\$2	\$3	\$2	190%	\$2	\$1					
	Branch Cty Memorial Hospital	360156	4		\$4	\$1	322%	330%	\$3	\$1	401%	\$1	\$0								\$4	\$1	322%	330%	\$3	\$3	\$1	401%	\$3	\$1					
Beth Israel Deaconess Medical Center	Beth Israel Deaconess Medical Center	220086	2		\$149	\$90	166%	178%	\$122	\$71	172%	\$27	\$18	\$148	\$113	131%	202%	\$134	\$104	\$14	\$10	\$297	\$203	146%	192%	\$94	\$256	\$175	146%	\$81	\$41	\$10	435%	\$32	
	Beth Israel Deacons	220083	4		\$7	\$4	192%	159%	\$6	\$3	200%	\$1	\$1								\$7	\$4	192%	159%	\$4	\$6	\$3	200%	\$3	\$1					
	Hospital-Neuro	220108	2		\$7	\$6	121%	120%	\$6	\$5	119%	\$1	\$1								\$7	\$6	121%	120%	\$1	\$5	\$5	119%	\$1	\$1					
	Bidmc-Milton Hospital Inc	220108	2		\$7	\$6	121%	120%	\$6	\$5	119%	\$1	\$1																						
	Beth Israel Deacons - Plymouth	220060	4		\$5	\$3	163%	169%	\$4	\$2	161%	\$2	\$1								\$5	\$3	163%	169%	\$2	\$4	\$2	161%	\$1	\$2					
Baystate Health	Baystate Medical Center	220077	3		\$70	\$35	198%	167%	\$63	\$29	214%	\$6	\$6	\$219	\$125	175%	177%	\$205	\$113	\$14	\$12	\$288	\$160	180%	174%	\$128	\$268	\$142	188%	\$126	\$20	\$12	173%	\$9	
	Baystate Wing Hospital & Medical Ctr	220030	3		\$10	\$8	127%	153%	\$8	\$6	141%	\$2	\$2								\$10	\$8	127%	153%	\$2	\$8	\$6	141%	\$2	\$2					
	Baystate Noble Hospital	220065	3		\$2	\$2	110%	123%	\$2	\$2	105%	\$0	\$0								\$2	\$2	110%	123%	\$0	\$2	\$2	105%	\$0	\$0					
	Baystate Frank In Medical Center	220016	4		\$1	\$1	94%	166%	\$1	\$1	94%	\$0	\$0								\$1	\$1	94%	166%	\$0	\$1	\$1	94%	\$0	\$0					
University of Miami Hes th System	University Of Miami Hosp & Clinics	100079	NA																																
	University Of Miami Hospital	100099	NA		\$14	\$4	319%	247%	\$12	\$3	367%	\$2	\$1	\$101	\$89	114%	151%	\$88	\$80	\$13	\$9	\$115	\$94	123%	165%	\$22	\$101	\$83	121%	\$17	\$15	\$9	161%	\$6	
	Anne Bates Leach Eye Hospital	100240	NA		\$64	\$17	375%	335%	\$57	\$12	494%	\$7	\$6								\$64	\$17	375%	335%	\$47	\$57	\$12	494%	\$46	\$7					
	Lifespan	410007	2		\$109	\$65	168%	169%	\$79	\$52	151%	\$30	\$13	\$27	\$27	102%	174%	\$25	\$26	\$2	\$1	\$136	\$92	148%	170%	\$44	\$104	\$78	134%	\$26	\$32	\$1	2424%	\$31	
	Newport Hospital	410006	5		\$78	\$32	244%	151%	\$62	\$26	239%	\$16	\$6								\$78	\$32	244%	151%	\$46	\$62	\$26	239%	\$16	\$16					
	The Miriam Hospital	410012	4		\$71	\$36	196%	179%	\$52	\$24	215%	\$19	\$12								\$71	\$36	196%	179%	\$35	\$52	\$24	215%	\$19	\$19					
	El Camino Hospital	050308	4		\$67	\$15	460%	352%	\$61	\$12	511%	\$6	\$3	\$214	\$47	459%	236%	\$197	\$38	\$17	\$8	\$281	\$61	459%	236%	\$220	\$258	\$50	512%	\$208	\$23	\$8	279%	\$15	
	Cape Cod Health care	220112	5		\$248	\$120	207%	257%	\$209	\$95	221%	\$39	\$25								\$248	\$120	207%	257%	\$128	\$209	\$95	221%	\$115	\$39					
	Falmouth Hospital	220135	4		\$32	\$12	263%	257%	\$28	\$10	292%	\$4	\$3								\$32	\$12	263%	257%	\$20	\$28	\$10	292%	\$19	\$4					
	Grand View Hospital	390057	4		\$101	\$78	130%	153%	\$86	\$61	141%	\$15	\$16	\$178	\$119	149%	164%	\$156	\$95	\$23	\$24	\$279	\$197	142%	160%	\$82	\$242	\$156	154%	\$85	\$38	\$24	155%	\$13	
	Beaufort Memorial Hospital	420067	3		\$210	\$63	332%	376%	\$192	\$52	369%	\$18	\$11	\$58	\$31	188%	180%	\$54	\$28	\$4	\$3	\$268	\$94	285%	312%	\$174	\$246	\$80	308%	\$166	\$22	\$3	748%	\$19	
Mission Health System	Mission Hospital Inc	340002	5		\$118	\$41	285%	349%	\$104	\$33	313%	\$13	\$8	\$131	\$31	425%	394%	\$127	\$28	\$4	\$3	\$249	\$72	345%	368%	\$177	\$231	\$61	377%	\$170	\$17	\$3	623%	\$15	
	Blue Ridge Regional Hospital	341329	4		\$14	\$7	194%	219%	\$12	\$6	195%	\$2	\$1								\$14	\$7	194%	219%	\$7	\$6	\$6	195%	\$6	\$2					
Caromont Health System	Gaston Memorial Hospital	340032	2		\$177	\$74	240%	274%	\$160	\$66	243%	\$17	\$8	\$79	\$28	284%	284%	\$70	\$24	\$8	\$4	\$255	\$101	252%	277%	\$154	\$230	\$90	257%	\$141	\$25	\$4	632%	\$21	
	HonorHealth Center	030087	4		\$62	\$43	143%	170%	\$54	\$36	152%	\$8	\$8	\$103	\$50	206%	223%	\$83	\$40	\$20	\$10	\$166	\$94	177%	199%	\$72	\$138	\$76	182%	\$62	\$28	\$10	276%	\$18	
	Deer Valley Medical Center	030052	3		\$24	\$13	194%	237%	\$22	\$11	197%	\$2	\$1																						
	Scottsdale Thompson Peak Med Ctr	030123	5		\$22	\$20	111%	161%	\$18	\$17	105%	\$4	\$3																						
	Scottsdale Osborn Medical Center	030038	4		\$17	\$10	168%	237%	\$13	\$8	176%	\$4	\$3																						
	John C Lincoln Medical Center	030014	2		\$14	\$9	163%	167%	\$12	\$7	162%	\$3	\$2																						
Middlesex Health System	Middlesex Hospital	070020</																																	

Sutter Coast Hospital	050417	3	\$13	\$2	674%	498%	\$8	\$1	584%	\$5	\$1									\$13	\$2	674%	498%	\$11	\$8	\$1	584%	\$6	\$5								
Sutter Davis Hospital	050537	4	\$13	\$3	499%	401%	\$12	\$2	583%	\$1	\$1									\$13	\$3	499%	401%	\$11	\$12	\$2	583%	\$10	\$1								
Sutter Medical Center - Sacramento	050108	4	\$10	\$2	482%	352%	\$10	\$2	524%	\$0	\$0									\$10	\$2	482%	352%	\$8	\$10	\$2	524%	\$8	\$0								
Summit Medical Center	050043	5	\$8	\$2	435%	437%	\$7	\$1	520%	\$1	\$0									\$8	\$2	435%	437%	\$6	\$7	\$1	520%	\$6	\$1								
St. Lukes Hospital	050055	2	\$6	\$2	383%	380%	\$5	\$1	426%	\$1	\$0									\$6	\$2	383%	380%	\$4	\$5	\$1	426%	\$4	\$1								
Sutter Santa Rosa Regional Hospital	050291	4	\$4	\$1	610%	373%	\$4	\$1	696%	\$0	\$0									\$4	\$1	610%	373%	\$4	\$4	\$1	696%	\$4	\$0								
FirstHealth of The Carolinas	340115	4	\$126	\$34	366%	355%	\$115	\$29	399%	\$11	\$6	\$80	\$44	184%	184%	\$69	\$36	\$11	\$7	\$206	\$78	264%	260%	\$128	\$185	\$65	283%	\$119	\$22								
Presbyterian Health Care Services	320021	2	\$182	\$91	200%	239%	\$176	\$88	201%	\$5	\$3									\$182	\$91	200%	239%	\$91	\$176	\$88	201%	\$89	\$5								
Presbyterian Hospital	320021	2	\$182	\$91	200%	239%	\$176	\$88	201%	\$5	\$3									\$182	\$91	200%	239%	\$91	\$176	\$88	201%	\$89	\$5								
Plains Regional Medical Ctr - Clovis	320022	3	\$18	\$4	419%	356%	\$15	\$3	479%	\$3	\$1									\$18	\$4	419%	356%	\$14	\$15	\$3	479%	\$12	\$3								
Bocoona General Hospital	321301	NA	\$7	\$4	150%	216%	\$5	\$4	141%	\$1	\$1									\$7	\$4	150%	216%	\$7	\$5	\$4	141%	\$2	\$1								
Houston Methodist	450820	4	\$141	\$39	367%	427%	\$135	\$38	359%	\$6	\$1									\$141	\$39	367%	427%	\$103	\$135	\$38	359%	\$98	\$6								
The Methodist Hospital	450358	5	\$42	\$24	174%	393%	\$35	\$22	163%	\$6	\$2									\$42	\$24	174%	393%	\$18	\$35	\$22	163%	\$14	\$6								
Methodist West Houston Hospital	670077	4	\$11	\$3	434%	305%	\$10	\$2	412%	\$1	\$0									\$11	\$3	434%	305%	\$9	\$10	\$2	412%	\$8	\$1								
Methodist Willowbrook Hospital	450844	4	\$6	\$1	436%	258%	\$5	\$1	497%	\$0	\$0									\$6	\$1	436%	258%	\$4	\$5	\$1	497%	\$4	\$0								
Scripps Memorial Hospital - La Jolla	050324	5	\$79	\$24	335%	265%	\$57	\$17	334%	\$22	\$6									\$79	\$24	335%	265%	\$55	\$57	\$17	334%	\$40	\$22								
Scripps Mercy Hospital	050077	2	\$69	\$15	445%	340%	\$57	\$12	471%	\$12	\$3									\$69	\$15	445%	340%	\$53	\$57	\$12	471%	\$45	\$12								
Scripps Memorial Hospital-Encinitas	050503	4	\$41	\$16	249%	348%	\$35	\$12	280%	\$6	\$4									\$41	\$16	249%	348%	\$25	\$35	\$12	280%	\$22	\$6								
Scripps Green Hospital	050424	5	\$10	\$6	172%	228%	\$8	\$5	148%	\$3	\$1									\$10	\$6	172%	228%	\$4	\$8	\$5	148%	\$2	\$3								
Saint Joseph Medical Center	St.Josephs Medical Center	330006	1	\$3	\$5	75%	91%	\$2	\$4	62%	\$1	\$1	\$193	\$82	234%	157%	\$191	\$81	\$2	\$2	\$196	\$87	225%	154%	\$109	\$193	\$85	228%	\$109	\$3							
Edward Elmhurst Health Care	Edward Hospital	140231	5	\$72	\$33	218%	353%	\$64	\$25	252%	\$8	\$8	\$124	\$26	470%	174%	\$117	\$22	\$6	\$5	\$196	\$59	330%	273%	\$136	\$181	\$47	384%	\$134	\$14							
Central Maine Health Care Corporation	Central Maine Medical Center	200024	2	\$30	\$10	297%	246%	\$28	\$9	327%	\$2	\$2	\$146	\$76	192%	341%	\$140	\$71	\$5	\$5	\$176	\$86	205%	330%	\$90	\$168	\$80	211%	\$89	\$8							
Harford Healthcare Corporation	Harford Hospital	201310	4	\$12	\$10	119%	117%	\$11	\$9	115%	\$1	\$1								\$12	\$10	119%	117%	\$2	\$11	\$9	115%	\$1	\$1								
	Windham Community Memorial Hospital	070025	2																	\$65	\$34	189%	200%	\$62	\$33	\$3	\$1	\$65	\$34	189%	200%	\$31	\$62	\$33	190%	\$30	\$3
	The Hospital Of Central Connecticut	070021	4	\$39	\$15	266%	244%	\$32	\$11	283%	\$7	\$3									\$39	\$15	266%	244%	\$24	\$32	\$11	283%	\$21	\$7							
	Natchaug Hospital	070035	3	\$38	\$10	396%	260%	\$37	\$9	410%	\$1	\$1									\$38	\$10	396%	260%	\$29	\$37	\$9	410%	\$28	\$1							
Covenant Health	Charlotte Hungerford Hospital	070011	1	\$10	\$5	225%	161%	\$8	\$3	236%	\$2	\$1									\$10	\$5	225%	161%	\$6	\$8	\$3	236%	\$5	\$2							
	Leconte Medical Center	440081	2	\$42	\$29	148%	205%	\$32	\$23	137%	\$10	\$5	\$34	\$21	158%	162%	\$32	\$21	\$2	\$1	\$76	\$50	152%	187%	\$26	\$64	\$44	146%	\$20	\$12							
	Cumberland Medical Center	440009	3	\$65	\$27	237%	226%	\$58	\$22	259%	\$6	\$5									\$65	\$27	237%	226%	\$37	\$58	\$22	259%	\$36	\$6							
	Fort Sanders Regional Medical Center	440125	2	\$21	\$15	144%	157%	\$14	\$11	127%	\$7	\$4									\$21	\$15	144%	157%	\$6	\$14	\$11	127%	\$3	\$7							
	Parkwest Medical Center	440173	2	\$8	\$3	244%	154%	\$6	\$2	292%	\$2	\$1									\$8	\$3	244%	154%	\$5	\$6	\$2	292%	\$4	\$2							
	Methodist Medical Center	440034	1	\$6	\$3	180%	156%	\$4	\$2	174%	\$2	\$1									\$6	\$3	180%	156%	\$3	\$4	\$2	174%	\$2	\$2							
	Montgomery-Hamilton Hospital	440030	2	\$2	\$1	268%	162%	\$2	\$1	282%	\$0	\$0									\$2	\$1	268%	162%	\$1	\$2	\$1	282%	\$1	\$0							
	Fort Loudoun Medical Center	440110	3	\$2	\$1	187%	155%	\$1	\$1	180%	\$1	\$0									\$2	\$1	187%	155%	\$1	\$1	\$1	180%	\$1	\$1							
	Roane County Medical Center	440031	2	\$1	\$1	165%	177%	\$1	\$1	161%	\$0	\$0									\$1	\$1	165%	177%	\$1	\$1	\$1	161%	\$0	\$0							
Jackson Health System	Jackson Memorial	100022	1	\$47	\$13	368%	309%	\$44	\$10	429%	\$3	\$3	\$123	\$125	99%	208%	\$103	\$110	\$20	\$15	\$171	\$138	124%	217%	\$33	\$147	\$120	122%	\$27	\$15							
OHR	The Regional Medical Center	420068	1	\$72	\$21	343%	259%	\$69	\$18	372%	\$4	\$3									\$72	\$21	343%	259%	\$51	\$69	\$18	372%	\$50	\$4							
	Nor western Medical Center	470024	4	\$41	\$13	314%	245%	\$36	\$11	340%	\$5	\$3									\$41	\$13	314%	245%	\$28	\$36	\$11	340%	\$25	\$5							
	Wooster Community Hospital	360036	4	\$9	\$5	188%	159%	\$7	\$4	198%	\$1	\$1									\$9	\$5	188%	159%	\$4	\$7	\$4	198%	\$4	\$1							
	Hendry Regional Medical Center	101309	2	\$8	\$4	180%	186%	\$6	\$4	182%	\$1	\$1									\$8	\$4	180%	186%	\$3	\$6	\$4	182%	\$3	\$1							
	Grimm Medical Center	131327	4	\$8	\$6	135%	162%	\$7	\$5	130%	\$1	\$1									\$8	\$6	135%	162%	\$2	\$7	\$5	130%	\$2	\$1							
	Newberry County Memorial Hospital	420053	4	\$8	\$2	329%	321%	\$7	\$2	361%	\$1	\$0									\$8	\$2	329%	321%	\$5	\$7	\$2	361%	\$5	\$1							
	Community Hospital	060054	3	\$7	\$2	308%	374%	\$6	\$2	383%	\$1	\$1									\$7	\$2	308%	374%	\$5	\$6	\$2	383%	\$5	\$1							
	West Park Hospital	531312	4	\$7	\$5	139%	188%	\$5	\$5	135%	\$1	\$0									\$7	\$5	139%	188%	\$2	\$5	\$5	135%	\$2	\$1							
	Knox Community Hospital	360040	2	\$6	\$2	363%	414%	\$6	\$1	466%	\$0	\$0									\$6	\$2	363%	414%	\$5	\$6	\$1	466%	\$5	\$0							
	Summersville Regional Medical Center	510082	2	\$3	\$1	212%	238%	\$2	\$1	260%	\$1	\$1									\$3	\$1	212%	238%	\$1	\$2	\$1	260%	\$1	\$1							
	Hayes Green Beach Memorial Hospital	231327	3	\$1	\$1	125%	174%	\$1	\$1	126%	\$0	\$0									\$1	\$1	125%	174%	\$0	\$1	\$1	125%	\$0	\$0							
Nanticoke Health Services	Nanticoke Memorial Hospital	080006	4	\$91	\$44	206%	213%	\$82	\$37	221%	\$9	\$7	\$77	\$39	198%	186%	\$72	\$34	\$5	\$5	\$168	\$83	203%	200%	\$85	\$154	\$71	216%	\$83	\$15							
Ochsner Health System	Ochsner Clinic Foundation	190036	2	\$80	\$39	206%	266%	\$68	\$32	214%	\$12	\$7	\$45	\$33	135%	209%	\$34	\$26	\$10	\$7	\$125	\$72	173%	239%	\$53	\$103	\$58	178%	\$45	\$22							
	Hancock Medical Center	250162	4	\$30	\$18	166%	173%	\$24	\$14	176%	\$6	\$4									\$30	\$18	166%	173%	\$12	\$24	\$14	176%	\$11	\$6							
	Ochsner Medical Center - Kenner Lic	190274	3	\$7	\$4	202%	257%	\$6	\$3	213%	\$1	\$1									\$7	\$4	202%	257%	\$4	\$6	\$3	213%	\$3	\$1							
	Ochsner Medical Center - Baton Rouge	190202	3	\$1	\$1	174%	236%	\$1	\$0	211%	\$0	\$0									\$1	\$1	174%	236%	\$1	\$1	\$0	211%	\$0	\$0							
Barton Healthcare System	Barton Memorial Hospital	0503																																			

Healthcare Data Analysis Report - Q3 2023																																
Region A		Financial Performance														Operational Metrics																
Category	Sub-Category	Revenue		Profit Margin		Net Income		Revenue Growth		Cost Control		Efficiency		Patient Flow		Quality Indicators		Risk Exposure		Regulatory Compliance		Employee Satisfaction		Community Impact		Future Outlook						
		\$100M	\$100M	15%	15%	\$10M	\$10M	10%	10%	5%	5%	80%	80%	100%	100%	90%	90%	10%	10%	95%	95%	85%	85%	90%	90%	80%	80%					
Adventist Health	Adventist Health Castle	120006	4	\$1	\$1	135%	206%	\$1	\$1	132%	\$0	\$0	\$70	\$53	132%	177%	\$66	\$49	\$4	\$4	\$71	\$54	132%	178%	\$17	\$67	\$50	134%	\$17	\$5		
	Adventist Health Hartford	050121	2	\$51	\$51	543%	479%	\$47	\$7	64%	\$4	\$2					\$51	\$9	543%	479%	\$41	\$47	\$7	64%	\$40	\$4						
	Adventist Health Glendale	050239	3	\$13	\$3	406%	271%	\$10	\$2	408%	\$2	\$1					\$13	\$3	406%	271%	\$9	\$10	\$2	408%	\$8	\$2						
	St. Helena Hospital	050013	3	\$5	\$1	350%	225%	\$5	\$1	425%	\$0	\$0					\$5	\$1	350%	225%	\$4	\$5	\$1	425%	\$4	\$0						
	Adventist Health Bakersfield	050455	2	\$4	\$2	286%	180%	\$4	\$1	322%	\$1	\$0					\$4	\$2	286%	180%	\$3	\$4	\$1	322%	\$2	\$1						
Tallahassee Memorial Healthcare	Tallahassee Memorial Hospital	100135	3	\$101	\$29	344%	339%	\$91	\$22	409%	\$10	\$7	\$37	\$31	121%	141%	\$34	\$28	\$3	\$2	\$138	\$60	230%	237%	\$78	\$125	\$51	246%	\$74	\$13		
University Health Care System	University Health Services Inc.	110028	4	\$25	\$37	66%	174%	\$18	\$31	56%	\$7	\$6	\$112	\$55	204%	253%	\$99	\$45	\$13	\$10	\$137	\$92	148%	221%	\$45	\$117	\$76	153%	\$40	\$20		
Coastal Carolinas Health Alliance	J Arthur Dasher Memorial Hospital	341327	4	\$116	\$58	199%	211%	\$94	\$47	199%	\$21	\$11						\$116	\$58	199%	211%	\$57	\$94	\$47	199%	\$47	\$21					
	Baptist Regional Medical Center	340024	2	\$12	\$4	309%	233%	\$10	\$3	363%	\$2	\$1						\$12	\$4	309%	233%	\$8	\$10	\$3	363%	\$7	\$2					
Boulder Community Health	Boulder Community Hospital	060027	3	\$133	\$48	277%	279%	\$118	\$38	315%	\$15	\$11						\$133	\$48	277%	279%	\$95	\$118	\$38	315%	\$81	\$15					
Navicent Health	Medical Center Of Central Georgia	110107	3	\$133	\$53	252%	218%	\$106	\$39	271%	\$28	\$14						\$133	\$53	252%	218%	\$80	\$106	\$39	271%	\$67	\$28					
Cabell Huntington Hospital	Cabell Huntington Hospital	510055	3	\$127	\$20	620%	453%	\$123	\$17	703%	\$4	\$3						\$127	\$20	620%	453%	\$107	\$123	\$17	703%	\$105	\$4					
	St. Marys Medical Center Inc.	510007	4	\$5	\$2	302%	394%	\$4	\$1	407%	\$1	\$1						\$5	\$2	302%	394%	\$3	\$4	\$1	407%	\$3	\$1					
Baptist Health Care	Jay Hospital	100048	3	\$78	\$31	250%	280%	\$66	\$23	291%	\$11	\$8						\$78	\$31	250%	280%	\$47	\$66	\$23	291%	\$44	\$11					
	Baptist Hospital	100053	4	\$49	\$17	284%	249%	\$44	\$14	317%	\$5	\$3						\$49	\$17	284%	249%	\$32	\$44	\$14	317%	\$30	\$5					
Saint Josephs Candler Health System	St. Josephs Hospital Inc.	110043	2	\$27	\$13	211%	195%	\$23	\$11	219%	\$4	\$2	\$37	\$20	186%	170%	\$31	\$16	\$6	\$4	\$65	\$33	196%	180%	\$32	\$54	\$26	206%	\$28	\$10		
	Candler Hospital Inc.	110024	2	\$56	\$28	197%	196%	\$46	\$22	206%	\$10	\$6						\$56	\$28	197%	196%	\$28	\$46	\$22	206%	\$24	\$10					
Northern Arizona Healthcare	Flagstaff Medical Center	030023	5	\$63	\$13	480%	367%	\$58	\$10	563%	\$6	\$3						\$63	\$13	480%	367%	\$50	\$58	\$10	563%	\$47	\$6					
	Vermont Valley Medical Center	030007	5	\$52	\$11	487%	458%	\$48	\$8	595%	\$3	\$2						\$52	\$11	487%	458%	\$41	\$48	\$8	595%	\$40	\$3					
Greenville Health System	Ghs Greenville Memorial Hospital	420078	3	\$101	\$34	295%	303%	\$95	\$31	302%	\$6	\$3						\$101	\$34	295%	303%	\$67	\$95	\$31	302%	\$64	\$6					
	Ghs Hillcrest Memorial Hospital	420037	4	\$13	\$4	350%	390%	\$11	\$3	405%	\$2	\$1						\$13	\$4	350%	390%	\$9	\$11	\$3	405%	\$9	\$2					
South Georgia Medical Center	South Georgia Medical Center	110122	4	\$31	\$8	403%	361%	\$27	\$6	466%	\$3	\$2	\$78	\$42	184%	239%	\$66	\$29	\$12	\$13	\$109	\$50	218%	258%	\$59	\$94	\$35	267%	\$59	\$15		
	Saint Benet Campus	110234	NA	\$5	\$1	495%	467%	\$4	\$1	742%	\$1	\$0						\$5	\$1	495%	467%	\$4	\$4	\$1	742%	\$4	\$1					
Hospital Presbyterian	Hospital Presbyterian	050224	4	\$114	\$32	360%	248%	\$105	\$25	425%	\$9	\$7						\$114	\$32	360%	248%	\$82	\$105	\$25	425%	\$80	\$9					
HealthTech Management Services	Athronack Medical Center	330079	4	\$103	\$38	273%	283%	\$93	\$30	305%	\$10	\$8						\$103	\$38	273%	283%	\$65	\$93	\$30	305%	\$63	\$10					
	Upson Regional Medical Center	110002	2	\$9	\$2	484%	289%	\$8	\$1	560%	\$1	\$0						\$9	\$2	484%	289%	\$7	\$8	\$1	560%	\$7	\$1					
The Ohio State University Wexner Medical Center	The Ohio State University Hospital	360085	4	\$67	\$24	275%	226%	\$56	\$19	302%	\$11	\$6	\$44	\$31	141%	250%	\$38	\$28	\$6	\$3	\$111	\$56	200%	239%	\$56	\$94	\$47	203%	\$48	\$17		
Christus Health	St. Vincent Hospital	320002	4	\$47	\$13	372%	298%	\$40	\$10	419%	\$6	\$3						\$47	\$13	372%	298%	\$34	\$40	\$10	419%	\$31	\$6					
	Santa Rosa Health Care	450237	3	\$28	\$9	313%	307%	\$24	\$8	310%	\$4	\$1						\$28	\$9	313%	307%	\$19	\$24	\$8	310%	\$16	\$4					
	Christus Spohn Hospital Corpus Christi	450046	2	\$19	\$12	164%	327%	\$17	\$10	164%	\$2	\$1						\$19	\$12	164%	327%	\$7	\$17	\$10	164%	\$7	\$2					
	Christus Mother Frances Hospital-Tyler	450102	4	\$12	\$5	253%	321%	\$10	\$4	267%	\$2	\$1						\$12	\$5	253%	321%	\$7	\$10	\$4	267%	\$6	\$2					
	Christus Mtn - Jacksonville	451319	NA	\$5	\$2	301%	250%	\$3	\$1	343%	\$2	\$1						\$5	\$2	301%	250%	\$3	\$1	343%	\$2	\$2						
MaineGeneral Health CAMC Health System	Malhegenral Medical Center	200039	4	\$109	\$40	273%	296%	\$99	\$33	300%	\$11	\$7						\$109	\$40	273%	296%	\$69	\$99	\$33	300%	\$66	\$11					
Boston Medical Center	Charleston Area Medical Center Inc.	510022	2	\$107	\$26	409%	434%	\$102	\$23	445%	\$6	\$3						\$107	\$26	409%	434%	\$81	\$102	\$23	445%	\$79	\$6					
BJC Healthcare	Boston Medical Center	220031	2	\$107	\$74	145%	156%	\$92	\$63	147%	\$15	\$11						\$107	\$74	145%	156%	\$33	\$92	\$63	147%	\$29	\$15					
	Parkland Health Center - Farmington	260163	5	\$7	\$2	326%	356%	\$7	\$2	385%	\$1	\$0						\$7	\$2	326%	356%	\$5	\$7	\$2	385%	\$5	\$1					
	Memorial Hospital	140185	2	\$3	\$1	320%	307%	\$2	\$0	501%	\$1	\$0						\$3	\$1	320%	307%	\$2	\$0	\$0	501%	\$2	\$1					
PeaceHealth	Overlake Hospital Medical Center	500051	4	\$38	\$16	229%	280%	\$32	\$13	249%	\$6	\$4						\$38	\$16	229%	280%	\$21	\$32	\$13	249%	\$19	\$6					
	PeaceHealth Southwest	Medical Center	500050	2	\$23	\$9	265%	239%	\$19	\$7	266%	\$4	\$2						\$23	\$9	265%	239%	\$14	\$19	\$7	266%	\$12	\$4				
	Shire-Riverbend	380102	3	\$16	\$6	345%	324%	\$14	\$3	407%	\$2	\$1						\$16	\$6	345%	324%	\$11	\$14	\$3	407%	\$10	\$2					
	Evergreen Health Care	500124	5	\$12	\$6	197%	196%	\$11	\$6	201%	\$1	\$1						\$12	\$6	197%	196%	\$6	\$11	\$6	201%	\$6	\$1					
	St. Joseph Medical Center	500330	4	\$9	\$2	498%	395%	\$8																								

Healthcare Data Analysis Report - Q3 2023																																	
Region A		Region B														Region C																	
Hospital Type		Location		Patient Age Group		Treatment Type		Diagnosis		Treatment Progress		Treatment Outcome		Treatment Complications		Treatment Costs		Treatment Duration		Treatment Success Rate		Treatment Efficiency		Treatment Safety		Treatment Satisfaction		Treatment Quality					
Rutland Regional Health Services	Southeast County Hospital	470005	3	\$85	\$24	35%	34%	\$74	\$18	41%	\$12	\$6					\$85	\$24	35%	34%	\$61	\$74	\$18	41%	\$56	\$12							
Northeastern University Health System	The University of Chicago Medicine	140010	4	\$61	\$25	24%	29%	\$51	\$20	25%	\$10	\$6	\$23	\$14	15%	19%	\$17	\$12	\$5	\$3	\$83	\$40	21%	25%	\$44	\$68	\$31	21%	\$37	\$15	\$3	56%	\$12
Jamalica Hospital Medical Center	University Of Washington Med Ctr	330014	1	\$20	\$9	20%	25%	\$17	\$8	22%	\$2	\$2	\$51	\$52	9%	9%	\$49	\$50	\$1	\$2	\$70	\$61	11%	12%	\$9	\$67	\$58	11%	\$9	\$3	\$2	22%	\$2
UW Medicine Northwest Hospital	Harborview Medical Center	500008	4	\$40	\$12	32%	27%	\$36	\$9	38%	\$4	\$3						\$40	\$12	32%	27%	\$28	\$36	\$9	38%	\$26	\$4						
Kalispell Regional Healthcare	Kalispell Regional Medical Center	500064	3	\$16	\$4	43%	29%	\$14	\$2	61%	\$2	\$1						\$16	\$4	43%	29%	\$12	\$14	\$2	61%	\$12	\$2						
Evangelical Community Hospital	The University of Kansas Health S	270051	5	\$71	\$17	42%	36%	\$68	\$15	46%	\$3	\$2						\$71	\$17	42%	36%	\$54	\$68	\$15	46%	\$63	\$3						
Foundation Surgical Hospital Aff	East El Paso Phys. Med. Center, Lic.	450877	5	\$11	\$0	130%	123%	\$0	\$0	121%	\$0	\$0						\$1	\$0	130%	123%	\$0	\$0	\$0	121%	\$0	\$0						
Baldad Health	Holston Valley Hosp & Med Ctr	440017	2	\$25	\$10	26%	22%	\$21	\$7	28%	\$4	\$2						\$25	\$10	26%	22%	\$15	\$21	\$7	28%	\$14	\$4						
UNM Hospitals	Bristol Regional Medical Center	440012	1	\$13	\$8	172%	21%	\$10	\$6	174%	\$3	\$2						\$13	\$8	172%	21%	\$5	\$10	\$6	174%	\$4	\$3						
Eisenhower Medical Center	Indian Path Medical Center	440176	4	\$9	\$5	181%	28%	\$7	\$4	180%	\$2	\$1						\$9	\$5	181%	28%	\$4	\$7	\$4	180%	\$3	\$2						
Renown Health	Johnston Memorial Hospital	490053	2	\$8	\$2	35%	22%	\$7	\$2	44%	\$1	\$1						\$8	\$2	35%	22%	\$6	\$7	\$2	44%	\$6	\$1						
MemorialCare Health System	Takoma Regional Hospital	440050	2	\$6	\$3	204%	196%	\$4	\$2	211%	\$2	\$1						\$6	\$3	204%	196%	\$3	\$4	\$2	211%	\$2	\$2						
LCMC Health System	Laughlin Memorial Hospital	440025	2	\$5	\$3	177%	183%	\$4	\$2	173%	\$2	\$1						\$5	\$3	177%	183%	\$2	\$4	\$2	173%	\$2	\$2						
Oris	Hancock County Hospital	441313	NA	\$4	\$2	189%	170%	\$4	\$2	191%	\$0	\$0						\$4	\$2	189%	170%	\$2	\$4	\$2	191%	\$2	\$0						
University of Tennessee Medical C	Johnson City Medical Center	440063	1	\$2	\$1	20%	33%	\$2	\$1	22%	\$0	\$0						\$2	\$1	20%	33%	\$1	\$2	\$1	22%	\$1	\$0						
Saint Luke's Health System	University Of New Mexico Hospital	320001	1	\$52	\$18	28%	23%	\$45	\$15	30%	\$7	\$4						\$52	\$18	28%	23%	\$34	\$45	\$15	30%	\$30	\$7						
Mary Washington Healthcare	Unm Sandia Regional Medical Center	320089	3	\$19	\$6	300%	234%	\$17	\$5	31%	\$2	\$1						\$19	\$6	300%	234%	\$13	\$17	\$5	31%	\$12	\$2						
Renown Health	Eisenhower Medical Center	050573	5	\$71	\$24	29%	19%	\$65	\$19	33%	\$6	\$5						\$71	\$24	29%	19%	\$47	\$65	\$19	33%	\$46	\$6						
Long Beach Memorial Medical Center	Renown Regional Medical Center	290001	1	\$71	\$16	43%	20%	\$63	\$12	51%	\$8	\$4						\$71	\$16	43%	20%	\$55	\$63	\$12	51%	\$50	\$8						
Orange Coast Memorial Medical Center	Gadieback Memorial Medical Center	050678	3	\$27	\$8	34%	32%	\$25	\$6	38%	\$2	\$1						\$27	\$8	34%	32%	\$19	\$25	\$6	38%	\$18	\$2						
West Jefferson Medical Center	University Medical Ctr. At New Orleans	050603	4	\$15	\$5	31%	29%	\$13	\$4	36%	\$2	\$1						\$15	\$5	31%	29%	\$10	\$13	\$4	36%	\$9	\$2						
University Medical Ctr. At New Orleans	Touro Infirmary	190046	3	\$8	\$4	189%	166%	\$7	\$3	205%	\$2	\$1						\$8	\$4	189%	166%	\$4	\$7	\$3	205%	\$3	\$2						
Fairway Medical Center	Fairway Medical Center	190267	4	\$4	\$3	109%	110%	\$2	\$3	91%	\$1	\$1						\$4	\$3	109%	110%	\$0	\$2	\$3	91%	\$0	\$1						
New Orleans East Hospital	University of Tennessee Medical Center	190005	2	\$11	\$7	162%	207%	\$9	\$6	179%	\$2	\$2						\$11	\$7	162%	207%	\$4	\$9	\$6	179%	\$4	\$2						
Saint Luke's Health System	Saint Luke's Regional Medical Center	130005	5	\$58	\$21	27%	28%	\$52	\$16	31%	\$6	\$5						\$58	\$21	27%	28%	\$37	\$52	\$16	31%	\$36	\$5						
Mary Washington Healthcare	Saint Luke's North Hosptl	260062	4	\$10	\$2	41%	46%	\$9	\$2	48%	\$1	\$0						\$10	\$2	41%	46%	\$8	\$9	\$2	48%	\$7	\$1						
The Care Foundation	Mary Washington Hospital	490022	3	\$54	\$21	252%	298%	\$48	\$17	280%	\$6	\$4						\$54	\$21	252%	298%	\$33	\$48	\$17	280%	\$31	\$6						
Care New England Health System	Carle Foundation Hospital	140091	3	\$58	\$21	284%	332%	\$53	\$17	307%	\$5	\$3						\$58	\$21	284%	332%	\$38	\$53	\$17	307%	\$36	\$5						
Nathan Littauer Hospital & Nursing H	Richland Memorial Hospital	140147	3	\$7	\$2	40%	48%	\$6	\$1	51%	\$1	\$0						\$7	\$2	40%	48%	\$5	\$6	\$1	51%	\$5	\$1						
Archbold Medical Center	Kent County Memorial Hospital	410009	2	\$52	\$42	123%	157%	\$43	\$32	134%	\$9	\$10						\$52	\$42	123%	157%	\$10	\$43	\$32	134%	\$11	\$9						
Summa Health	Women & Infants Hospital	410010	3	\$13	\$6	214%	195%	\$12	\$5	231%	\$2	\$1						\$13	\$6	214%	195%	\$7	\$12	\$5	231%	\$7	\$2						
Gummi Health	John D. Archbold Memorial Hospital	110038	3	\$64	\$13	500%	482%	\$57	\$10	589%	\$7	\$3						\$64	\$13	500%	482%	\$51	\$57	\$10	589%	\$47	\$7						
Nathan Littauer Hospital & Nursing H	The Chambersburg Hospital	390151	4	\$57	\$17	331%	344%	\$53	\$13	403%	\$4	\$4						\$57	\$17	331%	344%	\$40	\$53	\$13	403%	\$40	\$4						
Southeast Georgia Health System	Waynesboro Hospital	390138	4	\$5	\$2	31%	32%	\$5	\$1	36%	\$0	\$0						\$5	\$2	31%	32%	\$4	\$5	\$1	36%	\$4	\$0						
Blessing Health System	Nathan Littauer Hospital & Nursing H	330276	4	\$63	\$14	44%	44%	\$56	\$10	543%	\$6	\$4						\$63	\$14	44%	44%	\$49	\$56	\$10	543%	\$46	\$6						
Baptist Health Lexington	Sights - Brunswick Campus	110025	2	\$54	\$23	240%	212%	\$47	\$18	262%	\$8	\$5						\$54	\$23	240%	212%	\$32	\$47	\$18	262%	\$29	\$8						
Baptist Health Corbin	Sights - Camden Campus	110146	3	\$7	\$3	238%	241%	\$5	\$2	23%	\$1	\$0						\$7	\$3	238%	241%	\$4	\$5	\$2	238%	\$3	\$1						
Houston Healthcare	Baptist Health Louisville	180130	2	\$8	\$5	180%	163%	\$6	\$3	199%	\$2	\$1						\$8	\$5	180%	163%	\$4	\$6	\$3	199%	\$3	\$2						
Perry Hosptl	Houston Medical Center	110069	3	\$54	\$23	237%	229%	\$48	\$20	241%	\$6	\$3						\$54	\$23	237%	229%	\$31	\$48	\$20	241%	\$28	\$6						
North Country Healthcare	Perry Hosptl	110153	4	\$5	\$1	45%	37%	\$4	\$1	54%	\$1	\$0						\$5	\$1	45%	37%	\$4	\$4	\$1	54%	\$3	\$1						
Weeks Medical Center	Littleton Regional Healthcare	301302	4	\$31	\$26	120%	163%	\$27	\$23	118%	\$4	\$3						\$31	\$26	120%	163%	\$5	\$27	\$23	118%	\$4	\$4						
Androscoggin Valley Hosptl	301310	4	\$6	\$5	107%	130%	\$5	\$5	101%	\$1	\$1						\$6	\$5	107%	130%	\$0	\$5	\$5	101%	\$0	\$1							
BBM Health	St. Marys Hospital	520083	5	\$15	\$2	593%	315%	\$9	\$1	61%	\$6	\$1						\$15	\$2	593%	315%	\$12	\$9	\$1	61%	\$8	\$6	</					

Stm Health Depaul Hospital	260104	2	\$11	\$5	207%	217%	\$10	\$4	233%	\$1	\$1									\$11	\$5	207%	217%	\$6	\$10	\$4	233%	\$5	\$1	
Ozarks Medical Center	260078	2	\$9	\$3	349%	319%	\$8	\$2	350%	\$1	\$0									\$9	\$3	349%	319%	\$6	\$8	\$2	350%	\$6	\$1	
St Anthony Hospital	370037	3	\$5	\$3	157%	194%	\$4	\$3	165%	\$1	\$1									\$5	\$3	157%	194%	\$2	\$4	\$3	165%	\$2	\$1	
Clay County Hospital	141351	3	\$4	\$2	190%	202%	\$4	\$2	191%	\$0	\$0									\$4	\$2	190%	202%	\$2	\$4	\$2	191%	\$2	\$0	
Regional Health	430077	3	\$6	\$15	233%	346%	\$29	\$12	237%	\$6	\$3									\$36	\$15	233%	346%	\$20	\$29	\$12	237%	\$17	\$6	
Lead-Deadwood Regional Hospital	431320	NA	\$7	\$8	99%	169%	\$6	\$7	90%	\$1	\$0									\$7	\$8	99%	169%	\$0	\$6	\$7	90%	\$1	\$1	
Fall River Hospital	431322	NA	\$7	\$7	110%	164%	\$6	\$6	104%	\$1	\$1									\$7	\$7	110%	164%	\$1	\$6	\$6	104%	\$0	\$1	
Spearfish Regional Hospital	430048	4	\$6	\$3	205%	379%	\$5	\$2	210%	\$1	\$0									\$6	\$3	205%	379%	\$3	\$5	\$2	210%	\$3	\$1	
Berkshire Health Systems	Berkshire Medical Center	220046	3	\$36	\$18	198%	223%	\$35	\$17	202%	\$2	\$1								\$36	\$18	198%	223%	\$18	\$36	\$17	202%	\$17	\$2	
	Fairview Hospital	221302	5	\$19	\$17	109%	159%	\$18	\$17	109%	\$0	\$0								\$19	\$17	109%	159%	\$2	\$18	\$17	109%	\$2	\$0	
South east Health	The Queens Health Systems	010001	2	\$54	\$55	99%	136%	\$42	\$49	87%	\$12	\$6								\$54	\$55	99%	136%	\$0	\$42	\$49	87%	\$6	\$12	
The Queens Health Systems	The Queens Medical Center	120001	5	\$39	\$20	196%	275%	\$36	\$18	205%	\$3	\$3								\$39	\$20	196%	275%	\$19	\$36	\$18	205%	\$18	\$3	
Nor h Hawaii Community Hospital	120028	4	\$13	\$8	171%	261%	\$11	\$6	181%	\$2	\$2								\$13	\$8	171%	261%	\$5	\$11	\$6	181%	\$5	\$2		
Oswego Health	Oswego Hospital	330218	3	\$52	\$21	251%	255%	\$45	\$16	287%	\$7	\$5								\$52	\$21	251%	255%	\$31	\$45	\$16	287%	\$29	\$7	
SUNY Downstate Medical Center	University Hospital Of Brooklyn	330350	1	\$11	\$6	192%	178%	\$9	\$4	228%	\$2	\$2	\$41	\$47	87%	93%	\$39	\$44	\$2	\$3	\$52	\$53	99%	102%	\$1	\$48	\$48	99%	\$0	\$4
Premier Health	Miami Valley Hospital	360051	5	\$17	\$6	304%	273%	\$14	\$4	342%	\$3	\$1	\$23	\$18	133%	250%	\$21	\$16	\$2	\$2	\$40	\$23	174%	255%	\$17	\$35	\$20	177%	\$15	\$5
	Aratum Medical Center	360076	4	\$10	\$3	357%	286%	\$9	\$2	421%	\$1	\$1							\$10	\$3	357%	286%	\$8	\$9	\$2	421%	\$7	\$1		
Baptist Memorial Health Care Corp	Ms Baptist Medical Center	250102	3	\$27	\$21	124%	183%	\$22	\$19	115%	\$4	\$2								\$27	\$21	124%	183%	\$5	\$22	\$19	115%	\$3	\$4	
	Animas Surgical Hospital	060117	NA	\$14	\$9	154%	267%	\$10	\$7	153%	\$3	\$2								\$14	\$9	154%	267%	\$5	\$10	\$7	153%	\$4	\$3	
	Baptist Mem Hospital Desoto	250141	1	\$5	\$3	177%	206%	\$4	\$2	178%	\$1	\$1								\$5	\$3	177%	206%	\$2	\$4	\$2	178%	\$2	\$1	
	Baptist Mem Hospital North Miss	250034	2	\$4	\$2	237%	349%	\$4	\$1	279%	\$1	\$0								\$4	\$2	237%	349%	\$2	\$4	\$1	279%	\$2	\$1	
Lake Regional Health System	Lake Regional Health System	260195	3	\$48	\$22	217%	291%	\$42	\$18	234%	\$6	\$4								\$48	\$22	217%	291%	\$16	\$42	\$18	234%	\$24	\$6	
UMass Memorial Health Care	Umass Memorial Medical Center	220163	1	\$43	\$28	155%	198%	\$37	\$24	152%	\$6	\$4								\$43	\$28	155%	198%	\$15	\$37	\$24	152%	\$13	\$6	
	Marlborough Hospital	220049	2	\$4	\$4	86%	172%	\$3	\$4	73%	\$1	\$1								\$4	\$4	86%	172%	\$1	\$4	\$4	73%	\$1	\$1	
Catawba Valley Medical Center	Catawba Valley Medical Center	340143	3	\$48	\$15	315%	316%	\$42	\$12	342%	\$6	\$3								\$48	\$15	315%	316%	\$33	\$42	\$12	342%	\$30	\$6	
Integris Health	Integris Canadian Valley Hospital	370211	2	\$28	\$8	334%	424%	\$28	\$8	346%	\$1	\$0								\$28	\$8	334%	424%	\$20	\$28	\$8	346%	\$20	\$1	
	Integris Baptist Medical Center	370208	4	\$19	\$7	282%	276%	\$16	\$5	340%	\$2	\$2								\$19	\$7	282%	276%	\$12	\$16	\$5	340%	\$12	\$2	
Kettering Health Network	Grandview Hospital	360133	4	\$23	\$10	220%	237%	\$20	\$9	235%	\$2	\$2								\$23	\$10	220%	237%	\$12	\$20	\$9	235%	\$12	\$2	
	Son Medical Center	360360	4	\$12	\$5	265%	328%	\$10	\$3	297%	\$2	\$1								\$12	\$5	265%	328%	\$8	\$10	\$3	297%	\$7	\$2	
	Kettering Memorial Hospital	360079	3	\$8	\$4	198%	268%	\$6	\$3	211%	\$2	\$1								\$8	\$4	198%	268%	\$4	\$6	\$3	211%	\$3	\$2	
Indiana Regional Medical Center	Indiana Regional Medical Center	390173	3	\$46	\$21	218%	224%	\$42	\$18	235%	\$4	\$3								\$46	\$21	218%	224%	\$25	\$42	\$18	235%	\$24	\$4	
Vall Health	Vall Valley Medical Center	060096	4	\$44	\$11	412%	351%	\$40	\$8	501%	\$4	\$3								\$44	\$11	412%	351%	\$34	\$40	\$8	501%	\$32	\$4	
Penn Highlands Health care	Dubois Regional Medical Center	390086	3	\$35	\$17	207%	210%	\$32	\$14	225%	\$3	\$3								\$35	\$17	207%	210%	\$18	\$32	\$14	225%	\$18	\$3	
	Clearfield Hospital	390052	2	\$9	\$5	193%	203%	\$8	\$4	212%	\$1	\$1								\$9	\$5	193%	203%	\$5	\$8	\$4	212%	\$4	\$1	
Mon Health	Mononga General Hospital	510024	3	\$41	\$14	285%	298%	\$35	\$11	330%	\$6	\$4								\$41	\$14	285%	298%	\$26	\$35	\$11	330%	\$24	\$6	
	Stonewall Jackson Memorial Hospital	510038	3	\$3	\$1	254%	408%	\$2	\$1	423%	\$1	\$1								\$3	\$1	254%	408%	\$2	\$2	\$1	423%	\$2	\$1	
Hawaii Pacific Health	Straub Clinic & Hospital	120022	5	\$20	\$10	188%	228%	\$17	\$9	201%	\$2	\$2								\$20	\$10	188%	228%	\$9	\$17	\$9	201%	\$9	\$2	
	Pali Momi Medical Center	120026	5	\$18	\$9	208%	319%	\$15	\$6	235%	\$3	\$2								\$18	\$9	208%	319%	\$9	\$15	\$6	235%	\$9	\$3	
	Wilcox Memorial Hospital	120014	4	\$6	\$5	122%	243%	\$5	\$4	121%	\$1	\$1								\$6	\$5	122%	243%	\$1	\$5	\$4	121%	\$1	\$1	
Licking Memorial Health Systems	Licking Memorial Hospital	360218	3	\$42	\$10	437%	404%	\$40	\$7	530%	\$2	\$2								\$42	\$10	437%	404%	\$32	\$40	\$7	530%	\$32	\$2	
Methodist Le Bonheur Healthcare	Methodist H/C Memphis Hosp.	440049	2	\$41	\$6	682%	247%	\$36	\$4	955%	\$4	\$2								\$41	\$6	682%	247%	\$35	\$36	\$4	955%	\$33	\$4	
Thomas Health System	Thomas Memorial Hospital	510029	3	\$35	\$8	428%	392%	\$32	\$6	534%	\$3	\$2								\$35	\$8	428%	392%	\$27	\$32	\$6	534%	\$26	\$3	
	St Francis Hospital	510031	3	\$5	\$4	147%	277%	\$4	\$3	150%	\$1	\$1								\$5	\$4	147%	277%	\$2	\$4	\$3	150%	\$1	\$1	
Kaiser Permanente	Khn - Los Angeles	050138	4	\$13	\$2	737%	420%	\$12	\$1	801%	\$1	\$0								\$13	\$2	737%	420%	\$11	\$12	\$1	801%	\$10	\$1	
	Khn - West Los Angeles	050561	2	\$11	\$2	593%	249%	\$8	\$1	692%	\$3	\$1								\$11	\$2	593%	249%	\$9	\$8	\$1	692%	\$7	\$3	
	Khn - Sacramento	050425	2	\$9	\$1	788%	527%	\$9	\$1	810%	\$0	\$0								\$9	\$1	788%	527%	\$8	\$9	\$1	810%	\$8	\$0	
	Maui Memorial Medical Center	120002	3	\$5	\$3	153%	291%	\$4	\$2	158%	\$1	\$1								\$5	\$3	153%	291%	\$2	\$4	\$2	158%	\$1	\$1	
	Khn - Santa Rosa	050690	4	\$2	\$0	688%	693%	\$2	\$0	688%	\$2	\$0								\$2	\$0	688%	693%	\$2	\$2	\$0	688%	\$2	\$0	
Elli's Medicine	Ellis Hospital	330153	2	\$39	\$17	227%	300%	\$35	\$13	258%	\$4	\$4								\$39	\$17	227%	300%	\$22	\$35	\$13	258%	\$21	\$4	
Forrest Health	Forrest General Hospital	250078	1	\$2	\$2	122%	197%	\$2	\$1	120%	\$1	\$0	\$36	\$24	152%	148%	\$32	\$21	\$4	\$3	\$38	\$26	150%	152%	\$13	\$34	\$23	150%	\$11	\$4
Cox Health	CoxHealth	260040	3	\$36	\$27	131%	306%	\$26	\$18	147%	\$10	\$10								\$36	\$27	131%	306%	\$8	\$26	\$18	147%	\$8	\$10	
University of Utah Hospitals and Clinics	U Of U Hospitals & Clinics	460009	4	\$38	\$19	201%	199%	\$32	\$15	212%	\$7	\$4								\$38	\$19	201%	199%	\$19	\$32	\$15	212%	\$17	\$7	
Spartanburg Regional Healthcare	Spartanburg Regional Medical Center	420007	2	\$19	\$5	355%	457%	\$16	\$4	419%	\$3	\$1								\$19	\$5	355%	457%	\$13	\$16	\$4	419%	\$12	\$3	
	Pelham Medical Center	420103	3	\$19	\$6	329%	403%	\$16	\$4	371%	\$3	\$2								\$19	\$6	329%	403%	\$13	\$16	\$4	371%	\$1		

Wyoming Medical Center	Wyoming Medical Center	530012	3	\$6	\$2	26%	37%	\$6	\$2	27%	\$0	\$0							\$6	\$2	26%	37%	\$4	\$6	\$2	27%	\$4	\$0
South Shore Health System	South Shore Hospital	220100	3	\$6	\$3	19%	18%	\$5	\$2	21%	\$1	\$1							\$6	\$3	19%	18%	\$3	\$5	\$2	21%	\$3	\$1
Summa Health System	Summa Health System	360020	3	\$6	\$3	22%	21%	\$5	\$2	25%	\$1	\$1							\$6	\$3	22%	21%	\$3	\$5	\$2	25%	\$3	\$1
Bristol Hospital	Bristol Hospital Inc	070029	3	\$6	\$2	34%	21%	\$5	\$1	36%	\$1	\$0							\$6	\$2	34%	21%	\$4	\$5	\$1	36%	\$4	\$1
Saint Elizabeth Healthcare	St Elizabeth Healthcare	180035	4	\$6	\$2	36%	21%	\$5	\$1	41%	\$0	\$0							\$6	\$2	36%	21%	\$4	\$5	\$1	41%	\$4	\$0
South New Hampshire Health	Southern Nh Medical Center	300020	3	\$6	\$2	36%	24%	\$5	\$1	41%	\$1	\$0							\$6	\$2	36%	24%	\$4	\$5	\$1	41%	\$4	\$1
Ridgeview Medical Center	Ridgeview Medical Center	240056	3	\$5	\$2	27%	24%	\$5	\$2	27%	\$1	\$0							\$5	\$2	27%	24%	\$3	\$5	\$2	27%	\$3	\$1
Saint Clair Memorial Hospital	St. Clair Memorial Hospital	390228	5	\$5	\$3	15%	18%	\$4	\$2	17%	\$1	\$1							\$5	\$3	15%	18%	\$2	\$4	\$2	17%	\$2	\$1
OSF Healthcare System	Saint Anthony Medical Center	140233	2	\$5	\$2	23%	29%	\$4	\$2	27%	\$1	\$1							\$5	\$2	23%	29%	\$3	\$4	\$2	27%	\$3	\$1
Pomona Valley Hospital Medical Center	Pomona Valley Hospital Med Ctr	050231	2	\$5	\$1	43%	21%	\$5	\$1	49%	\$1	\$0							\$5	\$1	43%	21%	\$4	\$5	\$1	49%	\$4	\$0
Lake Health	Lake Hospital System	360098	2	\$5	\$5	104%	175%	\$5	\$5	103%	\$0	\$0							\$5	\$5	104%	175%	\$0	\$5	\$5	103%	\$0	\$0
Niagara Falls Memorial Medical Center	Niagara Falls Memorial Medical Center	330065	1	\$5	\$3	184%	158%	\$5	\$2	194%	\$0	\$0							\$5	\$3	184%	158%	\$2	\$5	\$2	194%	\$2	\$0
Quorum Health	Fannin Regional Hospital	110189	2	\$5	\$4	123%	285%	\$4	\$3	118%	\$1	\$1							\$5	\$4	123%	285%	\$1	\$4	\$3	118%	\$1	\$1
Saint Lukes Hospital of Duluth	Lake View Memorial Hospital	241308	NA	\$5	\$5	103%	102%	\$4	\$5	98%	\$1	\$0							\$5	\$5	103%	102%	\$0	\$4	\$5	98%	\$0	\$1
Upper Peninsula Health Care System	Chippewa County War Memorial Hospital	230239	3	\$5	\$2	240%	223%	\$4	\$2	27%	\$1	\$1							\$5	\$2	240%	223%	\$3	\$4	\$2	27%	\$3	\$1
Mercy Medical Center	Mercy Medical Center	160079	5	\$5	\$2	223%	382%	\$4	\$2	24%	\$1	\$1							\$5	\$2	223%	382%	\$3	\$4	\$2	24%	\$2	\$1
Sisters of Charity Health System	Mercy Medical Center	360070	4	\$5	\$2	23%	19%	\$4	\$2	25%	\$1	\$0							\$5	\$2	23%	19%	\$3	\$4	\$2	25%	\$3	\$1
Sturdy Memorial Hospital	Sturdy Memorial Hospital	220008	2	\$5	\$4	132%	161%	\$5	\$4	132%	\$0	\$0							\$5	\$4	132%	161%	\$1	\$5	\$4	132%	\$1	\$0
Palos Health	Palos Community Hospital	140062	4	\$5	\$3	178%	246%	\$4	\$2	185%	\$1	\$1							\$5	\$3	178%	246%	\$2	\$4	\$2	185%	\$2	\$1
San Luis Valley Health	San Luis Valley Reg Med Center	060008	3	\$5	\$3	134%	291%	\$4	\$3	134%	\$0	\$0							\$5	\$3	134%	291%	\$1	\$4	\$3	134%	\$1	\$0
Hospital Sisters Health System	St Marys Hospital	140166	3	\$5	\$2	25%	32%	\$4	\$2	27%	\$0	\$0							\$5	\$2	25%	32%	\$3	\$4	\$2	27%	\$3	\$0
The University of Toledo Medical Center	Univ Of Toledo Medi Center	360048	1	\$5	\$4	125%	143%	\$4	\$3	128%	\$1	\$1							\$5	\$4	125%	143%	\$1	\$4	\$3	128%	\$1	\$1
South Illinois Health Care	Memorial Hospital Of Carbondale	140164	1	\$4	\$1	310%	293%	\$4	\$1	341%	\$0	\$0							\$4	\$1	310%	293%	\$3	\$4	\$1	341%	\$3	\$0
Interfaith Medical Center	Interfaith Medical Center	330397	1	\$4	\$6	71%	105%	\$4	\$6	70%	\$0	\$0							\$4	\$6	71%	105%	\$2	\$4	\$6	70%	\$2	\$0
Ephraim McDowell Health	Ephraim McDowell Reg Med Ctr	180048	3	\$4	\$2	266%	221%	\$4	\$1	336%	\$0	\$0							\$4	\$2	266%	221%	\$3	\$4	\$1	336%	\$3	\$0
Bronson Healthcare	Bronson Methodist Hospital	230017	4	\$4	\$2	190%	222%	\$3	\$2	204%	\$1	\$0							\$4	\$2	190%	222%	\$2	\$3	\$2	204%	\$2	\$1
Henry Heywood Memorial Hospital	Henry Heywood Memorial Hospital	220095	3	\$4	\$3	124%	159%	\$3	\$3	114%	\$1	\$1							\$4	\$3	124%	159%	\$1	\$3	\$3	114%	\$0	\$1
Brookdale University Hospital And Medical Center	Brookdale Hospital Medical Center	330233	1	\$4	\$2	176%	170%	\$4	\$2	189%	\$0	\$0							\$4	\$2	176%	170%	\$2	\$4	\$2	189%	\$2	\$0
Meadville Medical Center	Meadville Medical Center	390113	3	\$4	\$2	195%	218%	\$3	\$1	228%	\$1	\$1							\$4	\$2	195%	218%	\$2	\$3	\$1	228%	\$2	\$1
White River Health System	White River Medical Center	040119	3	\$4	\$5	80%	116%	\$3	\$4	70%	\$1	\$0							\$4	\$5	80%	116%	\$1	\$3	\$4	70%	\$1	\$1
Kings Daughters Health System	Kings Daughters Hospital	150069	4	\$3	\$2	151%	309%	\$3	\$2	164%	\$0	\$0							\$3	\$2	151%	309%	\$1	\$3	\$2	164%	\$1	\$0
Marcopas Integrated Health System	Marcopas Medical Center	030022	3	\$3	\$1	288%	172%	\$2	\$1	413%	\$0	\$0							\$3	\$1	288%	172%	\$2	\$2	\$1	413%	\$2	\$0
Citrus Valley Health Partners	Foothill Presbyterian Hospital	050597	2	\$3	\$1	234%	169%	\$2	\$1	205%	\$1	\$0							\$3	\$1	234%	169%	\$2	\$2	\$1	205%	\$1	\$1
Kingsbrook Jewish Medical Center	Kingsbrook Jewish Medical Center	330201	1	\$3	\$3	98%	131%	\$3	\$3	98%									\$3	\$3	98%	131%	\$0	\$3	\$3	98%	\$0	
Physicians for Healthy Hospitals	Hemet Valley Medical Center	050390	1	\$3	\$2	167%	281%	\$2	\$1	181%	\$0	\$0							\$3	\$2	167%	281%	\$1	\$2	\$1	181%	\$1	\$0
Eskenzini Health Spectrum Health	Eskenzini Health Spectrum Health Hospitals	150024	5	\$3	\$1	260%	224%	\$2	\$1	279%	\$0	\$0							\$3	\$1	260%	224%	\$2	\$2	\$1	279%	\$1	\$0
Beacon Health System	Memorial Hospital Of South Bend Inc	150058	4	\$2	\$1	321%	320%	\$2	\$1	342%	\$0	\$0							\$2	\$1	321%	320%	\$2	\$2	\$1	342%	\$1	\$0
Lecom Health	Corry Memorial Hospital	391308	4	\$2	\$1	136%	144%	\$1	\$1	136%	\$0	\$0							\$2	\$1	136%	144%	\$0	\$1	\$1	136%	\$0	
Firelands Regional Health System	Firelands Regional Medical Center	390198	2	\$1	\$0	144%	144%	\$1	\$0	149%	\$0	\$0							\$1	\$0	144%	144%	\$0	\$1	\$1	149%	\$0	
Salem Health	Salem Hospital	380051	3	\$2	\$1	269%	250%	\$2	\$1	278%	\$0	\$0							\$2	\$1	269%	250%	\$1	\$2	\$1	278%	\$1	
Cook County Health and Hospital System	John H. Stroger Jr. Hosp Of Cook City	140124	1	\$2	\$3	61%	83%	\$2	\$3	63%	\$0	\$0							\$2	\$3	61%	83%	\$1	\$2	\$3	63%	\$1	
Marshall Health System	Marshall Medical Center - South	010005	1	\$2	\$2	100%	105%	\$1	\$2	91%	\$0	\$0							\$2	\$2	100%	105%	\$0	\$1	\$2	91%	\$0	
Holy Family Memorial Hospital	Saint Francis Memorial Hospital	281322	4	\$2	\$2	109%	109%	\$1	\$1	98%	\$0	\$0							\$2	\$2	109%	109%	\$0	\$1	\$1	98%	\$0	
Gingering River Health System	Gingering River Health System	250040	2	\$1	\$1	126%	156%	\$1	\$1	133%	\$0	\$0							\$1	\$1	126%	156%	\$0	\$1	\$1	133%	\$0	
Natividad Medical Center	Natividad Medical Center	050248	3	\$1	\$0	323%	351%	\$1	\$0	329%	\$0	\$0							\$1	\$0	323%	351%	\$1	\$1	\$0	329%	\$1	
UAB Health System	University Of Alabama Hospital	010033	2	\$1	\$0	105%	262%	\$0	\$0	100%	\$0	\$0							\$1	\$0	105%	262%	\$0	\$0	\$0	100%	\$0	

NOTE9: Hospital services' includes inpatient and outpatient facility services as well as professional services provided by community hospitals. This analysis excludes non-hospital facilities (such as ambulatory surgical centers and inpatient rehabilitation facilities), and excludes services provided by specialty hospitals (such as psychiatric hospitals, children's hospitals, and long-term care hospitals).

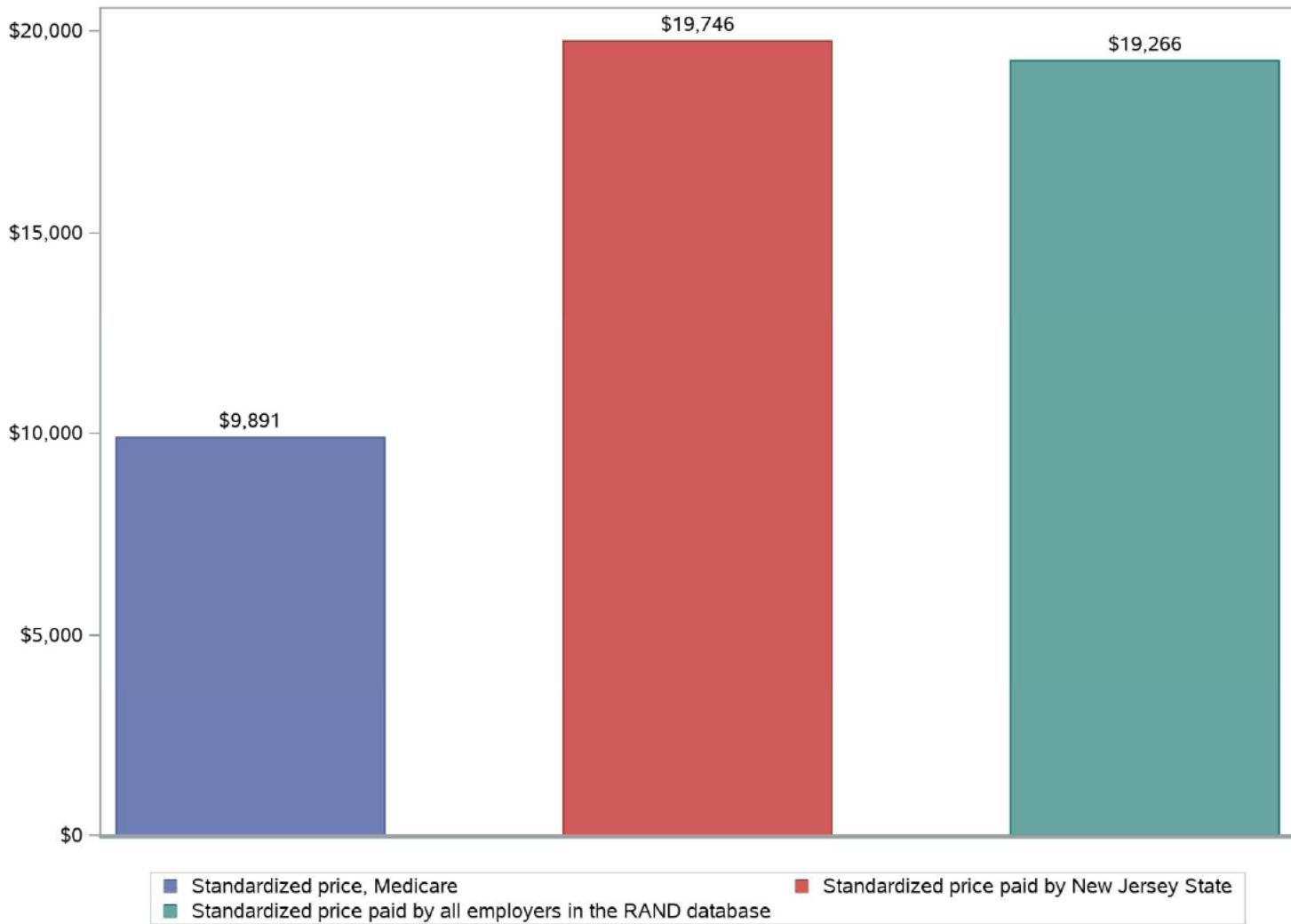
'Allowed amount' is total amount paid to the health care provider, including payments by the health plan and patient out-of-pocket liability. Medicare allowed amounts are calculated by applying the Medicare fee-for-service groupers and payment formulas to the hospital services provided to enrollees covered by New Jersey State.

The private health plan average relative price is calculated using relative prices for each facility and service category calculated using all claims data sources included in the public research report, weighted to reflect the hospital services provided to enrollees covered by New Jersey State.

Hospital stays are included in this analysis if they were included in the RAND research report and provided 3 or more inpatient or outpatient claims to enrollees covered by New Jersey State.

To maintain patient privacy, hospital-specific actual allowed amounts and relative prices are only reported for facilities that provided 3 or more services to enrollees covered by New Jersey State.

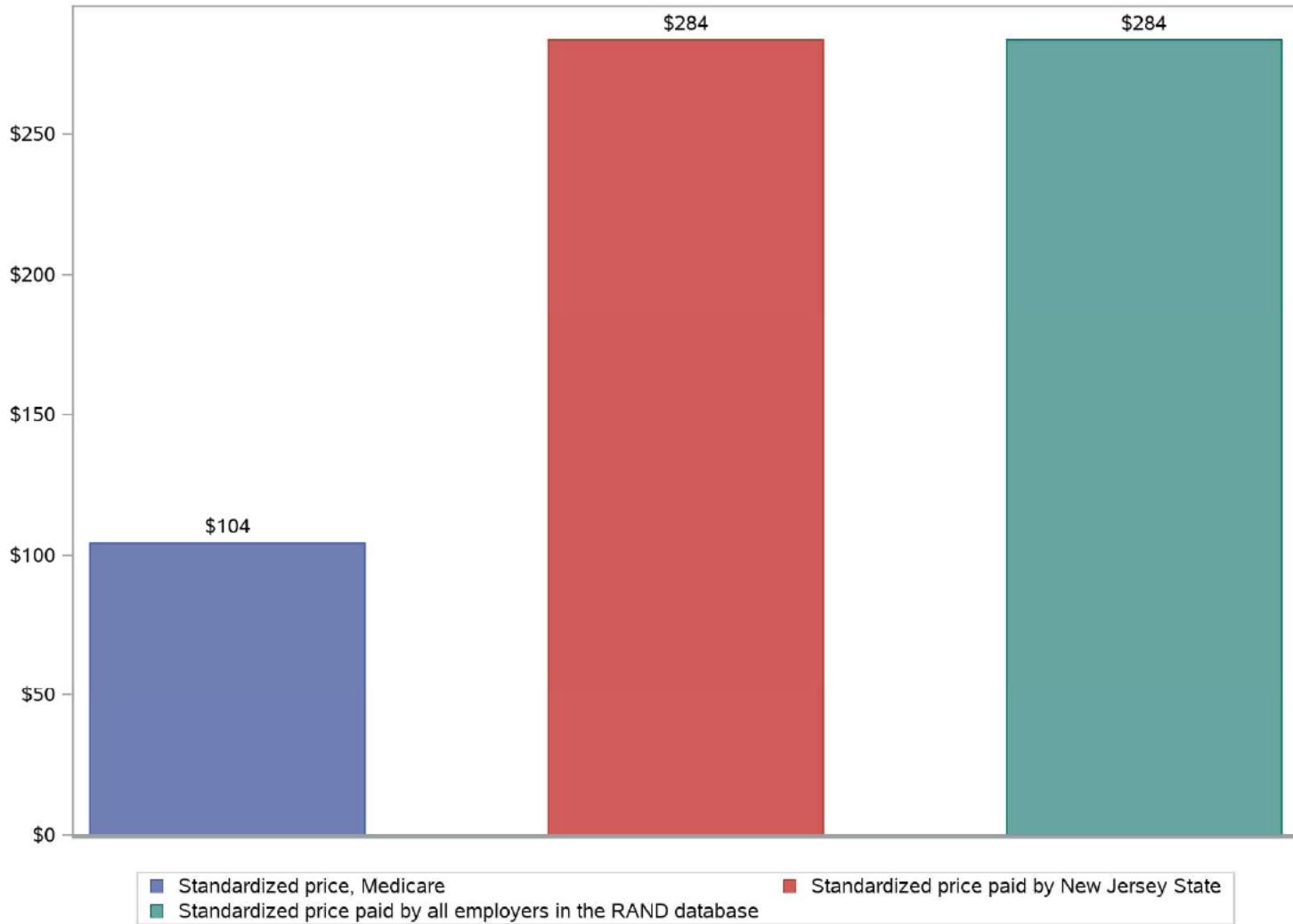
Exhibit 3. Standardized Prices for Hospital Inpatient Services



NOTES: Standardized prices for inpatient services equal allowed amount per casemix-adjusted inpatient stay, where casemix is adjusted using Medicare Severity Diagnosis Related Groups (MS-DRGs).

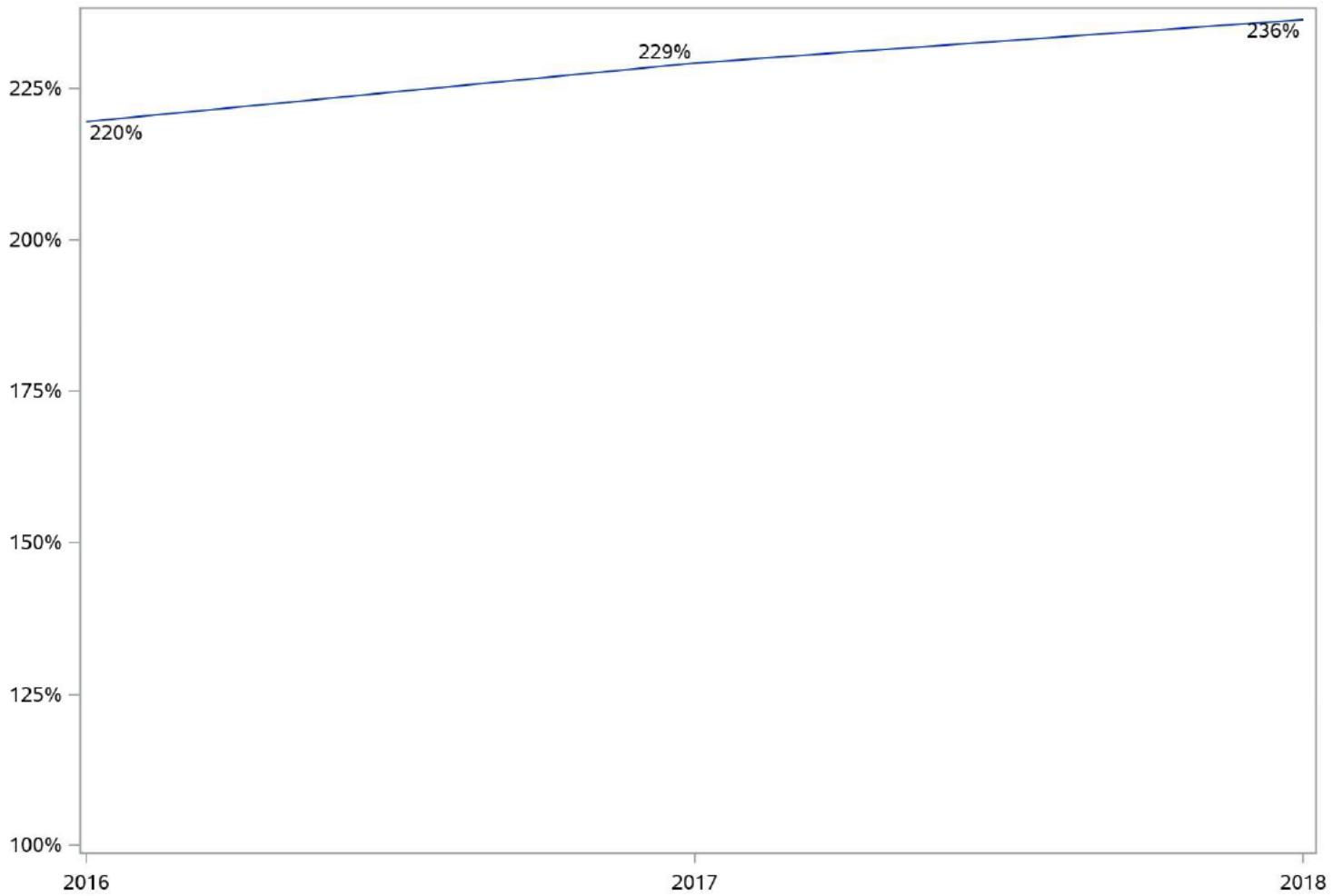
The standardized prices paid by all employers in the RAND database only includes hospitals that provided services to enrollees covered by New Jersey State.

Exhibit 4. Standardized Prices for Hospital Outpatient Services



NOTES: Standardized prices for outpatient services equal allowed amount per casemix-adjusted service, where casemix is adjusted using Medicare Ambulatory Payment Classifications (APCs).

The standardized prices paid by all employers in the RAND database only includes hospitals that provided services to enrollees covered by New Jersey State.

Exhibit 5. Trends in Relative Prices Paid by New Jersey State for Hospital Inpatient and Outpatient Services

NOTES: 'Hospital services' includes inpatient and outpatient facility services as well as professional services provided by community hospitals. This excludes services provided by specialty facilities such as inpatient rehabilitation facilities and long term care hospitals. 'Allowed amount' is total amount paid to the health care provider, including payments by the health plan and patient out-of-pocket liabilities. Medicare allowed amounts are calculated by applying the Medicare fee for service payment formulas to the hospital services provided to enrollees covered by New Jersey State.

The relative price equals the ratio of the allowed amount paid by New Jersey State over the Medicare allowed amount.